# NUTLEY BOARD OF EDUCATION COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2011

**Nutley, New Jersey** 

# COMPREHENSIVE ANNUAL

# FINANCIAL REPORT

of the

**Nutley Board of Education** 

**Nutley, New Jersey** 

For The Fiscal Year Ended June 30, 2011

Prepared by

**Business Office** 

# NUTLEY BOARD OF EDUCATION TABLE OF CONTENTS

			<b>Page</b>
		INTRODUCTORY SECTION	
Organ Roste	nization r of Off	nsmittal al Chart icials and Advisors	i-vi vii viii ix
		FINANCIAL SECTION	
Indep	endent .	Auditors' Report	1-2
REQ	UIRED	SUPPLEMENTARY INFORMATION- PART I	
Mana	gement	's Discussion and Analysis	3-15
Basic	Financ	cial Statements	
<b>A.</b>	Distr	ict-Wide Financial Statements	
	A-1 A-2	Statement of Net Assets Statement of Activities	16 17-18
В.	Fund	Financial Statements	
ŕ		rnmental Funds	10
	B-1 B-2 B-3	Balance Sheet Statement of Revenues, Expenditures, and Changes in Fund Balances  Recognition of the Covernmental Funds Statement of Revenues, Expenditures	19 20
	<b>D</b> ~3	Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances with the District-Wide Statements	21
	Propi	rietary Funds	
	B-4	Statement of Net Assets	22
	B-5	Statement of Revenues, Expenses, and Changes in Net Assets	23
	B-6	Statement of Cash Flows	24
	Fiduc	ciary Funds	
	B-7	Statement of Fiduciary Net Assets	25
	B-8	Statement of Changes in Fiduciary Net Assets	26
	Notes	s to the Basic Financial Statements	27-50

# NUTLEY BOARD OF EDUCATION TABLE OF CONTENTS

			<b>Page</b>
REQ	UIRED	SUPPLEMENTARY INFORMATION – PART II	
C.	Budge	etary Comparison Schedules	
	C-1 C-1A C-2	Budgetary Comparison Schedule – General Fund Budgetary Comparison Schedule – Education Jobs Fund Budgetary Comparison Schedule - Budget (Non-GAAP) and Actual - Special Revenue Fund	51-56 57 58
	C-3	Notes to the Required Supplementary Information	59
ОТН	ER SUI	PPLEMENTARY INFORMATION	
D.	Schoo	l Level Schedules (Not Applicable)	
E.	Specia	al Revenue Fund	
	E-1	Combining Schedule of Program Revenues and Expenditures Special Revenue Fund – Budgetary Basis	60-62
	E-2	Preschool Education Aid Schedule of Expenditures — Budgetary Basis — N/A	63
F.	Capit	al Projects Fund	
	F-1 F-2 F-2a F-2i	Summary Schedule of Project Expenditures Summary Schedule of Revenues, Expenditures and Changes in Fund Balance Schedule of Project Revenues, Expenditures, Project Balance and Project Status – Budgetary Basis	64 65 66-74
G.	Propr	ietary Funds	
	_	orise Fund	
	G-1 G-2	Combining Statement of Net Assets – N/A Combining Statement of Revenues, Expenses and Changes in Fund	75
	G-3	Net Assets – N/A Combining Statement of Cash Flows – N/A	75 75
	Intern	al Service Fund – N/A	
н.	Fiduc	iary Funds	
	H-1 H-2 H-3 H-4	Combining Statement of Net Assets Combining Statement of Changes in Net Assets – N/A Student Activity Agency Fund Schedule of Receipts and Disbursements Payroll Agency Fund Schedule of Receipts and Disbursements	76 77 78 79

# NUTLEY BOARD OF EDUCATION TABLE OF CONTENTS

			<u>ı age</u>
RE(	UIREL	SUPPLEMENTARY INFORMATION – PART II	
	_		
I.	Long	-Term Debt	
	I-1	Schedule of Serial Bonds	80-81
	I-2	Schedule of Obligations under Capital Leases	82
	I-3	Debt Service Fund – Budgetary Comparison Schedule	83
J.		STATISTICAL SECTION (Unaudited)	
	т 4		0.4
	J-1	Net Assets by Component	84
	J-2	Changes in Net Assets	85
	J-3	Fund Balances – Governmental Funds	86
	J-4	Changes in Fund Balances - Governmental Funds	87
	J-5	General Fund Other Local Revenue by Source	88
	J-6	Assessed Value and Actual Value of Taxable Property	89
	J-7	Property Tax Rates - Direct and Overlapping Governments	90
	J-8	Principal Property Taxpayers	91
	J-9	Property Tax Levies and Collections	92
	J-10	Ratios of Outstanding Debt by Type	93
	J-11	Ratios of Net General Bonded Debt Outstanding	94
	J-12	Computation of Direct and Overlapping Debt	95
	J-13	Legal Debt Margin Information	96
	J-14	Demographic and Economic Statistics	97
	J-15	Principal Employers	98
	J-16	Full-Time Equivalent District Employees by Function/Program	99
	J-17	Operating Statistics	100
	J-18	School Building Information	101
	J-19	Schedule of Required Maintenance for School Facilities	102
	J-20	Schedule of Insurance	103
K.		SINGLE AUDIT SECTION	
	K-1	Report on Internal Control Over Financial Reporting and on Compliance and	
	17.1	Other Matters Based on an Audit of Financial Statements Performed in Accorda	nce
		With Government Auditing Standards	104-105
	K-2	Report on Compliance with Requirements that could have a Direct and Material	104-103
	14 2	Effect on Each Major Program and on Internal Control Over Compliance in	
		Accordance With OMB Circular A-133 and New Jersey OMB Circular 04-04	106-107
	K-3	Schedule of Expenditures of Federal Awards	100-107
	K-3 K-4	Schedule of Expenditures of Federal Awards Schedule of Expenditures of State Financial Assistance	109-110
	K-4 K-5	Notes to the Schedules of Expenditures of Federal Awards and	107-110
	iX-7	State Financial Assistance	111-112
	K-6		111-112
		Schedule of Findings and Questioned Costs	
	. K-7	Summary Schedule of Prior Year Audit Findings	117

INTRODUCTORY SECTION

### THE NUTLEY PUBLIC SCHOOLS

# Administrative Office 315 Franklin Avenue Nutley, New Jersey 07110

Russell M. Lazovick Superintendent of Schools Phone: 973-661-8798 Fax: 973-320-8476 Karen A. Yeamans Business Administrator/ Board Secretary Phone: 973-661-8797 Fax: 973-320-8475

November 29, 2011

Honorable President and Trustees of the Board of Education Nutley School District Essex County, New Jersey

#### Dear Trustees:

State Department of Education statutes require that all local governments publish within four months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with auditing standards generally accepted in the United States of America by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report (CAFR) of the Nutley Board of Education for the fiscal year ended June 30, 2011.

This report consists of management's representations concerning the finances of the Nutley Board of Education. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the Nutley Board of Education has established a comprehensive internal control framework that is designed both to protect the school district's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the Nutley Board of Education's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Nutley Board of Education's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Nutley Board of Education's financial statements have been audited by Lerch, Vinci & Higgins, LLP, a firm of licensed certified public accountants and public school accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Nutley Board of Education for the fiscal year ended June 30, 2011, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by

management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the Nutley Board of Education's financial statements for the fiscal year ended June 30, 2011, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the Nutley Board of Education was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal and state grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards and state financial assistance. These reports are available in the Single Audit Section of the Nutley Board of Education's CAFR.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Nutley Board of Education's MD&A can be found immediately following the report of the independent auditors.

1) REPORTING ENTITY AND ITS SERVICES: The Nutley School District is an independent reporting entity within the criteria adopted by the Government Accounting Standards Board (GASB) as established by GASB Statement No. 14. All funds and account groups of the District are included in this report. The Nutley Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of education services to grade levels K through 12. These include regular, as well as special education for handicapped youngsters. The District completed the 2010-11 fiscal year with an average daily enrollment of 3,903 students, which is 133 students below the previous year's average. The following details the changes in the average daily enrollment of the District over the last five years.

#### Average Daily Enrollment

Fiscal	Student	Percent
Year	<u>Enrollment</u>	<u>Change</u>
2010-11	3,903	(3.30%)
2009-10	4,036	(0.25%)
2008-09	4,046	0.80%
2007-08	4,014	(1.25%)
2006-07	4,065	(2.75%)

2) ECONOMIC CONDITION AND OUTLOOK: The Board developed a plan for school expansion as was noted in the district's Long-Range Facility Plan, which was submitted to the Department of Education in 2006. In April 2003, voters approved a \$4.9

million referendum providing for renovations to Nutley High School as the first phase of implementation of this plan. The High School renovations were completed in September 2004. Voters then approved, also in September 2004, a \$23.7 million referendum which provided for renovations/additions to the John H. Walker Middle School. That project has been completed. Voters then approved a \$38.5 million referendum in December 2006 for renovations to all Elementary Schools and the Nutley High School for health and safety issues. The majority of the renovations have been completed with the remaining phases scheduled to be complete in 2012.

<u>3) MAJOR INITIATIVES:</u> During the 2010-11 school year, student performance on state assessments is outlined as follows:

The New Jersey Assessment of Skills and Knowledge – Grade 3 (NJ ASK 3) was given to third grade students. For the Spring 2011 assessment, the percentage of third grade students who passed the assessment, performing in either the proficient or advanced proficient ranges, are as follows: Language Arts – 77.6%; Mathematics – 88.0%.

The New Jersey Assessment of Skills and Knowledge – Grade 4 (NJ ASK 4) was given to fourth grade students. For the Spring 2011 assessment, the percentage of fourth grade students who passed the assessment, performing in either the proficient or advanced proficient ranges, are as follows: Language Arts: Language Arts – 74.7%; Mathematics – 85.9%; Science – 96.8%.

The New Jersey Assessment of Skills and Knowledge – Grade 5 (NJ ASK 5) was given to fifth grade students. For the Spring 2011 assessment, the percentage of fifth grade students who passed the assessment, performing in either the proficient or advanced proficient ranges, are as follows: Language Arts – 68.3%; Mathematics – 85.5%.

The New Jersey Assessment of Skills and Knowledge – Grade 6 (NJ ASK 6) was given to sixth grade students. For the Spring 2011 assessment, the percentage of sixth grade students who passed the assessment, performing in either the proficient or advanced proficient ranges, are as follows: Language Arts – 82.0%; Mathematics – 90.0%.

The New Jersey Assessment of Skills and Knowledge – Grade 7 (NJ ASK 7) was given to seventh grade students. For the Spring 2011 assessment, the percentage of seventh grade students who passed the assessment, performing in either the proficient or advanced proficient ranges, are as follows: Language Arts – 79.9%; Mathematics – 78.8%.

The New Jersey Assessment of Skills and Knowledge – Grade 8 (NJ ASK 8) was given to eighth grade students. For the Spring 2011 assessment, the percentage of eighth grade students who passed the assessment, performing in either the proficient or advanced proficient ranges, are as follows: Language Arts – 91.5%; Mathematics – 83.0%; Science – 90.2%.

The High School Proficiency Assessment (HSPA) was administered in March 2011, with 92.3% of Nutley's students passing the language arts section, and 75.8% of our students passing the math section.

The Scholastic Aptitude Test (SAT) scores mean average for the math section was 506, the verbal section was 485, and the essay section was 495.

The graduating class of 2011 had 94.3% of its members going on to post-secondary education. Of those students, 73.5% will be attending four-year colleges and universities. Scholarships and grants awarded to 2011 graduates were approximately \$2,405,505.00. The District had students that were realized in the National Merit Scholarship Program, 2011 AP Scholars, the National Kids Philosophy Slam – Most Philosophical Student in America, and the National/International Latin Exam.

In extra-curricular activities, Nutley provides students with access to 22 varsity sports and a wide array of clubs and organizations. During the year, many student athletes, both male and female, were recognized as all-league, all-county and all-state in their respective sports. As well, students from the district were honored with monetary scholarships from local service organizations such as the Nutley Third Half Club, UNICCO, John V Kelly Civic Association, Nutley/Belleville Gridiron Club, Robert Citrino Memorial Foundation, The Essex County Athletic Director's Association, and the New Jersey State Inter Scholastic Association. In addition, Nutley High School presents their scholar athletes with annual awards that include, but are not limited to, the Martin Rizzolo Award, the Dr. Charles Marguiles Memorial Award, the Jon Aires Award, the Dr. Horace Tantum Memorial Award, the Sandy Phillips Memorial Award, the Tom Gallucci Award, the Essex County Chapter National Football Foundation and College Hall of Fame Scholar/Athlete Award, the United States Army Reserve National Scholar Athlete Award, the United States Marine Corps Distinguished Athlete Award, and the Outstanding Male and Female Athletes Award.

The district once again demonstrated its ability to produce high results at a modest cost. As noted in the Department of Education's Taxpayer's Guide to Education Spending 2011, the district's per pupil spending was \$12,017. The district ranking was 29<sup>th</sup> lowest out of 105 districts in the same category of K-12 districts with populations over 3,500.

The school tax levy was approved by a margin of 2489 - 2485.

The school district was certified by the New Jersey State Board of Education in January 2006. This certification is in effect until February, 2013.

4) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provision embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at the year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2011.

6) **DEBT ADMINISTRATION:** As of June 2011, the District's outstanding debt is \$50,863,000 of school bonds. Some of the school bonds were issued in August of 2003 in the amount of \$2,923,000, having been approved by the voters in April 2003. Bond proceeds were used to finance a district wide telephone and intercom system as well as renovations at Nutley High School, including acquisition and installation of furnishings and equipment.

Additional school bonds were issued in February of 2005 in the amount of \$14,930,000, having been approved by the voters in September of 2004. Bond proceeds were used to finance major renovations/additions to the John H. Walker Middle School, including a new cafeteria, gymnasium, music rooms, media center, classroom & science lab renovations, resurfacing parking lot, electrical, heating, plumbing upgrades, new bathroom facility upgrades, new windows and a new roof.

The remaining school bonds were issued in June of 2007 in the amount of \$38,500,000, having been approved by voters in December of 2006. Bond proceeds were used on all Elementary Schools and the High School to finance new roofs, exterior skin/brick restoration, new vinyl windows in the Elementary Schools, security systems, new boilers and unit vents, bathroom renovations, hazardous materials abatement, new HVAC and a new elevator and gymnasium at Spring Garden Elementary School.

7) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 2. The District's cash management plan has all public funds deposited in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protections Act (GUDPA). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

**8) RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

#### 9) OTHER INFORMATION:

A) Independent Audit - State statutes require an annual audit by licensed public school accountants who are independent certified public accountants or registered municipal accountants. The accounting firm of Lerch, Vinci & Higgins, L.L.P. was selected by the Board at a public meeting held on April 28, 2010. In addition to meeting the requirements set forth in State Statues, the audit was also designed to meet the requirements of the Single Audit Act Amendments of 1996 and related OMB Circular A-133 and State Treasury Circular Letter 04-04 OMB. The auditors' report on the general-purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditors' reports related specifically to the single audit are included in the single audit section of this report.

10) ACKNOWLEDGMENTS: We would like to express our appreciation to the members of the Nutley Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

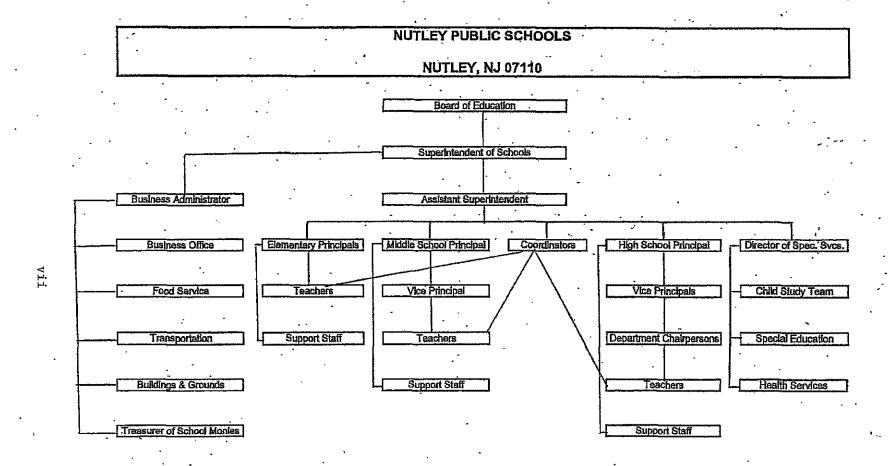
RUSSELL M. LAZOVICK

Superintendent of Schools

KAREN A. YEAMANS

Business Administrator/

**Board Secretary** 



## NUTLEY BOARD OF EDUCATION ROSTER OF OFFICIALS JUNE 30, 2011

Members of the Board of Education	Term <u>Expires</u>
James Kuchta	2013
Thomas Sposato	2012
Charles Kucinski	2013
Deborah Russo	2012
Robert Reid	2013
Steven Rogers	2012
Frederick Scalera	2014
Victoria Flynn	2014
Lisa Danchak – Martin	2014

# Other Officials

Joseph Zarra, Superintendent

Karen A. Yeamans, Business Administrator/Board Secretary

David Wilson, Treasurer of School Monies

Frank Pomaco, Esq.

## NUTLEY BOARD OF EDUCATION Consultants and Advisors

## **Board Attorney**

Gaccione, Pomaco & Malanga 524 Union Avenue Belleville, NJ 07109

# **Special Construction Counsel**

Connell Foley LLP 85 Livingston Avenue Roseland, NJ 07068

## **Independent Auditors**

Lerch, Vinci & Higgins, LLP 17-17 Route 208N Fair Lawn, NJ 07410

#### **Medical Inspector**

Dr. Barry Prystowski 562 Kingsland Street Nutley, NJ 07110

## **Official Depository**

TD Bank 575 Kingsland Street Nutley, NJ 07110



## LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

17 - 17 ROUTE 208

FAIR LAWN, NJ 07410

TELEPHONE (201) 791-7100

FACSIMILE (201) 791-3035

WWW.LVHCPA.COM

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA DONNA L. JAPHET, CPA, PSA JULIUS B. CONSONI, CPA, PSA ELIZABETH A. SHICK, CPA, RMA, PSA
ANDREW PARENTE, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
DEBORAH K. LERCH, CPA, PSA
DEBRA GOLLE, CPA
CINDY JANACEK, CPA, RMA
RALPH M. PICONE, CPA, RMA, PSA
EDWARD N. KERE, CPA

#### INDEPENDENT AUDITORS' REPORT

Honorable President and Members of the Board of Trustees Nutley Board of Education Nutley, New Jersey

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Nutley Board of Education as of and for the fiscal year ended June 30, 2011, which collectively comprise the Nutley Board of Education's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Nutley Board of Education's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in the <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Nutley Board of Education's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to previously present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Nutley Board of Education as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated November 29, 2011 on our consideration of the Nutley Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Nutley Board of Education's basic financial statements as a whole. The introductory section, combining fund financial statements, financial schedules and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations" and New Jersey OMB's Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid", and are also not a required part of the basic financial statements. The combining fund financial statements and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole. introductory section, financial schedules and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Certified Public Accountants
Public School Accountants

Gary J. Vinci

Public School Accountant PSA Number CS00829

Fair Lawn, New Jersey November 29, 2011 MANAGEMENT'S DISCUSSION AND ANALYSIS

#### Management's Discussion and Analysis

This section of the Nutley Board of Education's comprehensive annual financial report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2011. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statements, which immediately follows this section.

#### FINANCIAL HIGHLIGHTS

Key financial highlights for the 2010-2011 fiscal year include the following:

- The net assets of the Nutley Board of Education exceeded its liabilities at the close of the fiscal year by \$15,554,423.
- Overall district revenues were \$64,610,822. General revenues accounted for \$54,270,863 or 84% of all
  revenues. Program specific revenues in the form of charges for services and grants and contributions
  accounted for \$10,339,959 or 16% of total revenues.
- The school district had \$62,035,073 in expenses for governmental activities; only \$8,748,834 of these expenses were offset by program specific charges, grants or contributions. General revenues (predominantly property taxes) of \$54,270,709 were adequate to provide for these programs.
- As of the close of the current fiscal year, the District's governmental funds reported a combined ending fund balance of \$6,206,804.
- The General Fund fund balance at June 30, 2011 was \$1,459,162, an increase of \$272,114 from the June 30, 2010 balance.

#### OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of the annual report consists of four parts – Independent Auditors' Report, required supplementary information which includes the management's discussion and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the District:

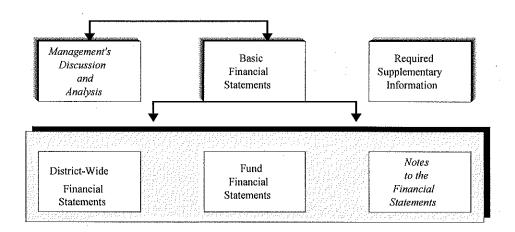
- The first two statements are district-wide financial statements that provide both short-term and long-term information about the District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the District, reporting the District's operations in more detail than the district-wide statements.

#### Management's Discussion and Analysis

#### **OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)**

- The governmental funds statements tell how basic services were financed in the short term as well as what remains for future spending.
- Proprietary funds statements offer short-term and long-term financial information about the activities the district operated like businesses.
- Fiduciary funds statements provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others to whom the resources belong.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The various parts of this annual report are arranged and related to one another, as noted below.



#### Management's Discussion and Analysis

The major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain are summarized below. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

Major Features of the District-Wide and Fund Financial Statements

	District-Wide	Fund 1	Financial Statements	
	Statements	Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire district (except	The activities of the district that	Activities the district	Instances in which the
•	fiduciary funds)	are not proprietary or fiduciary, such as	operates similar to	district administers
		instruction, special education, building	private businesses:	resources on behalf of
		maintenance and community education	and enterprise funds	someone else, such as
				unemployment,
				payroll agency, and
				student activities
Required financial	Statements of net assets	Balance Sheet	Statement of net assets	Statements of
statements	Statement of activities	Statement of revenues,	Statement of revenues,	fiduciary net assets
		expenditures and changes in	expenses, and changes in	Statement of changes
		fund balances	fund net assets	in fiduciary net assets
			Statement of cash flows	
Accounting Basis and	Accrual accounting and	Modified accrual accounting	Accrual accounting and	Accrual accounting
Measurement focus	economic resources focus	and current financial focus	economic resources focus	and economic resources
				focus
Type of asset/liability	All assets and liabilities,	Generally assets expected to be	All assets and liabilities,	All assets and liabilities
information	both financial and capital,	used up and liabilities that come	both financial and capital,	both short-term and
	short-term and long-term	due during the year or soon there	and short-term and long-	long-term funds do not
		after; no capital assets or long-term	term	currently contain
		liabilities included		capital assets.
Type of inflow/outflow	All revenues and expenses	Revenues for which cash is received	All revenues and expenses	All additions and
information	during year, regardless of	during or soon after the end of the	during the year, regardless	dedications during the
	when cash is received or	year; expenditures when goods or	of when cash is received	year, regardless of when
	Paid	services have been received and the	or paid,	cash is received or paid.
		related liability is due and payable.		

#### District-wide financial statements

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net assets includes all of the District's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District's net assets and how they have changed. Net assets – the difference between the District's assets and liabilities – is one way to measure the District's financial health or position.

#### Management's Discussion and Analysis

#### District-wide financial statements (continued)

- Over time, increases or decreases in the District's net assets are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the overall health of the District you need to consider additional non-financial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements the District's activities are shown in two categories:

- Governmental activities Most of the District's basic services are included here, such
  as regular and special education, transportation, administration and plant operations and
  maintenance. Property taxes and state aids finance most of these activities.
- Business type activities These funds are used to account for operations that are financed and
  operated in a manner similar to private business enterprises. The District's Food Service
  Fund and Extended Day Program Fund are included under this category.

#### Fund financial statements

The fund financial statements provide more detailed information about the District's funds – focusing on its most significant or "major" funds – not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law and bond covenants.
- The District establishes other funds to control and manage money for particular purposes or to show that it is properly using certain revenues (federal and state grants).

The District has three kinds of funds:

- Governmental funds Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, we provide additional information at the bottom of the governmental funds statements that explains the relationship (or differences) between them.
- Proprietary funds Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the district-wide statements.

#### Management's Discussion and Analysis

#### Fund financial statements (continued)

Enterprise Funds —These funds are established to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that costs of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges. The District currently has three enterprise funds.

- Food Service (Cafeteria) Extended Day Athletic Camps
- Fiduciary funds The District is the trustee, or fiduciary, for assets that belong to others. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. All of the District's fiduciary activities are reported in a separate statement of fiduciary net assets and a statement of changes in fiduciary net assets. We exclude these activities from the district-wide financial statements because the District cannot use these assets to finance its operations.

#### Notes to the basic financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the district-wide and fund financial statements. The notes to the financial statements can be found following the basic financial statements.

#### Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the District's budget process. The District adopts an annual expenditure budget for the general, special revenue and debt service funds. A budgetary comparison statement has been provided for these funds as required supplementary information. The required supplementary information can be found following the notes to the financial statements.

Combining statements and schedules are presented immediately following the major budgetary comparisons.

#### DISTRICT-WIDE FINANCIAL ANALYSIS

Net assets may serve over time as a useful indicator of a government's financial position. In the case of the District, assets exceeded liabilities by \$15,554,423 as of June 30, 2011.

#### Management's Discussion and Analysis

By far the largest portion of the District's net assets reflects its investment in capital assets (e.g., land and improvements, buildings and improvements, vehicles, furniture and equipment), less any related debt used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to its students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

#### Net Assets As of June 30, 2011 and 2010

	Government	tal Activities		Business-Ty	ре А	Activities	<u>Total</u>			
	<u>2011</u>	<u>2010</u>		<u>2011</u>		<u>2010</u>	<u>2011</u>	<u>2010</u>		
Current Assets	\$ 7,307,958	\$ 17,339,730	\$	125,604	\$	265,940	\$ 7,433,562	\$ 17,605,670		
Capital Assets, Net	63,735,942	54,526,590		9,844	_	11,337	63,745,786	54,537,927		
Total Assets	71,043,900	71,866,320		135,448		277,277	71,179,348	72,143,597		
Long-Term Liabilities	53,457,077	54,961,552					53,457,077	54,961,552		
Other Liabilities	2,121,768	3,073,473		46,080		137,255	2,167,848	3,210,728		
Total Liabilities	55,578,845	58,035,025		46,080	-	137,255	55,624,925	58,172,280		
Net Assets										
Invested in Capital Assets, net of										
related debt	17,533,190	16,312,379		9,844		11,337	17,543,034	16,323,716		
Restricted	98,770	127,084					98,770	127,084		
Unrestricted	(2,166,905)	(2,608,168)		79,524		128,685	(2,087,381)	(2,479,483)		
Total Net Assets	\$ 15,465,055	\$ 13,831,295	<u>\$</u>	89,368	\$	140,022	\$ 15,554,423	\$ 13,971,317		

# Management's Discussion and Analysis

# Change in Net Assets For The Fiscal Years Ended June 30, 2011 and 2010

		Governmental Activities		Business-Type Activities					Total 2010		
Revenues		<u>2011</u>		<u>2010</u>		<u>2011</u>		<u>2010</u>		<u>2011</u>	<u>2010</u>
Program Revenues											
Charges for Services	\$	200,371	\$	221,769	\$	1,402,672	\$	1,435,976	\$	1,603,043	\$ 1,657,745
Operating Grants and Contributions	Φ	8,482,649		10,285,697	Φ	188,453	φ	156,667	Ф	8,671,102	10,442,364
Capital Grants and Contributions		65,814		29,167		100,433		150,007		65,814	29,167
General Revenues		05,011		22,101						05,014	25,107
Property Taxes		50,112,604		48,149,095						50,112,604	48,149,095
State Aid		3,947,671		4,948,765						3,947,671	4,948,765
Other		210,434		274,634		154		507		210,588	275,141
Total Revenues		63,019,543		63,909,127		1,591,279	_	1,593,150	_	64,610,822	65,502,277
Expenses								•			
Instruction						•					
Regular		27,081,240		26,623,533						27,081,240	26,623,533
Special Education		8,725,614		8,850,271						8,725,614	8,850,271
Other Instruction		1,233,574		1,402,851						1,233,574	1,402,851
School Sponsored Activities and Athletics		1,168,815		1,148,210						1,168,815	1,148,210
Community Services		7,487		5,567						7,487	5,567
Support Services											
Student and Instruction Related Services		6,565,253		6,990,705						6,565,253	6,990,705
School Administrative Services		4,213,992		3,970,094						4,213,992	3,970,094
General Administrative Services		1,743,098		1,368,301						1,743,098	1,368,301
Plant Operations and Maintenance		5,428,247		5,531,637						5,428,247	5,531,637
Pupil Transportation		2,086,203		2,011,330						2,086,203	2,011,330
Business and Other Support Services		1,500,226		1,480,215						1,500,226	1,480,215
Interest on Long-Term Debt		2,281,324		2,337,249						2,281,324	2,337,249
Food Services						1,110,276		861,182		1,110,276	861,182
Extended Day						613,967		841,234		613,967	841,234
Athletic Camps		<u>-</u>	_		_	17,690	_	15,477	_	17,690	15,477
Total Expenses		62,035,073	_	61,719,963		1,741,933		1,717,893		63,777,006	63,437,856
Change in Net Assets Before Transfers		984,470		2,189,164		(150,654)		(124,743)		833,816	2,064,421
Transfers	_	(100,000)	_	(85,000)		100,000	-	85,000		-	-
Change in Net Assets		884,470		2,104,164		(50,654)		(39,743)		833,816	2,064,421
Net Assets, Beginning of Year		13,831,295		11,727,131		140,022		179,765		13,971,317	11,906,896
Prior Period Adjustment	_	749,290	_	- 44				***		749,290	-
Net Assets, End of Year	\$	15,465,055	\$	13,831,295	\$	89,368	\$	140,022	\$	15,554,423	\$ 13,971,317

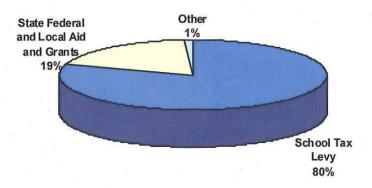
#### Management's Discussion and Analysis

Governmental Activities. The District's total governmental activities' revenues, which includes State and Federal grants, were \$63,019,543 for the fiscal year ended June 30, 2011. Property taxes of \$50,112,604 represented 80 percent of revenues. Another significant portion of revenues came from State aid; total State, Federal, Local and formula aid was \$12,496,134. Another source of revenues is miscellaneous income which includes items such as rentals, prior year refunds, etc. The smallest component of revenues is charges for services which includes tuition from other LEAs and transportation fees.

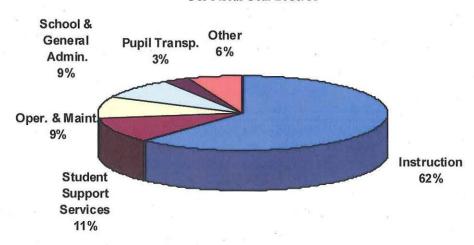
The total cost of all governmental activities programs and services was \$62,035,073. The District's expenses are predominantly related to educating and caring for students. Instruction totaled \$38,216,730 (62%) of total expenditures. Student support services, exclusive of administration, total \$6,565,253 or (11%) of total expenditures.

Total governmental activities revenues and transfers surpassed expenses, increasing net assets \$884,470 from the previous year.

Revenues by Source- Governmental Activities For Fiscal Year 2010/11



Expenditures by Type- Governmental Activities For Fiscal Year 2010/11



#### Management's Discussion and Analysis

**Net Cost of Governmental Activities.** The District's total cost of services was \$62,035,073. After applying program revenues, derived from charges for services of \$200,371; operating grants and contributions of \$8,482,649; and capital grants and contribution of \$65,814, the net cost of services of the District is \$53,286,239.

#### **Total and Net Cost of Governmental Activities**

•		Total Cost	of S	Services	Net Cost o	of Services		
		<u>2011</u>		<u>2010</u>	<u>2011</u>	<u>2010</u>		
Instruction		-						
Regular	\$	27,081,240	\$	26,623,533	\$ 23,411,419	\$ 22,463,123		
Special Education		8,725,614		8,850,271	4,525,386	4,359,150		
Other Instruction		1,233,574		1,402,851	1,184,946	1,347,129		
School Sponsored Activities and Athletics		1,168,815		1,148,210	1,066,823	1,053,343		
Community Services		7,487		5,567	7,487	5,567		
Support Services								
Student and Instruction Related Services		6,565,253		6,990,705	6,127,363	6,104,290		
School Administrative Services		4,213,992		3,970,094	4,030,982	3,795,326		
General Administrative Services		1,743,098		1,368,301	1,743,098	1,368,301		
Plant Operations and Maintenance		5,428,247		5,531,637	5,395,570	5,234,549		
Pupil Transportation		2,086,203		2,011,330	2,011,615	1,635,088		
Business and Other Support Services		1,500,226		1,480,215	1,500,226	1,480,215		
Interest on Long-Term Debt	_	2,281,324		2,337,249	2,281,324	2,337,249		
Total	<u>\$</u>	62,035,073	\$	61,719,963	\$ 53,286,239	\$ 51,183,330		

**Business-Type Activities** – The District's total business-type activities revenues were \$1,591,279 for the fiscal year ended June 30, 2011. Charges for services accounted for 88% of total revenues. Operating grants and contributions accounted for 12% of total revenue for the year.

The total cost of all business-type activities programs and services was \$1,741,933. The District's expenses are related to Food Service programs provided to all students, teachers and administrators within the District and the operation of the Extended Day and Athletic Camps programs.

Total business-type activities expenses surpassed revenues and transfers decreasing net assets by \$50,654 over the prior year balance.

#### Management's Discussion and Analysis

#### FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

#### **Governmental Funds**

The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unreserved fund balance may serve as a useful measure of the District's net resources available for spending at the end of the fiscal year.

The financial performance of the District as a whole is reflected in its governmental funds as well. As the District completed the year, its governmental funds reported a combined fund balance of \$6,206,804. At June 30, 2011, the fund balance was \$15,313,398. This significant decrease is predominately attributable to an increase in capital project expenditures.

Revenues for the District's governmental funds were \$63,019,543, while total expenses were \$72,113,576.

**General Fund** - The General Fund is the chief operating fund of the District and includes the primary operations in providing educational services to students from pre-kindergarten through grade 12 including pupil transportation activities and capital outlay projects.

The following schedule presents a summary of General Fund revenues.

	Ended	_	Increase	Percentage			
	Jı	ine 30, 2011	<u>J</u> u	ine 30, 2010		(Decrease)	of Total
Local Sources							
Property Tax Levy	\$	47,198,664	\$	45,383,331	\$	1,815,333	4.0%
Tuition		158,071		145,554		12,517	8.6%
Miscellaneous		235,014		337,698		(102,684)	-30.4%
State Sources		9,674,211		10,990,440		(1,316,229)	-12.0%
Federal Sources		261,742	_	883,640		(621,898)	100.0%
Total General Fund Revenues	<u>\$</u>	57,527,702	\$	57,740,663	\$	(212,961)	-0.4%

Total General Fund Revenues decreased by \$212,961 or less than 1% over the previous year.

Local property taxes remained stable, increasing 4% over the previous year. State aid revenues decreased \$1,316,229 or 12% while Federal aid decreased \$621,898.

#### Management's Discussion and Analysis

The following schedule presents a summary of General Fund expenditures.

	Fiscal Ye June 30, 2011	ear Ended June 30, 2010	Increase (Decrease)	Percentage of Total		
Instruction	\$ 36,638,525	\$ 35,921,841	\$ 716,684	2.0%		
Support Services	20,404,019	20,421,924	(17,905)	-0.1%		
Capital Outlay	177,419	166,894	10,525	6.3%		
Debt Service	40,784	22,747	18,037	79%		
Total Expenditures	\$ 57,260,747	\$ 56,533,406	\$ 727,341	1.3%		

Total General Fund expenditures increased \$727,341 from the previous year. Most of the increase can be attributed to the increases in the cost of health insurance premiums.

In 2010-2011 General Fund revenues and other financing sources were more than expenditures and other financing uses by \$272,114. As a result, total fund balance increased to a balance of \$1,459,162 at June 30, 2011. After deducting statutory reserves and designations, the unassigned fund balance at June 30, 2011 is \$440,335.

**Special Revenue Fund** - The Special Revenue Fund includes all restricted Federal and State sources utilized in the operations of the district in providing educational services to students with special needs.

Revenues of the Special Revenue Fund were \$1,731,793, for the fiscal year ended June 30, 2011. Federal sources accounted for the majority of Special Revenue Fund's revenue which represented 84% of the total revenue for the year.

Expenditures of the Special Revenue Fund were \$1,731,793. Instructional expenditures were \$1,547,913 and for the support services expenditures were \$118,066. Capital outlay expenditures were \$65,814.

Capital Projects – Revenues were less than expenditures and other financing uses by \$9,378,706 resulting in a fund balance of \$4,747,642 at June 30, 2011.

#### Management's Discussion and Analysis

#### **Proprietary Funds**

The District maintains Enterprise Funds to account for activities that are supported in part through user fees.

**Enterprise Funds** - The District uses Enterprise Funds to report activities related to the Food Services program as well as the Extended Day and Athletic Camps programs. The District's Enterprise Funds provide the same type of information found in the district-wide financial statements, business-type activities, but in more detail. Factors concerning the finances of these Funds have already been addressed in the discussion of the District's business-type activities.

#### GENERAL FUND BUDGETARY HIGHLIGHTS

The District's budget is prepared according to New Jersey Department of Education guidelines, and is based on accounting for certain transactions on the basis of cash receipts, disbursements and encumbrances. The most significant budgetary fund is the General Fund.

Over the course of the year, the District revised the annual operating budget several times. These budget amendments fall into the following category:

• Implementing budgets for specially funded projects, which include both federal and state grants, reinstating prior year purchase orders being carried over.

#### **CAPITAL ASSETS**

The District's investment in capital assets for its governmental and business type activities as of June 30, 2011 amounts to \$63,745,786 (net of accumulated depreciation). The capital assets consist of land, buildings, building improvements, specialized machinery and various other types of equipment. Depreciation charges for fiscal year 2010-2011 amounted to \$1,161,877 for governmental activities and \$1,493 for business-type activities.

# Capital Assets at June 30, 2011 and 2010 (Net of Accumulated Depreciation)

	Governmental Activitie		<u>Activities</u>	Business-Type Activitie				<u>To</u>	tal	<u>tal</u>	
		<u>2011</u>		<u>2010</u>		<u>2011</u>		<u>2010</u>	<u>2011</u>		<u>2010</u>
Land	\$	79,932	\$	79,932					\$ 79,932	\$	79,932
Construction in Progress		33,665,709		24,289,344					33,665,709		24,289,344
Buildings		27,304,534		28,328,077					27,304,534		28,328,077
Improvements Other											
than Buildings		-		723,037					-		723,037
Machinery and Equipment		2,685,767		1,106,200	\$	9,844	\$	11,337	 2,695,611		1,117,537
Total Capital Assets (Net)	<u>\$</u>	63,735,942	\$	54,526,590	<u>\$</u>	9,844	\$	11,337	\$ 63,745,786	\$	54,537,927

Additional information on the District's capital assets are presented in Note 3 of this report.

#### Management's Discussion and Analysis

#### LONG TERM LIABILITIES

At year end, the District's long-term liabilities consisted of compensated absences payable of \$2,192,971, capital leases payable of \$174,043 deferred pension liability of \$227,063 and bonds payable of \$50,863,000.

Additional information of the District's long-term liabilities is presented in Note 3 of this report.

# Table A-7 Outstanding Long-Term Liabilities

	2011		<u>2010</u>		
Serial Bonds Payable	\$	50,863,000	\$	52,303,000	
Capital Leases		174,043		121,867	
Deferred Pension Liability		227,063		227,063	
Compensated Absences		2,192,971		2,309,622	
Total Expenditures	<u>\$</u>	53,457,077	\$	54,961,552	

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

Currently, the District is in good financial condition. Everyone associated with the Nutley Board of Education is grateful for the community support.

Many factors were considered by the District's administration during the process of developing the fiscal year 2011-2012 budget. The primary factors were the District's projected student population, anticipated state and federal aid as well as increasing salary and related benefit costs.

#### CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional information contact the School Business Administrator, Nutley Board of Education, 315 Franklin Ave., Nutley, NJ 07110.

BASIC FINANCIAL STATEMENTS

## NUTLEY BOARD OF EDUCATION STATEMENT OF NET ASSETS AS OF JUNE 30, 2011

	Governmental Activities	Business-Type Activities	Total		
ASSETS					
Cash and Cash Equivalents	\$ 5,762,449	\$ 94,942	\$ 5,857,391		
Receivables, net			-		
Receivables from Other Governments	1,489,574	10,759	1,500,333		
Other	53,468	19,738	73,206		
Inventory		2,632	2,632		
Internal Balances Capital Assets	2,467	(2,467)	-		
Not Being Depreciated	33,745,641		33,745,641		
Being Depreciated, Net	29,990,301	9,844	30,000,145		
Total Assets	71,043,900	135,448	71,179,348		
LIABILITIES					
Accounts Payable and Other Current Liabilities	405,368	23,231	428,599		
Payable to State Government	79,149		79,149		
Payable to Federal Government	416		416		
Accrued Interest Payable	1,020,614		1,020,614		
Unearned Revenue	616,221	22,849	639,070		
Noncurrent Liabilities	•				
Due within one year	1,751,442		1,751,442		
Due beyond one year	51,705,635	-	51,705,635		
Total Liabilities	55,578,845	46,080	55,624,925		
NET ASSETS					
Invested in Capital Assets, net of related debt Restricted for	17,533,190	9,844	17,543,034		
Capital Projects	98,770		98,770		
Unrestricted	(2,166,905)	79,524	(2,087,381)		
Total Net Assets	\$ 15,465,055	\$ 89,368	\$ 15,554,423		

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

#### NUTLEY BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Net (Expense) Revenue and

			Program Revenues				Changes in Net Assets							
					(	Operating	(	Capital						
			$\mathbf{C}$	harges for	G	Frants and	Gr	ants and	Gov	ernmental	Bu	siness-Type		
Functions/Programs		Expenses		<u>Services</u>	Co	ntributions	Con	<u>tributions</u>	<u>A</u>	<u>ctivities</u>	4	<u>Activities</u>		<u>Total</u>
Governmental Activities														
Instruction														
Regular	\$	27,081,240	\$	158,071	\$	3,445,936	\$	65,814	\$ (2	23,411,419)			\$	(23,411,419)
Special Education		8,725,614		•		4,200,228				(4,525,386)				(4,525,386)
Other Instruction		1,233,574				48,628				(1,184,946)				(1,184,946)
School Sponsored Activities and Athletics		1,168,815				101,992				(1,066,823)				(1,066,823)
Community Services		7,487								(7,487)				(7,487)
Support Services														
Student and Instruction Related Services		6,565,253				437,890				(6,127,363)				(6,127,363)
School Administrative Services		4,213,992				183,010			•	(4,030,982)				(4,030,982)
General Administrative Services		1,743,098				•				(1,743,098)				(1,743,098)
Plant Operations and Maintenance		5,428,247				32,677				(5,395,570)				(5,395,570)
Pupil Transportation		2,086,203		42,300		32,288				(2,011,615)				(2,011,615)
Business Services		1,500,226		•						(1,500,226)				(1,500,226)
Interest on Long-Term Debt	_	2,281,324		-		-			***	(2,281,324)		_		(2,281,324)
Total Governmental Activities		62,035,073	_	200,371		8,482,649		65,814	(	53,286,239)			<b></b>	(53,286,239)
Business-Type Activities														
Food Service	•	1,110,276		736,107		188,453					\$	(185,716)		(185,716)
Extended Day		613,967		647,590								33,623		33,623
Athletic Camps		17,690		18,975		·		*		<u>.</u>		1,285	-	1,285
Total Business-Type Activities	_	1,741,933		1,402,672		188,453						(150,808)		(150,808)
Total Primary Government	<u>\$</u>	63,777,006	\$	1,603,043	\$	8,671,102	\$	65,814	(:	53,286,239)		(150,808)		(53,437,047)

#### NUTLEY BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Net (Expense) Revenue and Changes in Net Assets

	Governmental <u>Activities</u>	Business-Type <u>Activities</u>	<u>Total</u>		
Balance, Carry Forward	\$ (53,286,239)	\$ (150,808)	\$ (53,437,047)		
General Revenues and Transfers					
Property Taxes Levied for General Purposes	47,198,664		47,198,664		
Property Taxes Levied for Debt Service	2,913,940		2,913,940		
State Aid - Unrestricted	3,119,283		3,119,283		
State Aid - Restricted for Debt Service	828,388		828,388		
Miscellaneous Income	210,434	154	210,588		
Transfers	(100,000)	100,000	-		
Total General Revenues					
and Transfers	54,170,709	100,154	54,270,863		
Change in Net Assets	884,470	(50,654)	833,816		
Net Assets, Beginning of Year	13,831,295	140,022	13,971,317		
Prior Period Adjustments:					
Capital Assets	749,290	-	749,290		
•					
Net Assets, Beginning of Year, as Adjusted	14,580,585	140,022	14,720,607		
Net Assets, End of Year	\$ 15,465,055	\$ 89,368	\$ 15,554,423		

FUND FINANCIAL STATEMENTS

### NUTLEY BOARD OF EDUCATION GOVERNMENTAL FUNDS BALANCE SHEET AS OF JUNE 30, 2011

	General <u>Fund</u>		Special I Revenue <u>Fund</u>		Capital Projects <u>Fund</u>		Debt Service <u>Fund</u>		Total Governmenta <u>Funds</u>	
ASSETS										
Cash and Cash Equivalents Due from Other Funds	\$	972,215 368,867			\$	4,790,234 -			\$.	5,762,449 368,867
Receivables, Net Receivables from Other Governments Other		361,663 53,468	<b>.</b>	559,101		568,810			· 	1,489,574 53,468
Total Assets	\$	1,756,213	\$	559,101	\$	5,359,044	\$	-	\$	7,674,358
LIABILITIES AND FUND BALANCES Liabilities										
Accounts Payable	\$	297,051	\$	64,447	\$	43,870			\$	405,368
Due to Other Funds	-		•	366,400	*	,			*	366,400
Payable to State Government				79,149						79,149
Payable to Federal Government Deferred Revenue				416 48,689		567,532				416 616,221
Total Liabilities		297,051		559,101		611,402				1,467,554
Fund Balances Restricted			÷							•
Capital Reserve Account		98,770								98,770
Excess Surplus		242,188								242,188
Excess Surplus - Designated for		2.2,700								212,100
Subsequent Year's Budget Capital Projects		535,625				4,747,642				535,625 4,747,642
Assigned		140.044								142.044
Encumbrances Unassigned		142,244 440,335				-		<del>~</del> .		142,244 440,335
Total Fund Balances		1,459,162		*		4,747,642				6,206,804
Total Liabilities and Fund Balances	<u>\$</u>	1,756,213	\$	559,101	<u>\$</u>	5,359,044	\$	-		
		ounts reported assets (A-1) ar				es in the state	ment	of .		·
	reso of th	urces and ther	efore a	re not reporte	ed in t	es are not fina the funds. The ulated depreci	cost			63,735,942
•	is a t	J,477,J4V.								03,133,744
		District has fi crial bonds. T				ugh the issuar end is:	ice			(1,020,614)
		g term liabiliti therefore are r				e in the currer in the funds.	nt per	iod		
				l Bonds Paya	ıble		\$	50,863,000		
			Defei	al Leases red Pension pensated Abs				174,043 227,063 2,192,971		
			3					_,-, <u>-,-</u> ,-		(53,457,077)
									\$	15,465,055

# NUTLEY BOARD OF EDUCATION GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
REVENUES				. —	
Local Sources					
Local Tax Levy	\$ 47,198,664			\$ 2,913,940	\$ 50,112,604
Tuition	158,071			, ,	158,071
Transportation Fees	42,300				42,300
Miscellaneous	192,714	\$ 9,797	<u>\$ 17,720</u>		220,231
Total - Local Sources	47,591,749	9,797	17,720	2,913,940	50,533,206
State Sources	9,674,211	268,310		828,388	10,770,909
Federal Sources	261,742	1,453,686		<b>4</b>	1,715,428
Total Revenues	57,527,702	1,731,793	17,720	3,742,328	63,019,543
EXPENDITURES					
Current					
Regular Instruction	26,599,850	442,289			27,042,139
Special Education Instruction	7,628,799	1,105,624			8,734,423
Other Instruction	1,233,574				1,233,574
School-Sponsored Activities and Athletics	1,168,815				1,168,815
Community Services	7,487				7,487
Support Services					
Student and Instructional Related Services	6,132,168	118,066			6,250,234
School Administrative Services	4,218,808				4,218,808
General Administrative Services	1,258,021				1,258,021
Plant Operations and Maintenance	5,371,825				5,371,825
Pupil Transportation	1,913,148				1,913,148
Business Services	1,510,049				1,510,049
Debt Service					-,,-
Principal	35,263		*	1,440,000	1,475,263
Interest and Other Charges	5,521			2,302,330	2,307,851
Capital Outlay	177,419	65,814	9,378,706		9,621,939
Total Expenditures	57,260,747	1,731,793	9,378,706	3,742,330	72,113,576
T. (D.C.) CD			•		
Excess (Deficiency) of Revenues Over (Under) Expenditures	266,955		(9,360,986)	(2)	(9,094,033)
OTHER FINANCING SOURCES (USES)					•
Capital Leases	87,439		4	•	87,439
Transfers In		-		-	17,720
Transfers Out	17,720 (100,000)	_	(17,720)	_	(117,720)
	(100,000)		(17,720)		(117,720)
Total Other Financing Sources and Uses	5,159	-	(17,720)	-	(12,561)
Net Change in Fund Balances	272,114	-	(9,378,706)	(2)	(9,106,594)
Fund Balance, Beginning of Year	1,187,048		14,126,348	2	15,313,398
Fund Balance, End of Year	\$ 1,459,162	<u>-</u>	\$ 4,747,642	<u>s - </u>	\$ 6,206,804

884,470

# NUTLEY BOARD OF EDUCATION RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES WITH THE DISTRICT-WIDE STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Total net change in fund balances - governmental funds (Exhibit B-2)		\$ (9,106,594)
Amounts reported for governmental activities in the statement of activities are different because:		
Capital outlays to purchase or build capital assets are reported in governmental funds as expenditures. However, for governmental activities those costs are shown in the statement and allocated over their estimated useful lives as annual depreciation expense. This is the amount by which capital outlay exceeds depreciation in the current period.		
Capital Outlay Depreciation Expense	\$ 9,621,939 (1,161,877)	8,460,062
In the statement of activities, certain operating expenses - compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (paid):		
Compensated Absences		116,651
Repayment of general obligation bond principal is an expenditure in the governmental funds, but it reduces long-term liabilities in the statement of net assets and does not affect the statement of activities.		1,440,000
Repayment of lease purchase principal is an expenditure in the governmental funds, but it reduces long-term liabilities in the statement of net assets and does not affect the statement of activities.		35,263
The issuance of long-term debt provides current financial resources to government funds, but has no effect on net assets  Capital Leases	•	(87,439)
Interest on long-term debt in the statement of activities differs from the amount reported in the governmental funds because interest is recorded as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due.		
Decrease in Accrued Interest		 26,527

Change in net assets of governmental activities (Exhibit A-2)

# NUTLEY BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF NET ASSETS AS OF JUNE 30, 2011

AS .		d Service	ended Day		Other 1-Major	A	siness-Type Activities erprise Fund Totals
ASSETS		÷					
Cash and Cash Equivalents	\$	5,334	\$ 87,422	\$	2,186	\$	94,942
Intergovernmental Accounts Receivable							•
State		571	•				571
Federal		10,188	r.				10,188
Other Accounts Receivable		19,738					19,738
Inventory		2,632	 -				2,632
Total Current Assets		38,463	 87,422		2,186		128,071
0.7/14	•			•			
Capital Assets		127 047					127 047
Machinery and Equipment		137,947					137,947 (128,103)
Less: Accumulated Depreciation		(128,103)	 	-			(128,103)
Total Capital Assets		9,844	-	<del></del>	-		9,844
Total Assets	<del></del>	48,307	 87,422		2,186		137,915
LIABILITIES							
Current Liabilities							
Accounts Payable		22,568	663				23,231
Due to Other Funds		2,467	-				2,467
Deferred Revenue		616	22,233	-	<u> </u>		22,849
Total Liabilities		25,651	 22,896				48,547
NET ASSETS							
Invested in Capital Assets		9,844					9,844
Unrestricted		12,812	 64,526		2,186		79,524
Total Net Assets	\$	22,656	\$ 64,526	\$	2,186	\$	89,368

**Business-Type** 

# NUTLEY BOARD OF EDUCATION PROPRIETARY FUND STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

			Other	Activities Enterprise Fund		
· .	Food Service	<b>Extended Day</b>	Non-Major	<u>Totals</u>		
OPERATING REVENUES						
Charges for Services		A (47 500	t 10.075	h		
Program Fees	ф <i>сео</i> сол	\$ 647,590	\$ 18,975	\$ 666,565		
School Lunch Program	\$ 552,601			552,601		
Special Functions	183,506		-	183,506		
Total Operating Revenues	736,107	647,590	18,975	1,402,672		
OPERATING EXPENSES						
Salaries and Wages	233,894	430,376	12,650	676,920		
Employee Benefits	212,182	55,858		268,040		
Cost of Sales	316,850			316,850		
Supplies	62,049	5,694	4,915	72,658		
Purchased Services	213,995	108,470		322,465		
Other	69,813	13,569	125	83,507		
Depreciation	1,493	-		1,493		
Total Operating Expenses	1,110,276	613,967	17,690	1,741,933		
Operating Income (Loss)	(374,169)	33,623	1,285	(339,261)		
NONOPERATING REVENUES State Sources						
State School Lunch Program Federal Sources	7,664			7,664		
Federal School Lunch Program	180,789			180,789		
Interest Income	69	85		154		
Total Nonoperating Revenues	188,522	85	· 	188,607		
Net Income (Loss) Before Operating Transfers	(185,647)	33,708	1,285	(150,654)		
Transfers In	100,000			100,000		
Change in Net Assets	(85,647)	33,708	1,285	(50,654)		
Net Assets, Beginning of Year	108,303	30,818	901	140,022		
Net Assets, End of Year	\$ 22,656	\$ 64,526	\$ 2,186	\$ 89,368		

# NUTLEY BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Food Service	Extended Day	Other Non-Major	Business-Type Activities Enterprise Fund Totals
CASH FLOWS FROM OPERATING ACTIVITIES	•	•		
Receipts from Customers	\$ 832,290	\$ 628,360	\$ 18,975	\$ 1,479,625
Payments for Employees	(446,076)	(430,376)	(12,650)	(889,102)
Payments to Suppliers	(733,047)	(184,145)	(6,075)	(923,267)
Net Cash Provided By (Used For) Operating Activities	(346,833)	13,839	250	(332,744)
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES				
Operating Transfers from Other Funds	100,000			100,000
State and Federal Sources	186,867	<u> </u>		186,867
Net Cash Provided By Non-Capital Financing Activities	286,867	-	· · · · · ·	286,867
CASH FLOWS FROM INVESTING ACTIVITIES				
Interest Received	69	85		154
Net Cash Provided By Investing Activities	69	85		154
Net Increase (Decrease) in Cash and Cash Equivalents	(59,897)	13,924	250	(45,723)
Cash and Cash Equivalents, Beginning of Year	65,231	73,498	1,936	140,665
Cash and Cash Equivalents, Dogiming of Tea	003201	. , , , , , , ,	1,750	140,005
Cash and Cash Equivalents, End of Year	\$ 5,334	\$ 87,422	\$ 2,186	\$ 94,942
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities:				
Operating Income (Loss)	<u>\$ (374,169)</u>	\$ 33,623	\$ 1,285	\$ (339,261)
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided By (Used For) Operating Activities				
Depreciation	1,493			1,493
(Increase) Decrease in Accounts Receivable	96,183			96,183
(Increase) Decrease in Inventories	16			16
Increase (Decrease) in Accounts Payable	(70,044)	(554)	(1,035)	(71,633)
Increase (Decrease) in Deferred Revenue	(312)	(19,230)		(19,542)
Total Adjustments	27,336	(19,784)	(1,035)	6,517
Net Cash Provided By (Used For) Operating Activities	\$ (346,833)	\$ 13,839	\$ 250	\$ (332,744)
Non-Cash Financing Activities				
Fair Value of Food Distribution Program - National School Lunch	\$ 28,887	\$ -	\$ -	\$ 26,681

# NUTLEY BOARD OF EDUCATION FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET ASSETS AS OF JUNE 30, 2011

·		Purpose t Funds		ployment sation Trust	Ag	ency Fund
ASSETS Cash and Cash Equivalents	\$	171,014	\$	591,803	\$	197,662
Total Assets	<u>·</u>	171,014	<del>,</del>	591,803	\$	197,662
LIABILITIES					<u></u>	
Intergovernmental Payable Due to Student Groups	,	<u> </u>	-	30,554	\$	197,662
Total Liabilities		•		30,554	<u>\$</u>	197,662
NET ASSETS						
Held in Trust for Unemployment Claims and Other Purposes	\$	171,014	\$	561,249		

# NUTLEY BOARD OF EDUCATION FIDUCIARY FUNDS STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		ate Purpose ust Funds	Unemployment  Compensation Trust		
ADDITIONS					
Contributions					
Employees			\$	88,716	
Investment Earnings		•			
Interest	\$	805		3,720	
Total Additions		805		92,436	
DEDUCTIONS					
Scholarships		2,000			
Unemployment Claims and Contributions		<u> </u>		159,415	
Total Deductions		2,000		159,415	
Change in Net Assets		(1,195)		(66,979)	
Net Assets, Beginning of Year	·	172,209		628,228	
Net Assets, End of Year	\$	171,014	\$	561,249	

NOTES TO THE BASIC FINANCIAL STATEMENTS

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

# A. Reporting Entity

The Nutley Board of Education (the "Board" or the "District") is an instrumentality of the State of New Jersey, established to function as an education institution. The Board consists of nine elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District. Under existing statutes, the Board's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

The reporting entity is composed of the primary government, component units, and other organizations that are included to ensure that the financial statements of the District are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the District. For the Nutley Board of Education this includes general operations, food service, extended day and student related activities of the District.

Component units are legally separate organizations for which the District is financially accountable. The District is financially accountable for an organization if the District appoints a voting majority of the organization's governing board and (1) the District is able to significantly influence the programs or services performed or provided by the organization; or (2) the District is legally entitled to or can otherwise access the organization's resources; the District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the District is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the District in that the District approves the budget, the issuance of debt or the levying of taxes. Based on the foregoing criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity as a component unit.

### **B.** Basic Financial Statements

The basic financial statements include both district-wide financial statements (based on the District as a whole) and fund financial statements. Both the district-wide and fund financial statements categorize activities as either governmental activities or business-type activities.

The district-wide financial statements report information on all of the nonfiduciary activities of the Board of Education. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. In the statement of net assets, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) reflect on a full accrual economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **B.** Basic Financial Statements (Continued)

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or other governmental entities, including other school districts, who purchase, use, or directly benefit from goods or services provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes, unrestricted state aid, and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the district-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. The District considers all of its governmental and the food service and extended day enterprise funds to be major funds.

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements with the exception of the agency fund which does not have a measurement focus. All assets and all liabilities associated with these operations (with the exception of the fiduciary funds) are included on the Statement of Net Assets. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when susceptible to accrual (i.e. when they are both measurable and available). Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when a liability is incurred, as under accrual basis of accounting, with the exception of debt service expenditures as well as expenditures related to compensated absences and claims and judgments which are recorded only when payment is due.

Property taxes, tuition, unrestricted state aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Grants and similar awards are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

The general fund is the School District's primary operating fund. It accounts for all financial resources of the District, except those to be accounted for in another fund.

The *special revenue fund* accounts for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes. This fund accounts for federal and state financial programs, with the exception of grants for major capital projects and the child nutrition programs.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (Continued)

The capital projects fund accounts for the proceeds from the sale of bonds, lease purchases and other revenues used for the acquisition or construction of major capital facilities and other capital assets.

The *debt service fund* accounts for the accumulation of resources for and the payment of principal and interest on long-term general obligation debt of governmental funds.

The District reports the following major proprietary funds which are organized to be self-supporting through user charges:

The *food service fund* accounts for the activities of the school cafeteria, which provides food service to students as well as a la carte and catering services for teachers and special events.

The extended day fund accounts for the activities of the District's before and after school childcare program.

The District reports the following non-major proprietary fund which is organized to be self-supporting through user charges:

The athletic camp fund accounts for the activities of the District's summer athletic camps.

Additionally, the government reports the following fund type:

The *fiduciary trust fund* is used to account for resources legally held in trust for the state unemployment insurance claims, for private donations for scholarship awards, payroll related activities and student related activities which are supported and controlled by student organizations and clubs. All resources of the fund, including any earnings on invested resources, may be used to support the intended purpose. There is no requirement that any portion of these resources be preserved as capital.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the district-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board (GASB). Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Board has elected not to follow private-sector guidance issued subsequent to December 1, 1989.

As a general rule the effect of interfund activity has been eliminated from the district-wide financial statements. Exceptions to this general rule are charges between the Board's proprietary and fiduciary funds since elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues in the district-wide statement of activities include 1) charges to customers or applicants for goods or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, unrestricted state aid, investment earnings and miscellaneous revenues.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (Continued)

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the food service enterprise fund, extended day enterprise fund and athletic camps enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. Federal and State subsidies for the food service operation are considered nonoperating revenues.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

# D. Assets, Liabilities and Net Assets or Equity

### 1. Deposits and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value and are limited by N.J.S.A. 18A:20-37.

# 2. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the district-wide financial statements as "internal balances".

All receivables are reported at their gross value, and where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

<u>Tuition Revenues</u> - Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs are determined and certified by the State Department of Education.

<u>Tuition Expenditures</u> - Tuition charges for the fiscal years 2009-2010 and 2010-2011 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been certified by the State Department of Education.

Property taxes are levied pursuant to law and are collected by the municipality and are transferred to the District as requested. Property tax revenue is recognized in the year they are levied and become available. Property taxes collected in advance of the year-end for which they are levied and transferred to the District are reported as deferred revenues. The tax bills are mailed annually in June by the municipal tax collector and are levied and due in four quarterly installments on August 1, November 1, February 1 and May 1 of the fiscal year. When unpaid, taxes or any other municipal lien, or part thereof, on real property, remains in arrears on April 1<sup>st</sup> in the year following the calendar year levy when the same became in arrears, the tax collector of the municipality shall, subject to the provisions of New Jersey Statute, enforce the lien by placing the property on a tax sale. The municipality may institute annual "in rem" tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### D. Assets, Liabilities and Net Assets or Equity (Continued)

### 3. Inventories

The cost of inventories of the governmental fund types are recorded as expenditures at the time individual inventory items are purchased.

Food Service Fund inventories, exclusive of the federal commodities, are valued at cost, using the first-in first-out (FIFO) method. The United States Department of Agriculture (USDA) commodity portion of the Food Service Fund inventory consists of food donated by the USDA. It is valued at estimated market prices by the USDA. The amount of unused commodities at year-end is reported as unearned revenue.

### 4. Restricted Assets

Certain assets are classified as restricted on the balance sheet because they are maintained in separate bank accounts and/or their use is limited by state regulations for capital projects.

# 5. Capital Assets

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of \$2,000 and an estimated useful life in excess of two years. The District was able to estimate the historical cost for the initial reporting of these capital assets through back trending. As the District constructs or acquires additional capital assets each period, they are capitalized and reported at historical cost. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its useful life are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant, and equipment of the primary government is depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Land Improvements	20
Buildings	20-50
Building Improvements	20
Heavy Equipment	10-20
Office Equipment and Furniture	7-10
Computer Equipment	5

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# D. Assets, Liabilities and Net Assets or Equity (Continued)

# 6. Compensated Absences

It is the District's policy to permit employees to accumulate (with certain restrictions) earned but unused vacation and sick leave benefits. A long-term liability of accumulated vacation and sick leave and salary related payments has been recorded in the governmental activities in the district-wide financial statements, representing the Board's commitment to fund such costs from future operations. Proprietary Funds do not permit the accrual of unused vacation and sick leave. A liability is reported in the governmental funds only to the amount actually due at year end as a result of employee resignations and retirements.

# 7. Long-term obligations

In the district-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

### 8. Fund Equity

Beginning with 2010/11 fiscal year, the District implemented GASB Statement 54 "Fund Balance Reporting and Governmental Fund Type Definitions". The Statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balance more transparent. This statement established fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds.

<u>Restricted Fund Balance</u> – Amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

<u>Excess Surplus – Designated for Subsequent Year's Budget</u> - This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2010 audited excess surplus that was appropriated in the 2011/2012 original budget certified for taxes.

<u>Excess Surplus</u> – This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2011 audited excess surplus that is required to be appropriated in the 2012/2013 original budget certified for taxes.

<u>Capital Reserve</u> – This restriction was created by the District in accordance with NJAC 6A:23A-14.1 to fund future capital expenditures (See Note 2.)

<u>Capital Projects</u> - Represents fund balance restricted specifically for capital acquisitions and improvements in the Capital Projects Fund.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# D. Assets, Liabilities and Net Assets or Equity (Continued)

### 8. Fund Equity (Continued)

<u>Assigned Fund Balance</u> – Amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority.

<u>Encumbrances</u> – Represent outstanding purchase orders for goods or services approved by management for specific purposes from available resources of the current year for which the goods and materials have not yet been received or the services have not yet been rendered at June 30.

<u>Unassigned Fund Balance</u> – Represents fund balance that has not been assigned to other funds and that has not been restricted, committed or assigned to specific purposes within the general fund.

# 9. Reclassifications

Certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

# NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

# A. Budgetary Information

In accordance with the requirements of the New Jersey Department of Education ("the Department"), the District annually prepares its operating budget for the forthcoming year. The budget, except for the general fund and special revenue fund, which is more fully explained below and in the notes to the required supplementary information, is prepared in accordance with accounting principles generally accepted in the United States of America and serves as a formal plan for expenditures and the proposed means for financing them. Capital lease transactions are accounted for on the GAAP basis.

The annual budget is adopted in the spring of the preceding year for the general, special revenue and debt service funds. The District is not required to adopt an annual budget for the capital projects fund. The budget is submitted to the county superintendent and is voted upon at the annual school election on the third Tuesday in April. Budget adoptions and amendments are recorded in the District's board minutes. The budget is amended by the Board of Trustees as needed throughout the year. The budget for revenues, other resources, other uses, and fund balances is prepared by fund source and amount. The budget for expenditures is prepared by fund, program, function, object and amount. The legal level of budgetary control is established at the line item account within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. The Board approved several budget transfers during 2010/2011. During 2010/2011 the Board increased the original budget by \$1,218,269. The increase was funded by federal aid awarded, the appropriation of capital reserve, grant awards and the reappropriation of prior year general fund encumbrances.

# NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

# A. **Budgetary Information** (Continued)

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described in the Notes to Required Supplementary Information (RSI). Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

Encumbrance accounting is employed in the governmental funds. Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services which are reappropriated and honored during the subsequent fiscal year.

# **B.** Excess Expenditures Over Appropriations

The following is a summary of expenditures in excess of available appropriations. The overexpended appropriations resulted in unfavorable variances.

Budget	<u>Actual</u>	Unfavorable <u>Variance</u>
\$218,232	\$223,168	\$(4,936)
790	974	(184)
326,015	331,780	(5,765)
557,583	579,845	(22,262)
	\$218,232 790 326,015	\$218,232 \$223,168 790 974 326,015 331,780

The above variances were offset with other available resources.

# C. Capital Reserve

A capital reserve account was established by the District on September 20, 2000. The accumulation of funds will be used for capital outlay expenditures in subsequent fiscal years. The capital reserve is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the Department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the reserve cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

# NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

# C. Capital Reserve (Continued)

The activity of the capital reserve for the fiscal year ended June 30, 2011 is as follows:

Balance, July 1, 2010	\$ 12	7,082
Increased by:		
Interest Earnings	· · · · · · · · · · · · · · · · · · ·	688
	12	7,770
Decreased by:		
Withdrawal by Board Resolution	2	9,000
Balance, June 30, 2011	\$ 9	8,770

# D. Calculation of Excess Surplus

In accordance with N.J.S.A. 18A:7F-7, as amended, the restricted fund balance for Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance in excess of 2% of budget expenditures at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The excess fund balance at June 30, 2011 is \$777,813. Of this amount, \$535,625 was designated and appropriated in the 2011/2012 original budget certified for taxes and the remaining amount of \$242,188 will be appropriated in the 2012/2013 original budget certified for taxes.

### NOTE 3 DETAILED NOTES ON ALL FUNDS

# A. Deposits and Investments

# **Deposits**

The Board's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Board is required to deposit their funds in a depository which is protecting such funds pursuant to GUDPA. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to pledge collateral equal to at least 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of 75% of its capital funds or \$200 million for all deposits not covered by the FDIC.

# NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

### A. Deposits and Investments (Continued)

# **Deposits** (Continued)

Bank balances are insured up to \$250,000 in the aggregate by the FDIC for each bank. SIPC replaces cash claims up to a maximum of \$250,000 for each failed brokerage firm. At June 30, 2011, the book value of the Board's deposits was \$6,817,870 and bank balances of the Board's cash and deposits amounted to \$7,813,940. The Board's deposits which are displayed on the balance sheets and statement of net assets as "cash and cash equivalents" are categorized as:

# **Depository Account**

Insured \$ 7,813,940

<u>Custodial Credit Risk – Deposits</u> – Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Board does not have a policy for custodial credit risk. As of June 30, 2011 none of the Board's bank balances were exposed to custodial credit risk.

# **Investments**

The Board is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 18A:20-37. Examples of the allowable investments are bonds or other obligations of the United States or obligations guaranteed by the United States of America, Government Money Market Mutual Funds, bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located, Local Government investment pools, and agreements or the repurchase of fully collateralized securities, if transacted in accordance with the above statute.

As of June 30, 2011, the Board had no outstanding investments.

Investment and interest earnings in the Capital Projects Fund are assigned to the General Fund in accordance with Board policy.

### **B.** Receivables

Receivables as of June 30, 2011 for the district's individual major funds, in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

			Special		Capital		Food	
	 <u>General</u>	Ţ	Revenue	;	Projects	5	Service .	<u>Total</u>
Receivables:								
Accounts	\$ 53,468					\$	19,738	\$ 73,206
Intergovernmental	 361,663	\$	559,101	\$	568,810		10,759	1,500,333
Gross Receivables	415,131		559,101		568,810		30,497	1,573,539
Less: Allowance for								
Uncollectibles	 -		-	_	-		-	 -
Net Total Receivables	\$ 415,131	\$	559,101	<u>\$</u>	568,810	<u>\$</u>	30,497	\$ 1,573,539

# NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

# B. Receivables (Continued)

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue reported in the governmental funds were as follows:

Unearned
\$ 20,512
28,177
<u>567,532</u>
<u>\$616,221</u>

# C. Capital Assets

Capital asset activity for the fiscal year ended June 30, 2011 was as follows:

	Balance			Balance
	July 1, 2010	Adjustment	Increases	June 30, 2011
Governmental Activities:				
Capital Assets, Not Being Depreciated:		•		
Land	\$ 79,932			\$ 79,932
Construction in Progress	24,289,344	-	\$ 9,376,365	33,665,709
Total Capital Assets, Not Being Depreciated	24,369,276		9,376,365	33,745,641
Capital Assets, Being Depreciated:		•		•
Buildings	36,263,618	\$ 4,065,310		40,328,928
Improvements Other Than Buildings	899,901	(899,901)	•	_
Machinery and Equipment	3,240,215	1,419,924	245,574	4,905,713
Total Capital Assets Being Depreciated	40,403,734	4,585,333	245,574	45,234,641
Less Accumulated Depreciation for:	·			
Buildings	(7,935,541)	(4,349,319)	(739,534)	(13,024,394)
Improvements Other Than Buildings	(176,864)	176,864	-	-
Machinery and Equipment	(2,134,015)	336,412	(422,343)	(2,219,946)
Total Accumulated Depreciation	(10,246,420)	(3,836,043)	(1,161,877)	(15,244,340)
Total Capital Assets, Being Depreciated, net	30,157,314	749,290	(916,303)	29,990,301
Governmental Activities Capital Assets, net	\$ 54,526,590	\$ 749,290	\$ 8,460,062	\$ 63,735,942

# NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

# C. Capital Assets (Continued)

Business-Type Activities:	Balance July 1, 2010			Balance June 30, 2011
Capital Assets, Being Depreciated:				
Machinery and Equipment	\$ 137,947	<u></u>	-	\$ 137,947
Total Capital Assets Being Depreciated	137,947		_	137,947
Less Accumulated Depreciation for:				
Machinery and Equipment	(126,610)	\$ (1,493)	-	(128,103)
Total Accumulated Depreciation	(126,610)	(1,493)		(128,103)
Total Capital Assets, Being Depreciated, net	11,337	(1,493)		9,844
Business-Type Activities Capital Assets, net	\$ 11,337	\$ (1,493)	\$	\$ 9,844
Governmental Activities: Instruction Regular Total Instruction				\$ 95,736 95,736
Support Services				
Student and Instruction Related Services	•			320,192
General Administration				491,427
School Administration			•	9,232
Operations and Maintenance of Plant				68,622
Student Transportation				176,668
Total Support Services				1,066,141
Total Depreciation Expense - Governme	ntal Activities			\$ 1,161,877
Business-Type Activities: Food Service Fund				\$ 1,493
Total Depreciation Expense-Business-Ty	pe Activities			\$ 1,493

# NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

# C. Capital Assets (Continued)

# **Construction commitments**

The District has the following active construction projects as of June 30, 2011:

Project	Commitment
Various Renovations and Improvements to Nutley High School and Elementary Schools	\$ 3,152,511 \$ 3,152,511

# D. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of June 30, 2011, is as follows:

# Due to/from other funds

Receivable Fund	Payable Fund	Amount
General Fund General Fund	Special Revenue Fund Food Service Enterprise Fund	\$ . 366,400 2,467
		\$ 368,867

The above balances are the result of revenues earned or other financing sources received in one fund which are due to another fund and/or expenditures paid by one fund on behalf of another fund and/or to cover cash balances which were in an overdraft position.

The District expects all interfund balances to be liquidated within one year.

# **Interfund transfers**

·	Transfer In:					
	Enterprise					
•	General <u>Fund</u>			Food		
				<u>Service</u>	<u>Total</u>	
Transfer Out:					•	
General Fund			\$	100,000	\$	100,000
Capital Projects Fund	\$	17,720				17,720
Total transfers out	<u>\$</u>	17,720	\$	100,000	\$ <u></u>	117,720

The above transfers are the result of revenues earned and/or other financing sources received in one fund to finance expenditures in another fund.

# NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

# E. Leases

# **Capital Leases**

The District is leasing school buses totaling \$209,306 under capital leases. The leases are for terms of 5 years.

The capital assets acquired through capital leases are as follows:

	•	Governmental <u>Activities</u>
Vehicles	<u>\$</u>	209,306
Total	\$	209,306

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2011 were as follows:

	Gov	ernmental
Year Ending June 30	<u>A</u>	ctivities
		. <b>.</b> . <b>.</b> .
2012	\$	47,879
2013		47,879
2014		47,879
2015		47,879
Total Minimum Lease Payments		191,516
Less: Amount Representing Interest		(17,473)
Present Value of Minimum Lease Payments	\$	174,043

# F. Long-Term Debt

# **General Obligation Bonds**

The Board issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities. The full faith and credit of the Board are irrevocably pledged for the payment of the principal of the bonds and the interest thereon.

# NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

# E. Leases (Continued)

Bonds payable at June 30, 2011 are comprised of the following issues:

\$2,923,000, 2003 Bonds, due in annual installments of \$135,000 to \$208,000 through August 15, 2023, variable interest rate	\$ 2,218,000
\$14,930,000, 2005 Bonds, due in annual installments of \$575,000 to \$630,000 through February 15, 2030, variable interest rate	12,295,000
\$38,500,000, 2007 Bonds, due in annual installments of \$790,000 to \$3,515,000 through July 15, 2032, variable interest rate	36,350,000

\$50,863,000

The Board's schedule of principal and interest for long-term debt issued and outstanding is as follows:

# **Governmental Activities:**

Year Ended <u>Serial Bonds</u>							
<u>June 30,</u>		<u>Principal</u>		Interest		<u>Total</u>	
2012	ф	1 500 000	ው	2 240 226	ø	2 740 226	
2012	\$	1,500,000	\$	2,240,236	\$	3,740,236	
2013		1,560,000		2,175,511		3,735,511	
2014		1,625,000		2,108,124		3,733,124	
2015		1,690,000		2,037,961		3,727,961	
2016		1,735,000		1,964,834		3,699,834	
2017-2021		9,825,000		8,613,953		18,438,953	
2022-2026		11,873,000		6,247,690		18,120,690	
2027-2031		14,175,000		3,304,019		17,479,019	
2032-2033		6,880,000	······	330,363		7,210,363	
	\$	50,863,000	\$	29,022,691	<u>\$</u>	79,885,691	

# NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

# F. Long-Term Debt (Continued)

# **Statutory Borrowing Power**

The Board's remaining borrowing power under N.J.S. 18A:24-19, as amended, at June 30, 2011 was as follows:

4% of Equalized Valuation Basis (Municipal)	\$ 169,927,836
Less: Net Debt Issued	50,863,987
Remaining Borrowing Power	\$ 119.063.849

# Changes in long-term liabilities

Long-term liability activity for the fiscal year ended June 30, 2011, was as follows:

		•						Due
		Balance					Balance	Within
	J	uly 1, 2010	A	Additions	Reductions	Jυ	me 30, 2011	One Year
Governmental activities:								
Bonds Payable	\$	52,303,000			\$ 1,440,000	\$	50,863,000	\$ 1,500,000
Capital Leases		121,867	\$	87,439	35,263		174,043	41,560
Deferred Pension Obligation		227,063					227,063	9,882
Compensated Absences Payable	_	2,309,622		-	116,651		2,192,971	200,000
Governmental Activity								
Long-Term Liabilities	\$	54,961,552	\$	87,439	\$ 1,591,914	\$	53,457,077	\$ 1,751,442

For the governmental activities, compensated absences are liquidated by the general fund.

# **NOTE 4 OTHER INFORMATION**

# A. Risk Management

The District is exposed to various risks of loss related to property, general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; student accident; termination of employees and natural disasters. The Board has obtained commercial insurance coverage to guard against these events to minimize the exposure to the District should they occur. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

# **NOTE 4 OTHER INFORMATION (Continued)**

# A. Risk Management (Continued)

The District is a member of the Suburban Essex Joint Insurance Fund (the "Fund"). The Fund is a risk sharing public entity pool, established for the purpose of insuring against worker's compensation claims.

The relationship between the Board and the Fund is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Board is contractually obligated to make all annual and supplementary contributions to the fund, to report claims on a timely basis, cooperate with the management of the fund, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the fund. Members have a contractual obligation to fund any deficit of the fund attributable to a membership year during which they were a member.

The Fund provides its members with risk management services, including the defense of and settlement of claims and to establish reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the respective insurance fund are on file with the School's Business Administrator.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage's in any of the prior three years.

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's fiduciary trust fund for the current and previous two years:

Year Ended	Employee <u>Contributions</u>		I	Amount	Ending		
<u>June 30,</u>			Reimbursed		<b>Balance</b>		
2011	\$	88,716	\$	159,415	\$	561,249	
2010		97,399		136,206		628,228	
2009		90,123		75,385		660,004	

### **B.** Contingent Liabilities

The District is a party defendant in some lawsuits, none of a kind unusual for a school district of its size and scope of operation.

In February 2009, the Board received an examination from the Department of Education, Office of Fiscal Accountability Compliance Investigation Unit regarding building program irregularities. The examination requested that \$326,004 of General Fund State Aid be refunded to the State. The Board of Education appealed this finding and on September 30, 2009, were advised their second level appeal had been denied. The Board has appealed this determination to the Commissioner of Education and is in the process of preparing for a hearing before the Administrative Law Judge assigned to hear the Appeal. There is a statute potentially applicable that would limit the refund to \$25,000, if deemed applicable by the Court. The Board intends to pursue every avenue of appeal available to it in order to overturn this Order of Refund.

### NOTE 4 OTHER INFORMATION (Continued)

# **B.** Contingent Liabilities (Continued)

An engineering firm (the "firm") has filed a lawsuit in the Superior Court of New Jersey, Law Division, Essex County, seeking judgment of approximately \$1,975,000 enforcing a May, 2008 written settlement agreement. The Board counterclaimed for rescission of the settlement agreement and return of \$750,000 paid to this firm pursuant to the settlement. On February 17, 2009, the Law Division entered a judgment rescinding the settlement agreement on the basis of unilateral mistake and ordering the firm to pay the Board \$750,000 representing the return of the money paid to the firm pursuant to the settlement agreement. The firm appealed that judgment to the Appellate Division, and on August 30, 2010 the Appellate Division reversed the Law Division's judgment and remanded the matter for a plenary hearing. The Law Division has entered a Scheduling Order providing for initial written discovery to be exchanged between the parties, as well as an Answer to the Board's Counterclaim against the firm to be filed by the firm. On February 22, 2011 the firm filed a second amended complaint asserting additional causes of action. On May 18, 2011, the District filed a motion to dismiss certain claims as being subject to arbitration between the District and the firm. The District is motion was granted on August 19, 2011. The firm has filed a motion for reconsideration, which was argued on October 28, 2011. The District is awaiting the Court's ruling on this motion. As it has done so far, the District intends to defend against the firm's claims and pursue the return of its \$750,000 payment.

The Board's counsel has been engaged in connection with the review and evaluation of claims asserted by its former architectural firm as well as defense as claims by the firm against the Board for unpaid invoices in the approximate amount of \$361,572. The Board disputes these invoices and intends to pursue claims for professional malpractice and has placed the firm on notice of such potential professional liability claims by letter.

<u>Federal and State Awards</u> – The Board participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Board may be required to reimburse the grantor government. As of June 30, 2011, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Board believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the District.

# C. Federal Arbitrage Regulations

The District is subject to Section 148 of the Internal Revenue Code as it pertains to the arbitrage rebate on all tax-exempt obligations, both long and short-term debt. Under the 1986 Tax Reform Act, the Internal Revenue Service (IRS) required that all excess earnings from investment proceeds be rebated to the IRS. Arbitrage, for purposes of these regulations, is defined as the difference between the yield on the investment and the yield on the obligations issued. If there are excess earnings, this amount may be required to be rebated to the IRS. At June 30, 2011, the District has not estimated its arbitrage earnings due to the IRS, if any.

# D. Employee Retirement Systems and Pension Plans

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all eligible Board employees:

**Public Employees' Retirement System (PERS)** – Established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage, including post-retirement health care, to substantially all full time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 8 to 10 years of service for pension benefits and 25 years for post-retirement health care coverage.

### **NOTE 4 OTHER INFORMATION (Continued)**

# D. Employee Retirement Systems and Pension Plans (Continued)

Teachers' Pension and Annuity Fund (TPAF) – Established in January 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirement health care to substantially all full time certified teachers or professional staff of the public school systems in the State. Membership is mandatory for such employees and vesting occurs after 10 years of service for pension benefits and 25 years for post-retirement health care coverage.

### **Other Pension Funds**

The State established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local government employers do not appropriate funds to SACT.

The cost of living increase for PERS and TPAF, are funded directly by each of the respective systems and are considered in the annual actuarial calculation of the required State contribution for the system.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits, website at <a href="https://www.state.nj.us/treasury/pensions">www.state.nj.us/treasury/pensions</a>.

### **Basis of Accounting**

The financial statements of the retirement systems are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the retirement systems. Benefits or refunds are recognized when due and payable in accordance with the terms of the retirement systems.

### **Investment Valuation**

Investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Mortgages are valued on the basis of future principal and interest payments, and are discounted at prevailing interest rates for similar instruments. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

# **NOTE 4 OTHER INFORMATION (Continued)**

# D. Employee Retirement Systems and Pension Plans (Continued)

# **Investment Valuation (Continued)**

The State of New Jersey, Department of the Treasury, Division of Investment, issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund, Common Pension Fund A, Common Pension Fund B, Common Pension Fund D and Common Pension Fund E. The financial reports may be obtained in writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290.

# Significant Legislation

P.L. 2010, c. 1, effective May 21, 2010, made a number of changes to the State-administered retirement systems concerning eligibility, the retirement allowance formula, the definition of compensation, the positions eligible for service credit, the non-forfeitable right to a pension, the prosecutor's part of the PERS, and employer contributions to the retirement system.

This new legislation changed the membership eligibility criteria for new members of TPAF and PERS from the amount of annual compensation to the number of hours worked weekly. Also, it returned the benefit multiplier for new members of TPAF and PERS to 1/60 from 1/55, and it provided that new members of TPAF and PERS have the retirement allowance calculated using the average annual compensation for the last five years of service instead of the last three years of service. New members of TPAF and PERS will no longer receive pension service credit from more than one employer. Pension service credit will be earned for the highest paid position only. This law also closed the prosecutor's part of the PERS to new members and repealed the law for new members that provided a non-forfeitable right to receive a pension based on the laws of the retirement system in place at the time five years of pension service credit is attained. The law also requires the State to make its full pension contribution, defined as 1/7<sup>th</sup> of the required amount, beginning in Fiscal Year 2012.

P.L. 2010, c.3, effective May 21, 2010, replaced the accidental and ordinary disability retirement for new members of the TPAF and PERS with disability insurance coverage similar to that provided by the State to individuals enrolled in the State's Defined Contribution Retirement Program.

# **Funding Status and Funding Progress**

As of June 30, 2009, the most recent actuarial valuation date, the aggregate funded ratio for all the State administered retirement systems including TPAF and PERS, is 66.0 percent with an unfunded actuarial accrued liability of \$45.8 billion. The aggregate funded ratio and unfunded accrued liability for the State-funded systems is 62.0 percent and \$30.7 billion, and the aggregate funded ratio and unfunded accrued liability for local PERS and Police and Firemen's Retirement System ("PFRS") is 72.1 percent and \$15.1 billion.

The funded status and funding progress of the retirement systems is based on actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

### **NOTE 4 OTHER INFORMATION (Continued)**

### D. Employee Retirement Systems and Pension Plans (Continued)

# **Funding Status and Funding Progress (Continued)**

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the retirement systems in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at that point in time. The projection of benefits for financing reporting purposes does not explicitly incorporate the potential effects of legal or contractual limitations on the pattern of cost sharing between the employer and members in the future.

# **Actuarial Methods and Assumptions**

In the June 30, 2009 actuarial valuation, the projected unit credit was used as the actuarial cost method, and the five year average of market value was used as the asset valuation method for the retirement systems. The actuarial assumptions included (1) 8.25 percent for investment rate of return for the retirement systems and (2) 5.45 percent for projected salary increases for the PERS and 5.74 percent for TPAF.

### **Employer and Employee Pension Contributions**

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan member and employer contributions may be amended by State of New Jersey legislation with the amount of contributions by the State of New Jersey contingent upon the Annual Appropriations Act. As defined, the retirement systems require employee contributions based on 5.5% for PERS and for TPAF of the employee's annual compensation.

### **Annual Pension Costs (APC)**

Per the requirements of GASB Statement No. 27 for the year ended June 30, 2011 for TPAF, which is a cost sharing plan with special funding situations, annual pension cost differs from the annual required contribution. For PERS, which is a cost sharing multi-employer defined benefit pension plan, the annual pension cost equals contributions made. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board. PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution.

During the years ended June 30, 2011, 2010 and 2009 the Board was required to contribute for PERS and DCRP and the State of New Jersey was required to contribute for TPAF for normal cost pension and accrued liability contributions (including non-contributory group life insurance (NCGI)) the following amounts:

Year Ended		•	On-behalf			
<u>June 30,</u>		<u>PERS</u>	<u>TPAF</u>			
2011	 \$	783,294	\$	83,115		
2010		598,493		91,174		
2009		283,512		83,952		

### NOTE 4 OTHER INFORMATION (Continued)

# D. Employee Retirement Systems and Pension Plans (Continued)

# **Annual Pension Costs (APC) (Continued)**

During the last three fiscal years, the State of New Jersey did not contribute to the TPAF for normal cost and accrued liability. The State contributed \$83,115, \$91,174 and \$83,952 during 2010/2011, 2009/2010 and 2008/2009, respectively, for the NCGI premium only. During 2009/2010 school year, the Board contributed only 50% of its normal and accrued liability components of the PERS obligation and deferred the remaining 50%. The deferred amount will be paid back with interest over 15 years beginning in the 2012/2013 fiscal year. The District is permitted to payoff the deferred PERS pension obligation at any time. A long-term liability of the deferred pension obligation for PERS has been recorded in the governmental activities in the district-wide financial statements.

Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$1,999,070 during the year ended June 30, 2011 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount, along with the on-behalf TPAF pension contribution, has been included in the district-wide financial statements and the fund financial statements as a revenue and expenditure in accordance with GASB No. 24.

# E. Post-Retirement Medical Benefits

The State of New Jersey sponsors and administers the post-retirement health benefit program plans for school districts. The Plans are cost sharing multiple employer defined benefit plans.

As a result of implementing Governmental Accounting Standards Board (GASB) Statement No. 43, Financial Reporting for Post-employment Benefit Plans Other than Pension Plans (OPEB), effective for Fiscal Year 2007, the State Health Benefits Program (SHBP), and the Prescription Drug Program (PDP), and Post-Retirement Medical (PRM) of the PERS and TPAF are combined and reported as Pension and Other employee Benefit Trust Funds in the State's Comprehensive Annual Financial Report (CAFR). Specifically, SHBP-State, PDP-State, and the PRM of the PERS are combined and reported as a Health Benefits Program Fund – State classified as a single employer plan. The SHBP-Local, PDP-Local, and the PRM of the TPAF are combined and reported as Health Benefits Program Fund –Local Government classified as a cost-sharing multiple-employer plan in the State's CAFR. The post-retirement benefit programs had a total of 514 state and local participating employers and contributing entities for Fiscal Year 2010.

The State of New Jersey sponsors and administers the following health benefit programs covering certain state and local government employees, including those Board employees and retirees eligible for coverage.

Health Benefits Program Fund (HBPF) – Local Education (including Prescription Drug Program Fund) – The State of New Jersey provides free coverage to members of the Teachers' Pension and Annuity Fund who retire from a board of education or county college with 25 years of service or on a disability retirement. Under the provisions of P.L. 1992, c.126, the State also provides free coverage to members of the Public Employees' Retirement System and Alternate Benefits Program who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage. Certain local participating employers also provide post-retirement medical coverage to their employees. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program if their employer participates in this program or if they are participating in the health benefits plan of their former employer and are enrolled in Medicare parts A and B by paying the cost of the insurance for themselves and their covered dependents. Also, education employees are eligible for the PDP coverage after 60 days of employment.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Fund. The financial reports may be accessed via the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, website at <a href="https://www.state.nj.us/treasury/pensions">www.state.nj.us/treasury/pensions</a>.

### NOTE 4 OTHER INFORMATION (Continued)

# E. Post-Retirement Medical Benefits (Continued)

# **Basis of Accounting**

The financial statements of the health benefit programs are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the health benefit programs. Benefits or refunds are recognized when due and payable in accordance with the terms of the health benefit programs.

### Significant Legislation

P.L. 2010, c.2 effective May 21, 2010, makes changes to the SHBP-State/Local Government/Local Education concerning eligibility, cost sharing, choice of a plan, the application of benefit changes, the waiver of coverage, and multiple coverage under such plans. It also requires contributions toward the cost of health care benefits coverage by public employees and certain retirees.

### **Investment Valuation**

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair values.

# **Funded Status and Funding Progress**

As of June 30, 2009, the most recent actuarial valuation date, the State had a \$56.8 billion unfunded actuarial accrued liability for other post-employment benefits (OPEB) which is made up to \$20.5 billion for state active and retired members and \$36.3 billion for education employees and retirees that become the obligation of the State of New Jersey upon retirement.

The funded status and funding progress of the OPEB is based on actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events in the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the OPEB in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at the point in time. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal contractual funding limitations on the pattern of cost sharing between the employer and members in the future.

# **Actuarial Methods and Assumptions**

In the June 30, 2009, actuarial valuation, the projected unit credit was used as the actuarial cost method, and the market value was used as asset valuation method for the OPEB. The actuarial assumptions included 4.50 percent for investment rate of return for the OPEB.

# **NOTE 4 OTHER INFORMATION (Continued)**

# E. Post-Retirement Medical Benefits (Continued)

# **Post-Retirement Medical Benefits Contributions**

P.L. 1987, c. 384 and P.L. 1990, c.6 required the Teachers' Pension and Annuity Fund (TPAF) and Public Employees' Retirement System (PERS), respectively to fund post-retirement medical benefits for those State employees and education employees who retire after accumulating 25 years of credited service or on a disability retirement. As of June 30, 2010, there were 87,288 retirees receiving post-retirement medical benefits and the State contributed \$883.8 million on their behalf. The cost of these benefits is funded through contributions by the State and in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education with 25 years of service. The State paid \$126.3 million toward Chapter 126 benefits for 14,050 eligible retired members in fiscal year 2010.

The State sets the contribution rate based on a pay as you go basis and not on the *annual required contribution of the employers (ARC)*, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years. The State's contributions to the State Health Benefits Program Fund for TPAF retirees' post-retirement benefits on behalf of the School District for the years ended June 30, 2011, 2010 and 2009 were \$1,765,373, \$1,712,374 and \$1,601,597, respectively, which equaled the required contributions for each year. The State's contributions to the State Health Benefits Program Fund for PERS retirees' post-retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey.

# NOTE 5 PRIOR PERIOD ADJUSTMENTS

The District conducted an update and appraisal of its capital assets during the 2010/2011 school year. The update and appraisal was completed by an independent appraisal company hired by the Board. The capital asset report valued all capital assets and their estimated historical cost through back trending and other acceptable methods. The District recorded a prior period adjustment to its July 1, 2010 capital assets values, including accumulated depreciation amounts, to reflect the amounts reported in the capital asset appraisal report.

**BUDGETARY COMPARISON SCHEDULES** 

# NUTLEY BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		Original Budget	udget insfers		Final Budget		Actual	Variance Final To Actual
REVENUES	_	<del></del>	 			•		
Local Sources								
Local Tax Levy	\$	47,198,664		\$	47,198,664	\$	47,198,664	
Tuition		57,072			57,072		158,071	\$ 100,999
Transportation Fees		60,000			60,000		42,300	(17,700)
Interest on Capital Reserve Other Restricted Miscellaneous		400 100,000			400 100,000		66,580	288 (33,420)
Unrestricted Miscellaneous	_	139,451	 -		139,451	_	125,446	(14,005)
Total Revenues - Local Sources		47,555,587	 	_	47,555,587	_	47,591,749	36,162
State Sources								
Equalization Aid		4,869,108			4,869,108		2,960,216	(1,908,892)
Categorical Special Education Aid		335,075			335,075		2,243,967	1,908,892
Extraordinary Aid TPAF Pension System Contributions-Normal		150,000			150,000		360,555	210,555
TPAF Pension System Contribution - Post Retirement							83,115	83,115
(Non Budgeted) TPAF Social Security Contributions (Non Budgeted)			 -	_		-	1,765,373 1,999,070	1,765,373
Total State Sources		5,354,183	 -		5,354,183		9,412,296	4,058,113
Federal Sources								
Education Jobs Fund			\$ 261,742		261,742		261,742	
Medicaid Reimbursement	_	25,712	 	_	25,712		<u> </u>	(25,712)
Total Federal Sources		25,712	 261,742		287,454	_	261,742	(25,712)
Total Revenues		52,935,482	 261,742		53,197,224		57,265,787	4,068,563
CURRENT EXPENDITURES Instruction - Regular Programs Salaries of Teachers: Preschool/Kindergarten		668,284	189,418		857,702		857,701	
Grades 1 - 5		7,382,119	(472,411)		6,909,708		6,909,708	
Grades 6 - 8		4,285,387	(60,626)		4,224,761		4,224,761	
Grades 9 - 12		5,485,613	232,508		5,718,121		5,718,120	i
Home Instruction:								
Salaries of Teachers		00.000	54,182		54,182		54,181	
Purchased Professional-Educational Services Regular Programs - Undistributed Instruction:		98,000	107,882		205,882		205,799	83
Purchased Technical Services		50,550	(4,859)		45,691		45,690	1
Other Purchased Services		45,000	(5,901)		39,099		37,109	1,990
General Supplies		676,852	187,867		864,719		819,249	45,470
Textbooks		110,997	(54,949)		56,048		53,974	2,074
Other Objects	_	27,245	 (13,455)	_	13,790	_	12,584	1,206
Total Instruction Regular Programs	-	18,830,047	 159,656	_	18,989,703	_	18,938,876	50,827
Special Education Learning/Language Disabilities								
Salaries of Teachers		1,203,743	142,171		1,345,914		1,345,914	
Other Salaries for Instruction		286,017	(5,400)		280,617		280,607	10
General Supplies		8,000	(48)		7,952		7,923	29
Textbooks		7,500	(4,227)		3,273		3,273	
Other Objects		100	 (100)		-			·
Total Learning/Language Disabilities	_	1,505,360	 132,396	_	1,637,756		1,637,717	.39
Resource Room/Resource Center								4
Salaries of Teachers		944,217	(34,425)		909,792		909,791	1
General Supplies		9,000	1,901		10,901		10,870	31
Textbooks Other Objects	_	4,000	 (2,352)	_	1,648	_	1,648	
Total Resource Room/Resource Center	_	957,317	(34,976)	_	922,341	_	922,309	. 32
								•

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued) Special Education (Continued)					
Autism					
Salaries of Teachers	\$ 536,083	\$ (62,924)		\$ 469,232	\$ 3,927
Other Salaries for Instruction	271,854	(53,622)	218,232	223,168	(4,936)
General Supplies Other Objects	9,200 1,000	(7,955)	1,245 1,000	1,237	8 000,1
Total Autism	818,137	(124,501)	693,636	693,637	(1)
Preschool Disabilities - Part-Time					
Salaries of Teachers	177,386	27,422	204,808	204,808	
Other Salaries for Instruction	103,534	3,024	106,558	106,558	
General Supplies Other Objects	2,500 100	(1,889) (100)	611	610	1
Total Preschool Disabilities	283,520	28,457	311,977	311,976	1
To the second test and a	2 574 224	. 127/	2.565.710	2 5/5 /20	71
Total Special Education	3,564,334	1,376	3,565,710	3,565,639	71
Basic Skills/Remedial					
Salaries of Teachers	285,352	251,642	536,994	536,993	1
General Supplies Other Objects	2,000 300	(217)	1,783	1,770 300	13
Total Basic Skills/Remedial	287,652	251,425	539,077	539,063	14
Bilingual Education Salaries of Teachers	209,315	5 501	214,896	214,896	
General Supplies	4,600	5,581 (2,005)	2,595	2,571	24
Textbooks	810	(810)			
Total Bilingual Education	214,725	2,766	217,491	217,467	24
Vocational Programs- Local - Instruction					
Salaries of Teachers	2,500	-	2,500	2,500	
Total Vocational Programs-Local-Instruction	2,500	<u> </u>	2,500	2,500	
School Sponsored Co-Curricular Activities					
Salaries of Teachers	98,000	39,171	137,171	137,171	
Other Objects	10,000		10,000	10,000	-
Total Co-Curricular Activities	108,000	39,171	147,171	147,171	-
School Sponsored Athletics					
Salaries	461,292	62,332	523,624	523,624	
Purchased Services	38,205	6,735	44,940	44,758	182
Supplies and Materials	45,750	(7,672)	38,078	36,574	1,504
Other Objects	94,700	42,901	137,601	134,084	3,517
Total Athletics	639,947	104,296	744,243	739,040	5,203
Other Instruction Programs - Gifted and Talented					
Salaries	54,833	35,340	90,173	90,173	
Purchased Professional Education Services		128	128	-	128
Purchased Services	41,646	(41,001)	645 790	600	45
Supplies and Materials Other Objects	19,800 1,500	(19,010) (1,200)	300	974 250	(184) 50
Total Other Instruction Programs	117,779	(25,743)	92,036	91,997	39
	•				
Other Instruction Programs - Music		1,979	1,979	1,979	
Purchased Technical Services Supplies and Materials		33,742	33,742	16,116	17,626
Total Other Instruction Programs		35,721	35,721	18,095	17,626
Community Services					
Salaries	13,000	(1,200)	11,800	7,487	4,313
Total Community Services	13,000	(1,200)	11,800	7,487	4,313
Tatal (materials	22 222 001	567.469	24 245 452	24 242 225	70 117
Total Instruction	23,777,984	567,468	24,345,452	24,267,335	78,117

		Original Budget	7	Budget Fransfers		Final Budget		Actual		Variance Final To Actual
CURRENT EXPENDITURES (Continued)	-									
Tuition Tuition to NJ LEA's - Special Tuition to County Vocational - Regular Tuition to County Vocational - Special Tuition to County Sp Service and Regional Day School Tuition to NJ Private Handicapped Tuition to State Facilities	\$	82,500 12,500 32,820 48,000 2,616,634	\$	(6,666) (678) 8,148 5,000 (228,884) 35,250	\$	75,834 11,822 40,968 53,000 2,387,750 35,250	\$	75,834 11,822 40,968 52,311 2,379,989	\$	689 7,761 35,250
Total Tuition		2,792,454		(187,830)		2,604,624	_	2,560,924	_	43,700
Undistributed Expenditures Health Services Salaries	-			(42 200)	•	559 074	•	550 075		
Purchased Professional Services		602,176 · 55,000		(43,200) (25,345)		558,976 29,655		558,975 28,985		1 670
Supplies and Materials		14,700		4,733		19,433		18,336		1,097
Other Objects	_	250	_			250	_	180	_	70
Total Health Services		672,126		(63,812)		608,314		606,476		1,838
Undistributed ExpendOther Supp. Svcs Speech, OT, PT and Related Services						•				
Salaries		495,156		83,135		578,291		578,290		1
Purchased Professional Educational Services		225,000		(34,266)		190,734		190,284		450
Supplies and Materials	_	4,000		(1,173)		2,827		2,826		1
Total Speech, OT, PT and Related Services	_	724,156		47,696		771,852		771,400		452
Undistributed ExpendOther Supp. SvcsExtraord, Serv. Salaries	_	273,497	-	(6,858)		266,639		266,555		84
Total Other Support/Extraordinary Services	_	273,497	_	(6,858)	_	266,639	_	266,555	_	84
Undistributed ExpendOther Supp. SvcsGuidance Salaries of Other Professional Staff		1,010,530		(122,960)		887,570		887,569		
Salaries of Secretarial and Clerical Assistants		173,620		(2,667)		170,953		170,952		1
Other Purchased Professional and Technical Services		30,000		3,637		33,637		21,141		12,496
Other Purchased Services		7,248		2,736		9,984		9,231		753
Supplies and Materials Other Objects		52,952 -1,500		(34,811)		18,141 1,500		15,779 1,500		2,362
Total Other Support Services-Guidance		1,275,850		(154,065)		1,121,785		1,106,172		15,613
Undistributed ExpendOther Supp. SvcsChild Study Teams										
Salaries of Other Professional Staff		649,544		96,262		745,806		745,772		34
Miscellaneous Purchased Services Supplies and Materials		2,500 8,500		(1,106) 1,189		1,394 9,689		1,394 9,688		1
Other Objects	_	100	_		_	100	_		_	100
Total Other Support Services-Child Study Teams	_	660,644	_	96,345	_	756,989	_	756,854	_	135
Improvement of instruction										
Salaries of Other Professional Staff		24,000		(15,390)		8,610		8,609		1
Salaries of Secretarial and Clerical Assist,		153,479		3,753		157,232		106,600		50,632
Purchased Professional Educational Services		7,000		500		7,500		7,500		
Other Purchased Professional and Technical Services		4,500		295		4,795		4,795		
Other Purchased Services		6,400		(134)		6,266		4,639		1,627
Supplies and Materials Other Objects	_	7,000 500		2,264		9,264 500		9,255 416	_	9 84
Total Improvement of Instruction	_	202,879		(8,712)		194,167	_	141,814	_	52,353
Educational Media Services/ School Library										
Salaries		650,337		18,805		669,142		668,280		862
Purchased Professional and Technical Services		17,450		(3,926)		13,524		13,523		1
Other Purchased Services		27,500		(5,378)		22,122		22,122		
Supplies and Materials		92,776		(25,507)	_	67,269	_	61,168		6,101
Total Educational Media Services/ School Library		788,063		(16,006)		772,057	_	765,093		6,964

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)					
Instructional Staff Training Services					
Salaries of Other Professional Staff	\$ 2,500		\$ 2,500		\$ 2,500
Purchased Professional Educational Services	4,200		4,200		200
Other Purchased Services	11,000		11,000	6,331	4,669
Supplies and Materials Other Objects	500 1,000	\$ (762)	500 238	50	500 188
Total Instructional Staff Training Services	19,200	(762)	18,438	10,381	8,057
Support Services General Administration					
Salaries	532,123	(89,899)	442,224	431,187	11,037
Legal Services	170,000	12,735	182,735	182,735	
Audit Fees	45,000	(11,196)	33,804	33,804	
Purchased Technical Services	5,000	21,988	26,988	26,988	
Communications/Telephone	157,750	34,436	192,186	184,963	7,223
BOE Other Purchased Services	8,400	(8,351)	49	28	. 21
Other Purchased Services	34,400	1,000	35,400	27,704	7,696
Supplies and Materials	15,000	(1,017)	13,983	11,640	2,343
BOE In-House Training/Meeting Supplies	7,000	(7,000)			
Judgements		33,413	33,413	33,413	
Miscellaneous Expenditures BOE Membership Dues and Fees	5,000	(1.100)	5,000	4,924	76 90
BOE Weinbership Daes and Fees	26,304	(1,100)	25,204	25,114	90
Total Support Services General Administration	1,005,977	(14,991)	990,986	962,500	28,486
Support Services School Administration					
Salaries of Principals and Assistant Principals	1,118,361	67,342	1,185,703	1,185,703	
Salaries of Other Professional Staff	911,113	80,916	992,029	992,029	
Salaries of Secretarial and Clerical Assistants	538,500	86,109	624,609	624,609	
Other Purchased Services	78,475	9,637	88,112	88,112	
Supplies and Materials	63,233	1,742	64,975	63,980	995
Other Objects	50,550	15,838	66,388	65,726	662
Total Support Services School Administration	2,760,232	261,584	3,021,816	3,020,159	1,657
Undistributed Expenditures - Central Services					
Salaries	700,748	27,479	728,227	728,226	1
Purchased Professional Services	93,200	(32,007)	61,193	54,612	6,581
Purchased Technical Services	500	(500)	0.,,,,,	21,012	0,501
Miscellaneous Purchased Services	54,500	(29,340)	25,160	24,527	633
Supplies and Materials	18,000	(6,558)	11,442	11,442	
Miscellaneous Expenditures	1,000	(633)	367	365	2
Total Undistributed Expenditures - Central Services	867,948	(41,559)	826,389	819,172	7,217
Undistributed Expenditures - Admin, Info. Tech.					
Salaries	274,802	(12 (70)	261,623	261.621	2
Other Purchased Services	6,100	(13,179) (5,412)	. 688	201,021	688
Supplies and Materials	47,968	(21,876)	26,092	5,826	20,266
Other Objects	1,000	(1,000)			
Total Undistributed Expenditures - Admin. Info. Technology	329,870	(41,467)	288,403	267,447	20,956
Required Maintenance for School Facilities					
Salaries	523,990	(63,002)	460,988	458,400	2,588
Cleaning, Repair and Maintenance Services	163,400	75,543	238,943	222,389	16,554
General Supplies	208,744	(36,591)	172,153	132,328	39,825
Other Objects	3,000	(856)	2,144	2,144	
Total Required Maint for School Facilities	899,134	(24,906)	874,228	815,261	58,967

Purchased Professional and Technical Services         64,000         (24,640)         39,360         37,710           Cleaning, Repair and Maintenance Services         205,000         (67,526)         137,474         137,474           Rental of Land & Bldg. Oth. Than Lease Purch. Agreement Insurance         1,500         (111)         1,389         1,305           Insurance         86,367         86,367         86,367         84,041           Miscellaneous Purchased Services         12,500         (3,000)         9,500         6,512           General Supplies         119,000         (37,202)         81,798         81,388           Other Objects         1,100         1,100         433           Energy (Natural Gras)         485,000         (206,079)         278,921         253,926         25,783           Energy (Electricity)         590,000         (32,417)         557,583         579,845         (7,872)           Energy (Gasoline)         25,000         (5,000)         20,000         18,495           Total Other Operations and Maint. of Plant         3,144,996         (84,195)         3,060,801         3,048,438           Undistributed Expenditures - Care & Upkeep of Grounds         31,887         (6,613)         231,274         231,273           Cl	To al
Salaries   \$1,375,390   \$1,45,895   \$1,515,529   \$1,515	
Salaries of Non-Instructional Aides   180,130   145,885   326,015   331,780   37,710   37,7	
Purchased Professional and Technical Services   64,000   (24,640)   39,360   37,710   Cleanting, Repair and Maintenance Services   205,000   (67,526)   137,474   137,474   Rental of Land & Blolg, Oth. Than Lease Purch. Agreement   1,500   (111)   1,389   1,305   Insurance   86,367   30,000   9,500   6,512   General Supplies   119,000   (3,000)   9,500   6,512   General Supplies   119,000   (37,202)   81,798   81,888   Other Objects   1,100   (100   433   22,300   22,300   23,417)   537,883   579,845   (26,641)   25,000   (32,417)   537,883   579,845   (26,641)   25,000   (32,417)   537,883   579,845   (26,641)   25,000   (32,417)   537,883   579,845   (26,641)   25,000   (32,417)   537,883   579,845   (26,641)   25,000   (32,417)   537,883   579,845   (26,641)   25,000   (32,417)   537,883   579,845   (26,641)   25,000   (32,417)   537,883   579,845   (26,641)   25,000   (32,417)   537,883   579,845   (26,641)   25,000   (32,417)   537,883   579,845   (26,641)   23,000,800   (32,417)   537,883   (36,640)	5,765
Cleaning, Repair and Maintenance Services   205,000   (67,526)   137,474   137,474   137,474   137,474   137,474   1380   1,205   1380   1,205   1380,000   1380   1,205   1381   1388   1,205   1380,000   1,200	5,765)
Rental of Land & Bidg. Oth. Than Lease Purch. Agreement Insurance	1,650
Insurance	D.A
Miscellaneous Purchased Services   12,500   (3,000)   9,500   6,512	84 2,326
Ceneral Supplies	2,320
Cher Objects	410
Energy (Electricity)	667
Energy (Electricity)	4.995
Total Other Operations and Maint. of Plant   3,144,996   (84,195)   3,060,801   3,048,438	2,262)
Salaries	1,505
Salaries	2,363
Cleaning, Repair, and Maintenance Services   44,000   3,985   47,985   42,370   30,000   (6,867)   23,133   22,330	
Total Care & Upkeep of Grounds   311,887   (9,495)   302,392   295,973	
Total Care & Upkeep of Grounds	5,615 803
Undistributed Expenditures - Security   Salarics   G4,210   4,130   G8,340   G8,340   G1,242   G2,000   G1,580   G1,242   G2,000   G1,580   G1,242   G1,24	803
Salaries Other Objects         64,210 22,000         4,130 (9,158)         68,340 2.4         68,340 2.4         68,340 2.2,000         68,340         68,340         68,340         7.0         7.0         7.0         7.0         7.0         7.0         8.0         7.0         8.0         9.0         9.0         9.0         9.0         9.0         9.0         9.0         9.0         9.0         9.0         9.0         <	6,419
Other Objects         22,000         (9,158)         12,842	
Student Transportation Services   Salaries   24,339   24,339   24,132	2,842
Salaries         24,339         24,339         24,132           Salaries for Pupil Trans (Other than Bet Home & Sch).         156,000         (60,704)         95,296         95,296           Cleaning, Repair and Maintenance Services         117,000         15,118         132,118         127,764           Other Purchased Professional and Technical Services         1,200         318         1,518         1,518           Lease Purchase Payments - School Buses         40,784         40,784         40,784           Rental Payments - School Buses         20,700         20,700         20,700           Other Purchased Services         5,739         5,739         5,564           Contr Serv(Oth. Than Bet Home & Sch)-Vend         57,800         (32,638)         25,162         25,161           Contr Serv(Special Education)-Vendors         350,000         (191,877)         158,123         158,122           Contr Serv(Special Education)-Joint Agreements         1,000         1,000           Miscellaneous Purch, Services- Transportation         32,414         (693)         31,721         30,946           Transportation Supplies         98,000         (2,735)         95,265         95,265           Other Objects         1,619,910         (89,464)         1,530,446         1,523,733     <	2,842
Salaries for Pupil Trans (Bet Home & Sch)-Sp Ed.         732,512         153,730         886,242         886,241           Salaries for Pupil Trans (Other than Bet Home & Sch).         156,000         (60,704)         95,296         95,296           Cleaning, Repair and Maintonance Services         117,000         15,118         132,118         127,764           Other Purchased Professional and Technical Services         1,200         318         1,518         1,518           Lease Purchase Payments - School Buses         40,784         40,784         40,784           Rental Payments - School Buses         20,700         20,700         20,700           Other Purchased Services         5,739         5,739         5,564           Contr Serv(Oth. Than Bet Home &Sch)-Vend         57,800         (32,638)         25,162         25,161           Contr Serv(Special Education)-Vendors         350,000         (191,877)         158,123         158,122           Contr Serv(Special Education)-Joint Agreements         1,000         1,000         1,000           Miscellaneous Purch. Services- Transportation         32,414         (693)         31,721         30,946           Transportation Supplies         98,000         (2,735)         95,265         95,265           Other Objects         1,619,910<	
Salaries for Pupil Trans (Other than Bet Home & Sch).         156,000 (60,704)         95,296         95,296           Cleaning, Repair and Maintenance Services         117,000 15,118 132,118 127,764         127,764           Other Purchased Professional and Technical Services         1,200 318 1,518 1,518         1,518           Lease Purchase Payments - School Buses         40,784 4 40,784 40,784         40,784 40,784 40,784           Rental Payments - School Buses         20,700 20,700 20,700 20,700 20,700         20,700 20,700 20,700 20,700           Other Purchased Services         5,739 5,739 5,564         5,739 5,739 5,564           Contr Serv(Oth. Than Bet Home &Sch)-Vend         57,800 (32,638) 25,162 25,161         25,161           Contr Serv(Special Education)-Vendors         350,000 (191,877) 158,123 158,122         158,122           Contr Serv(Special Education)-Joint Agreements         1,000 10,000 10,000 10,000         1,000           Miscellaneous Purch, Services- Transportation         32,414 (693) 31,721 30,946 12,439 12,240         30,946 12,335 95,265 95,265 95,265 12,300 (61) 12,439 12,240           Total Student Transportation Services         1,619,910 (89,464) 1,530,446 1,523,733         152,3733           Unallocated Employee Benefits         608,000 49,290 717,290 71	207
Cleaning, Repair and Maintenance Services         117,000         15,118         132,118         127,764           Other Purchased Professional and Technical Services         1,200         318         1,518         1,518           Lease Purchase Payments - School Buses         40,784         40,784         40,784           Rental Payments - School Buses         20,700         20,700         20,700           Other Purchased Services         5,739         5,739         5,564           Contr Serv(Oth. Than Bet Home &Sch)-Vend         57,800         (32,638)         25,162         25,161           Contr Serv(Special Education)-Vendors         350,000         (191,877)         158,123         158,122           Contr Serv(Special Education)-Joint Agreements         1,000         1,000         1,000           Miscellaneous Purch. Services- Transportation         32,414         (693)         31,721         30,946           Transportation Supplies         98,000         (2,735)         95,265         95,265           Other Objects         12,500         (61)         12,439         12,240           Total Student Transportation Services         1,619,910         (89,464)         1,530,446         1,523,733           Unallocated Employee Benefits         60,000         49,290	1
Other Purchased Professional and Technical Services         1,200         318         1,518         1,518           Lease Purchase Payments - School Buses         40,784         40,784         40,784         40,784           Rental Payments - School Buses         20,700         20,700         20,700         20,700           Other Purchased Services         5,739         5,739         5,564           Contr Serv(Oth. Than Bet Home &Sch)-Vend         57,800         (32,638)         25,162         25,161           Contr Serv(Special Education)-Vendors         350,000         (191,877)         158,123         158,122           Contr Serv(Special Education)-Joint Agreements         1,000         1,000         1,000           Miscellaneous Purch. Services- Transportation         32,414         (693)         31,721         30,946           Transportation Supplies         98,000         (2,735)         95,265         95,265           Other Objects         12,500         (61)         12,439         12,240           Total Student Transportation Services         1,619,910         (89,464)         1,530,446         1,523,733           Unallocated Employee Benefits         608,000         49,290         717,290         717,290           Social Security Contributions         668,000	
Lease Purchase Payments - School Buses       40,784       40,784       40,784         Rental Payments - School Buses       20,700       20,700       20,700         Other Purchased Services       5,739       5,739       5,564         Contr Serv(Oth. Than Bet Home &Sch)-Vend       57,800       (32,638)       25,162       25,161         Contr Serv(Special Education)-Vendors       350,000       (191,877)       158,123       158,122         Contr Serv(Special Education)-Joint Agreements       1,000       1,000         Miscellaneous Purch, Services- Transportation       32,414       (693)       31,721       30,946         Transportation Supplies       98,000       (2,735)       95,265       95,265         Other Objects       12,500       (61)       12,439       12,240         Total Student Transportation Services       1,619,910       (89,464)       1,530,446       1,523,733         Unallocated Employee Benefits       6700 Insurance       186,122       (5,231)       180,891       180,891         Social Security Contributions       668,000       49,290       717,290       717,290         Other Retirement Contributions - Regular       659,552       123,742       783,294       783,294	4,354
Rental Payments - School Buses         20,700         20,700         20,700           Other Purchased Services         5,739         5,739         5,564           Contr Serv(Oth. Than Bet Home &Sch)-Vend         57,800         (32,638)         25,162         25,161           Contr Serv(Special Education)-Vendors         350,000         (191,877)         158,123         158,122           Contr Serv(Special Education)-Joint Agreements         1,000         1,000         1,000           Miscellaneous Purch. Services- Transportation         32,414         (693)         31,721         30,946           Transportation Supplies         98,000         (2,735)         95,265         95,265           Other Objects         12,500         (61)         12,439         12,240           Total Student Transportation Services         1,619,910         (89,464)         1,530,446         1,523,733           Unallocated Employee Benefits         67000         186,122         (5,231)         180,891         180,891           Social Security Contributions         668,000         49,290         717,290         717,290           Other Retirement Contributions - Regular         659,552         123,742         783,294         783,294	
Other Purchased Services         5,739         5,739         5,564           Contr Serv(Oth. Than Bet Home &Sch)-Vend         57,800         (32,638)         25,162         25,161           Contr Serv(Special Education)-Vendors         350,000         (191,877)         158,123         158,122           Contr Serv(Special Education)-Joint Agreements         1,000         1,000         1,000           Miscellaneous Purch, Services- Transportation         32,414         (693)         31,721         30,946           Transportation Supplies         98,000         (2,735)         95,265         95,265           Other Objects         12,500         (61)         12,439         12,240           Total Student Transportation Services         1,619,910         (89,464)         1,530,446         1,523,733           Unallocated Employee Benefits         67000         186,122         (5,231)         180,891         180,891           Social Security Contributions         668,000         49,290         717,290         717,290           Other Retirement Contributions - Regular         659,552         123,742         783,294         783,294	
Contr Serv(Oth. Than Bet Home &Sch)-Vend         57,800         (32,638)         25,162         25,161           Contr Serv(Special Education)-Vendors         350,000         (191,877)         158,123         158,122           Contr Serv(Special Education)-Joint Agreements         1,000         1,000           Miscellaneous Purch. Services- Transportation         32,414         (693)         31,721         30,946           Transportation Supplies         98,000         (2,735)         95,265         95,265           Other Objects         12,500         (61)         12,439         12,240           Total Student Transportation Services         1,619,910         (89,464)         1,530,446         1,523,733           Unallocated Employee Benefits         Group Insurance         186,122         (5,231)         180,891         180,891           Social Security Contributions         668,000         49,290         717,290         717,290           Other Retirement Contributions - Regular         659,552         123,742         783,294         783,294	
Contr Serv(Special Education)-Vendors         350,000         (191,877)         158,123         158,122           Contr Serv(Special Education)-Joint Agreements         1,000         1,000         1,000           Miscellaneous Purch, Services- Transportation         32,414         (693)         31,721         30,946           Transportation Supplies         98,000         (2,735)         95,265         95,265           Other Objects         12,500         (61)         12,439         12,240           Total Student Transportation Services         1,619,910         (89,464)         1,530,446         1,523,733           Unallocated Employee Benefits         670 pure Insurance         186,122         (5,231)         180,891         180,891           Social Security Contributions         668,000         49,290         717,290         717,290           Other Retirement Contributions - Regular         659,552         123,742         783,294         783,294	175
Contr Serv(Special Education)-Joint Agreements         1,000         1,000           Miscellaneous Purch, Services- Transportation         32,414         (693)         31,721         30,946           Transportation Supplies         98,000         (2,735)         95,265         95,265           Other Objects         12,500         (61)         12,439         12,240           Total Student Transportation Services         1,619,910         (89,464)         1,530,446         1,523,733           Unallocated Employee Benefits         Group Insurance         186,122         (5,231)         180,891         180,891           Social Security Contributions         668,000         49,290         717,290         717,290           Other Retirement Contributions - Regular         659,552         123,742         783,294         783,294	1
Miscellaneous Purch. Services- Transportation         32,414         (693)         31,721         30,946           Transportation Supplies         98,000         (2,735)         95,265         95,265           Other Objects         12,500         (61)         12,439         12,240           Total Student Transportation Services         1,619,910         (89,464)         1,530,446         1,523,733           Unallocated Employee Benefits           Group Insurance         186,122         (5,231)         180,891         180,891           Social Security Contributions         668,000         49,290         717,290         717,290           Other Retirement Contributions - Regular         659,552         123,742         783,294         783,294	1
Transportation Supplies Other Objects         98,000 (2,735) (2,735) (61)         95,265 (95,265) (12,500)         95,265 (12,400)           Total Student Transportation Services         1,619,910 (89,464) (1,530,446) (1,523,733)         1,523,733           Unallocated Employee Benefits         Group Insurance (186,122 (5,231) (180,891) (18	1,000
Other Objects         12,500         (61)         12,439         12,240           Total Student Transportation Services         1,619,910         (89,464)         1,530,446         1,523,733           Unallocated Employee Benefits           Group Insurance         186,122         (5,231)         180,891         180,891           Social Security Contributions         668,000         49,290         717,290         717,290           Other Retirement Contributions - Regular         659,552         123,742         783,294         783,294	775
Unallocated Employee Benefits       186,122       (5,231)       180,891       180,891         Social Security Contributions       668,000       49,290       717,290       717,290         Other Retirement Contributions - Regular       659,552       123,742       783,294       783,294	199
Group Insurance         186,122         (5,231)         180,891         180,891           Social Security Contributions         668,000         49,290         717,290         717,290           Other Retirement Contributions - Regular         659,552         123,742         783,294         783,294	6,713
Social Security Contributions         668,000         49,290         717,290         717,290           Other Retirement Contributions - Regular         659,552         123,742         783,294         783,294	
Other Retirement Contributions - Regular 659,552 123,742 783,294 783,294	
Workmens Compensation 136.134 (3.775) 132.359 132.359	
Health Benefits 8,604,385 143,561 8,747,946 8,747,945	1
Tuition Reimbursements         70,000         (18,239)         51,761         51,761           Other Employee Benefits         174,801         233,006         407,807         407,807	-
Total Unallocated Employee Benefits 10,498,994 522,354 11,021,348 11,021,347	
TPAF Pension System Contributions-Normal	
(Non-Budgeted) 83,115 (1) TPAF Pension System Contributions-Post Retirement	3,115)
(Non-Budgeted) 1,765,373 (1,76	5,373)
TPAF Social Security Contributions         -         -         1,999,070         (1,99,070)	9,070)
Total TPAF Pension and Social Security Contributions	7,558)
Total Undistributed Expenditures 28,934,027 178,829 29,112,856 32,675,597 (3,50	2,741)
Total Current Expenditures 52,712,011 746,297 53,458,308 56,942,932 (3,41)	4,624)

		iginal adget		Budget ransfers		Final Budget		Actual		Variance Final To Actual
CAPITAL OUTLAY										
Interest Deposit to Capital Reserve										
Equipment Grades 1 - 5	\$	12,000	¢:	(3,742)	q:	8,258			\$	8,258
Grades 6 - 8	29	12,000	Þ	26,012	Ф	26,012	\$	25,367	Ф	645
Special Education - Autism				7,955		7,955	Ψ.	7,955		0.5
Undistributed Expenditures										
Support Services				31,418		31,418		31,418		
Undistributed Expenditures - School Administration				25,240		25,240	_	25,240	_	
Total Equipment		12,000		86,883	_	98,883	_	89,980	_	8,903
Facilities Acquisition and Construction Services										
Purchased Technical Services				29,325		29,325		29,325		
Other Objects		111,071		•		111,071		111,071	_	-
Total Facilities Acq. And Construction Services	-	111,071		29,325		140,396		140,396	_	
Assets Acquired Under Capital Leases (Non-Budget)					_		_	87,439	•	(87,439)
Total Expenditures - Capital Outlay		123,071	_	116,208	_	239,279		317,815		(78,536)
Total Expenditures - General Fund	52	,835,082		862,505		53,697,587		57,260,747	_	(3,563,160)
Excess (Deficiency) of Revenues Over/(Under) Expenditures		100,400	_	(600,763)	_	(500,363)	_	5,040	-	505,403
Other Financing Sources (Uses) Transfers In							\$	17,720	\$	17,720
Transfers Out Capital Lease Proceeds	\$	(100,000)	Market Trans		\$	(100,000)		(100,000) 87,439	_	(87,439)
Total Other Financing Sources (Uses)		(100,000)				(100,000)		5,159	_	(69,719)
Excess (Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures and Other Financing Uses		400	\$	(600,763)		(600,363)		10,199		435,684
-			-	<b>(</b> ,,		(/				,
Fund Balance, Beginning of Year	2	,287,698	_	-	_	2,287,698	_	2,287,698	_	-
Fund Balance, End of Year	\$ 2	,288,098	\$	(600,763)	\$	1,687,335	\$	2,297,897	\$	610,562
Recapitulation of Fund Balance Restricted:								•		
Capital Reserve							\$	98,770		
Excess Surplus								242,188		
Excess Surplus - Designated for Subsequent Year's Budget								535,625		
Assigned:										
Reserve for Encumbrances								142,244		
Unassigned:							_	1,279,070		
Fund Balance (Budgetary Basis)								2,297,897		
Reconciliation to Governmental Fund Statements (GAAP) 2010/2011 State Aid Payments Not Recognized on a GAAP Basis 2010/2011 Extraordinary Aid Not Recognized on a GAAP Basis								(478,180) (360,555)		
Fund Balance per Governmental Funds (GAAP Basis)				-			\$	1,459,162		

#### NUTLEY BOARD OF EDUCATION GENERAL FUND EDUCATION JOBS FUND

#### EDUCATION JOBS FUND BUDGETARY COMPARISON SCHEDULE - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
REVENUES					
Federal Sources Education Jobs Fund		\$ 261,742	\$ 261,742	\$ 261,742	
Total Federal Sources		261,742	261,742	261,742	-
Total Revenues		261,742	261,742	261,742	
EXPENDITURES				•	
Instruction - Regular Programs		•			
Other Salaries for Instruction	-	199,882	199,882	199,882	
Total Regular Programs		199,882	199,882	199,882	
Total Instruction		199,882	199,882	199,882	-
Unallocated Benefits- Employee Benefits					
Social Security Contributions	-	15,291	15,291	15,291	• •
Health Benefits		46,569	46,569	46,569	
Total Unallocated Benefits	<u></u>	61,860	61,860	61,860	
Total Undistributed Expenditures		61,860	61,860	61,860	
m +1.0		261.742	261.712	261.740	
Total Current Expenditures		261,742	261,742	261,742	•
Total Expenditures		261,742	261,742	261,742	
Excess (Deficiency) of Revenues Over/(Under) Expenditures	· <u>-</u>	· -			
Fund Balance, Beginning of Year					44
Fund Balance, End of Year	\$	\$ -	\$ -	\$ -	<u>\$</u>

# NUTLEY BOARD OF EDUCATION SPECIAL REVENUE FUND BUDGETARY COMPARISON SCHEDULE BUDGET (NON-GAAP) AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		Original <u>Budget</u>	Budget <u>Transfers</u>		Final <u>Budget</u>		Actual		Variance al to Actual
REVENUES									
Intergovernmental									
State	\$	315,426	\$ 22,524	\$	337,950	\$	266,821	\$	(71,129)
Federal		1,215,755	298,411		1,514,166		1,396,381		(117,785)
Local Sources									
Miscellaneous			34,829		34,829		17,671		(17,158)
Total Revenues	·	1,531,181	355,764		1,886,945		1,680,873		(206,072)
EXPENDITURES									
Instruction									
Salaries of Teachers		205,200	(32,175)		173,025		172,844		181
Other Salaries for Instruction			155,346		155,346		155,346		
Purchased Prof. and Technical Services			170,497		170,497		170,497		-
Purchased Professional/Educational Services		496,701	(180,613)		316,088		234,772		81,316
Tuition		637,848	88,230		726,078		705,648		20,430
General Supplies		41,716	84,316		126,032		54,579		71,453
Textbooks		36,635	(3,777)		32,858		30,949		1,909
Other Objects			29,330		29,330		16,955		12,375
Total Instruction		1,418,100	311,154	<u>-</u>	1,729,254		1,541,590		187,664
Comment Commission									
Support Services		2 000	1.505		2 707		2 707		
Salaries of Program Directors		2,000	1,707		3,707		3,707		0.703
Employee Benefits		39,858	5,802		45,660		36,868		8,792
Purchased Prof. and Technical Services		40.044	8,606		8,606		8,004		602
Purchased Professional/Educational Services		40,244	10,775		51,019		42,133		8,886
Travel		500	(300)		200		72		128
Other Purchased Services		13,995	12,586		26,581		26,581		
Supplies and Materials		<u> </u>	682	_	682		682		
Total Support Services	<b></b>	96,597	39,858		136,455		118,047		18,408
Facilities Acquisition and Construction									
Instructional Equipment		16,484	4,752		21,236		21,236		
Total Facilities Acquisition		16,484	4,752		21,236	_	21,236		-
Total Expenditures		1,531,181	355,764		1,886,945		1,680,873		206,072
Excess (Deficiency) of Revenues									
Over/(Under) Expenditures	_	-	<u></u>		· <u>+</u>	<del></del>		-	
Fund Balances, Beginning of Year				•					
Fund Balances, End of Year	\$	-	\$	\$		<u>\$</u>	-	\$	· · · · · · · · · · · · · · · · · · ·

# NUTLEY BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described below. Encumbrance accounting is also employed as an extension of formal budgetary integration of the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Funds are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General and Special Revenue Funds from the budgetary basis of accounting as presented in the Budgetary Comparison Schedule - General Fund and Special Revenue Fund to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds,

			General <u>Fund</u>			Special Revenue <u>Fund</u>
Sources/inflows of resources						
Actual amounts (budgetary basis) "revenue"						
from the budgetary comparison schedules	C-1	\$	57,265,787	C-2	\$	1,680,873
Difference - Budget to GAAP:						
Grant accounting budgetary basis differs from GAAP in that						•
encumbrances are recognized as expenditures, and the related						
revenue is recognized.						
Add: June 30, 2010 encumbrances						79,097
Less: June 30, 2011 encumbrances						(28,177)
State Aid payments recognized for GAAP Statements,						
not recognized for budgetary purposes.			1,100,650			
State Aid payments recognized for budgetary purposes,						
not recognized for GAAP statements.			(838,735)			<u>.</u>
			(313,111)			•
Total revenues as reported on the Statement of Revenues, Expenditures						
and Changes in Fund Balances - Governmental Funds.	B-2	\$	57,527,702	B-2	\$	1,731,793
and changes in I and Balances System State I and S	2.2	<u>*</u>	01,021,702	2 ,	<u>*</u>	1,101,100
Uses/outflows of resources						
Actual amounts (budgetary basis) "total outflows" from the						
budgetary comparison schedule	C-1	\$	57,260,747	C-2	\$	1,680,873
						-,,
Differences - Budget to GAAP						
Encumbrances for supplies and equipment ordered but						
not received are reported in the year the order is placed for						
budgetary purposes, but in the year the supplies are received						
for financial reporting purposes.						
Add: June 30, 2010 encumbrances						79,097
Less: June 30, 2011 encumbrances			_			(28,177)
The second secon		_			_	(==,,,,,)
Total expenditures as reported on the Statement of Revenues,						
Expenditures, and Changes in Fund Balances - Governmental Funds	B-2	\$	57,260,747	B-2	\$	1,731,793

SPECIAL REVENUE FUND

## NUTLEY BOARD OF EDUCATION SPECIAL REVENUE FUND COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

			Nonpublic N.J. Nonpublic Auxiliary				 NJ N	NJ Nonpublic Handicapped									
		onpublic extbooks		Home truction		mpensatory Education		ESL	Tra	nsportation	pplemental astruction		amination/ assification	(	Corrective Speech		ionpublic Nursing
REVENUES State Sources Federal Sources	\$	30,949	\$	4,477	\$	104,156	\$	6,062	\$	26,581	\$ 13,549	\$	21,209	\$	21,044	\$	38,794
Total Revenues	\$	30,949	\$	4,477	\$	104,156	\$	6,062	\$	26,581	\$ 13,549	\$	21,209	\$	21,044	\$	38,794
EXPENDITURES Instruction: Salaries of Teachers Purchased Prof. and Technical Services General Supplies	•		\$	4,477	<b>\$</b>	104,156	\$	6,062			\$ 13,549	\$	21,209	s	21,044		
Textbooks Miscellaneous Expenses	\$	30,949		<u>-</u>							 *		<u> </u>				
Total Instruction		30,949		4,477		104,156		6,062			 13,549		21,209		21,044		<u>-</u>
Support Services Salaries of Program Directors Purchased Professional Educational Services Other Purchased Services Supplies and Materials		_							\$	26,581	 		-			\$	38,794
Total Support Services	********					-		· -		26,581	 -		-				38,794
Total Expenditures	\$	30,949	<u>s</u>	4,477	\$	104,156	<u>s</u>	6,062	\$	26,581	\$ 13,549	\$	21,209	\$	21,044	S	38,794

### NUTLEY BOARD OF EDUCATION SPECIAL REVENUE FUND

## COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	ar:	tle II A	T	elo YI A		Title II D		T:41. II D		Tital . Y		Tiale I		IDEA B	-	IDEA B		IDEA B
REVENUES		tie II A		tle II A	_	Title II D	******	Title II D	_	Title I		Title I		Basic		Basic		Preschool
State Sources																		
Federal Sources	\$	90,401	<u>\$</u>	4,665	\$	99	\$	100	\$	113,718	\$	6,112	\$	793,847	\$	90,794	\$	70,132
Total Revenues	\$	90,401	\$	4,665	\$	99	<u>s</u>	100	\$	113,718	\$	6,112	\$	793,847	\$	90,794	\$	70,132
EXPENDITURES										+								
Instruction:																		
Salaries of Teachers	\$	74,243							\$	98,601								
Purchased Prof. and Technical Services	*	,							Ψ	30,001								
Purchased Professional Educational Services													\$	192,952	\$	41,820		
Tuition			\$	4,665										595,450		35,401	\$	70,132
General Supplies		2,652					\$	100						5,445		13,573		,
Textbooks		-																
Miscellaneous Expenses		-						*						-	_	*		-
Total Instruction		76,895		4,665		-		100		98,601		*		793,847		90,794		70,132
Support Services																		
Salaries of Teachers						÷												
Salaries of Program Directors											\$	1,707						
Employee Benefits		10,266								14,435	•	130						
Purchased Prof. and Technical Services		,						-				4,275						
Purchased Professional Educational Services		3,240			\$	99						ŕ						
Travel										•								
Other Purchased Services																		
Supplies and Materials				<del></del>						682					_			
Total Support Services	*******	13,506				99				15,117		6,112	_			-		<del></del>
Facilities Acquisition and																		
Construction Services Instructional Equipment										-				_		-		
Total Facilities Acquisition	***********	_		_		_				-						_		
Total Europedituras	er.	00 401		1 665	e	00		100		112.710	•	6 113	ar .	702 947	£	00.704	¢.	70.122
Total Expenditures	\$	90,401	\$	4,665	\$	99	\$	100	\$	113,718	<u> </u>	6,112	\$	793,847	D	90,794	<b>D</b>	70,132

#### NUTLEY BOARD OF EDUCATION SPECIAL REVENUE FUND

### COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

REVENUES State Sources	\$ 266,821 009 1,396,381 - 17,671
State Sources	1,396,381
Federal Sources - \$ 34,732 \$ 72 \$ 167,491 \$ 21,209 \$ 3.	
Federal Sources - \$ 34,732 \$ 72 \$ 167,491 \$ 21,209 \$ 3.  Other \$ 17,671	17,071
Ouer 5 17,071	
Total Revenues \$ 17,671 \$ 34,732 \$ 72 \$ 167,491 \$ 21,209 \$ 3	009 \$ 1,680,873
EXPENDITURES	
Instruction:	
Salaries of Teachers	172,844 155,346
Other Salaries for Instruction \$ 155,346  Purchased Prof. and Technical Services	170,497
Purchased Professional Educational Services  Purchased Professional Educational Services	234,772
Tuition	705,648
General Supplies \$ 716 \$ 28,023 - 261 \$ 3,809	54,579
Textbooks	30,949
Miscellaneous Expenses 16,955	- 16,955
Total Instruction 17,671 28,023 - 155,607 3,809	- 1,541,590
Support Services	
Salaries of Program Directors 2,000	3,707
Employee Benefits 153 11,884	36,868
	009 8,004
Purchased Professional Educational Services	42,133
Travel \$ 72	72
Other Purchased Services	26,581
Supplies and Materials	- 682
Total Support Services - 2,873 72 11,884 - 3	118,047
Facilities Acquisition and	
Construction Services	-
Instructional Equipment - 3,836 17,400	- 21,236
Total Facilities Acquisition	21,236
Total Expenditures \$ 17,671 \$ 34,732 \$ 72 \$ 167,491 \$ 21,209 \$ 3	009 \$ 1,680,873

# NUTLEY BOARD OF EDUCATION SPECIAL REVENUE FUND PRESCHOOL EDUCATION AID SCHEDULE OF EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOT APPLICABLE

CAPITAL PROJECTS FUND

## NUTLEY BOARD OF EDUCATION CAPITAL PROJECTS FUND SUMMARY SCHEDULE OF PROJECT EXPENDITURES FOR THE FISCAL YEAR ENDED JUNE 30, 2011

			_	ditures Date	Balance
Project Descript	<u>ion</u>	Appropriation		Current Year	June 30, 2011
acquisition and in	utley High School, including astallation of furnishings, district wide telephone intercomfork	\$ 4,872,673	\$ 4,872,081		\$ 592
of the Franklin M	n addition and renovation iddle School, including istallation of furnishings id site work	24,566,816	24,564,475	\$ 2,341	
Radcliffe - Vertic	al Lift	104,431	102,153		2,278
Nutley High Scho Radcliffe Elemen School and Yanta undertake the con renovations to the	ons and improvements to the ool, Lincoln Elementary School, tary School, Washington Elementary scaw Elementary School and to estruction of an addition and espring Garden School and to				
	sary furnishings and equipment y associated site work.	38,500,000	24,289,344	9,376,365	4,834,291
		\$ 68,043,920	\$ 53,828,053	\$ 9,378,706	\$ 4,837,161
	Reconciliation of Fund Balance Project Balances, June 30, 2011 Less: Debt Authorized But Not Issue	ed			\$ 4,837,161
	Fund Balance, June 30, 2011 (Budge	etary Basis)			4,836,174
	Unrealized Revenue - State Aid Middle School Radcliffe School		·	\$ 87,697 835	88,532
	Fund Balance, June 30, 2011 (GAA)	P Basis)			\$ 4,747,642
		Recapitulation Restricted for C Year End Enc Available for	apital Projects		\$ 3,152,511 1,595,131
		Total Fund Bala for Capital Pr	ince - Restricte		\$ 4,747,642

# NUTLEY BOARD OF EDUCATION SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGETARY BASIS CAPITAL PROJECTS FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Revenues and Other Financing Sources	•
Interest on Investments	\$ 17,720
Total Revenues	17,720
Expenditures and Other Financing Uses	
Purchased Professional And Technical Services	455,808
Construction Services	8,922,898
Transfers Out	17,720
Total Expenditures	9,396,426
Excess (Deficiency) Of Revenues Over (Under) Expenditures	(9,378,706)
Fund Balance, Beginning of Year	14,214,880
Fund Balance, End of Year	\$ 4,836,174

## SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

## ADDITION & REHABILITATION TO NUTLEY HIGH SCHOOL FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Prior <u>Periods</u>	Current <u>Year</u>	<u>Totals</u>	Project <u>Authorization</u>
Revenues and Other Financing Sources				
State Sources - SCC Grant	\$ 1,949,069		\$ 1,949,069	\$ 1,949,069
Bond Proceeds and Transfers	2,923,000		2,923,000	2,923,604
Total Revenues	4,872,069		4,872,069	4,872,673
Expenditures and Other Financing Uses			•	
Purchased Professional and Technical Services	537,444		537,444	351,963
Land and Improvements	197,900		197,900	594,080
Construction Services	3,717,256		3,717,256	3,519,630
Supplies	9,658		9,658	
Equipment Purchases	409,823		409,823	407,000
Total Expenditures	4,872,081		4,872,081	4,872,673
Excess (Deficiency) of Revenues				
over (under) Expenditures	<u>\$ (12)</u>	<u> </u>	\$ (12)	\$ -

Project Number	3750-050-03-1027
Grant Date	Not Available
Bonds Authorization Date	August 15, 2003
Bonds Authorized	2,923,000
Bonds Issued	2,923,000
Original Authorized Cost	4,872,673
Change Orders	28,956
Revised Authorized Cost	4,872,673
Change Order Percentage	0.59%
Percentage Completion	99%
Original Target Completion Date	September 1, 2004
Revised Target Completion Date	December 1, 2006

## SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

## ADDITION & REHABILITATION TO FRANKLIN MIDDLE SCHOOL FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Prior Curr <u>Periods Ye</u> s		<u>Totals</u>	Project <u>Authorization</u>		
Revenues and Other Financing Sources						
State Sources - SCC Grant	\$ 8,769,617		\$ 8,769,617	\$ 8,769,617		
Capital Reserve	642,757		642,757	642,757		
Bond Proceeds and Transfers	15,154,059		15,154,059	15,154,442		
Total Revenues	24,566,433		24,566,433	24,566,816		
Expenditures and Other Financing Uses						
Purchased Professional and Technical Services	2,543,714		2,543,714	2,750,000		
Land and Improvements				620,000		
Construction Services	21,847,876	\$ 2,341	21,850,217	21,196,816		
Other Purchased Services	24,010		24,010			
Supplies	123,740		123,740			
Equipment Purchases	25,135	-	25,135			
Total Expenditures	24,564,475	2,341	24,566,816	24,566,816		
Excess (Deficiency) of Revenues						
over (under) Expenditures	\$ 1,958	\$ (2,341)	\$ (383)	\$ -		

3750-060-04-1000
June 2, 2004
February 1, 2005
14,930,000
14,930,000
23,700,000
866,816
34,551
24,566,816
.15%
99%
September 1, 2007
September 1, 2007

## SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

#### RADCLIFFE ELEMENTARY SCHOOL VERTICAL LIFT

#### FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Prior <u>Periods</u>			Project <u>Authorization</u>	
Revenues and Other Financing Sources					
State Sources - SCC Grant	\$ 41,772		\$ 41,772	· ·	
Federal Sources - CDBG	40,000	•	40,000	40,000	
Transfer From Capital Reserve	22,659		22,659	22,659	
Total Revenues	104,431		104,431	104,431	
Expenditures and Other Financing Uses					
Purchased Professional and Technical Services	4,186		4,186	10,211	
Construction Services	97,967	-	97,967	94,220	
Total Expenditures	102,153		102,153	104,431	
Excess (Deficiency) of Revenues over (under) Expenditures	\$ 2,278	\$ -	\$ 2,278	\$ -	

11ddictonal 1 toject antormación.	
Project Number	3750-080-04-1000
Grant Date	October 19, 2004
Bonds Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	104,431
Change Orders	. <b>-</b>
Revised Authorized Cost	104,431
Change Order Percentage	0%
Percentage Completion	100%
Original Target Completion Date	November 30, 2004
Revised Target Completion Date	December 1, 2005

## SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

## VARIOUS RENOVATIONS AND IMPROVEMENTS - HIGH SCHOOL FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Prior Periods	Adjustment	Current Year	Totals	Project Authorization
Revenues and Other Financing Sources		<u> </u>		·	
Bond Proceeds and Transfers	\$ 8,740,000			\$ 8,740,000	\$ 8,740,000
Total Revenues	8,740,000		<del></del>	8,740,000	8,740,000
Expenditures and Other Financing Uses					
Purchased Professional and Technical Services	816,149	\$ 256,707	\$ 113,623	1,186,479	1,225,854
Legal Fees	12,086	9,619		21,705	
Land and Improvements				-	
Construction Services	2,418,162	(269,229)	2,769,119	4,918,052	7,468,638
Other Purchased Services	4,630	(1,713)		2,917	45,508
Supplies	1,505			1,505	
Equipment Purchases	155,216	49,055		204,271	
Total Expenditures	3,407,748	44,439	2,882,742	\$ 6,334,929	8,740,000
Excess (Deficiency) of Revenues					
over (under) Expenditures	\$ 5,332,252	\$ (44,439)	\$ (2,882,742)	\$ 2,405,071	<u>s -</u>

Project Number	3310-050-07-1000
Grant Date	N/A
Bonds Authorization Date	July 15, 2007
Bonds Authorized	8,740,000
Bonds Issued	8,740,000
Original Authorized Cost	8,740,000
Change Orders	-
Revised Authorized Cost	8,740,000
Change Order Percentage	
Percentage Completion	72%
Original Target Completion Date	September 1, 2009
Revised Target Completion Date	September 1, 2011

## SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

## VARIOUS RENOVATIONS AND IMPROVEMENTS - YANTACAW ELEMENTARY SCHOOL FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Prior <u>Periods</u>	Adjustment	Current <u>Year</u>	<u>Totals</u>	Project <u>Authorization</u>
Revenues and Other Financing Sources Bond Proceeds and Transfers	\$ 5.530,000			# ##20.000	e 5520,000
Dong Frocecus and Transfers	\$ 5,530,000			\$ 5,530,000	\$ 5,530,000
Total Revenues	5,530,000		***************************************	5,530,000	5,530,000
Expenditures and Other Financing Uses					
Purchased Professional and Technical Services	767,387	\$ (109,577)	\$ 75,241	733,051	765,610
Legal Fees	12,086	(4,050)		8,036	
Land and Improvements				-	
Construction Services	1,407,557	.22,934	2,177,603	3,608,094	4,724,708
Other Purchased Services	2,797	(3,418)		(621)	39,682
Supplies	1,505			1,505	
Equipment Purchases	129,093	(20,655)		108,438	-
Total Expenditures	2,320,425	(114,766)	2,252,844	\$ 4,458,503	5,530,000
Excess (Deficiency) of Revenues				•	
over (under) Expenditures	\$ 3,209,575	<u>\$ 114,766</u>	\$ (2,252,844)	\$ 1,071,497	<u> </u>

Additional Project Information:	
Project Number	3750-050-07-1000
Grant Date	N/A
Bonds Authorization Date	July 15, 2007
Bonds Authorized	5,530,000
Bonds Issued	5,530,000
Original Authorized Cost	5,530,000
Change Orders	-
Revised Authorized Cost	5,530,000
Change Order Percentage	
Percentage Completion	81%
Original Target Completion Date	September 1, 2009
Revised Target Completion Date	September 1, 2011

## SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

## VARIOUS RENOVATIONS AND IMPROVEMENTS - WASHINGTON ELEMENTARY SCHOOL FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Prior <u>Periods</u>	Adjustment	Current <u>Year</u>	<u>Totals</u>	Project <u>Authorization</u>
Revenues and Other Financing Sources					
Bond Proceeds and Transfers	\$ 7,600,000	•	-	\$ 7,600,000	\$ 7,600,000
Total Revenues	7,600,000		· <u>•</u>	7,600,000	7,600,000
Expenditures and Other Financing Uses	•				
Purchased Professional and Technical Services	884,281	\$ 138,313	\$ 69,089	1,091,683	1,031,369
Legal Fees	12,086	5,063		17,149	, ,
Land and Improvements		·		-	
Construction Services	5,898,108	22,934	144,549	6,065,591	6,534,068
Other Purchased Services	4,630	3,593		8,223	34,563
Supplies	1,505			1,505	•
Equipment Purchases	129,093	25,819	-	154,912	
Total Expenditures	6,929,703	195,722	213,638	\$ 7,339,063	7,600,000
Excess (Deficiency) of Revenues					•
over (under) Expenditures	\$ 670,297	\$ (195,722)	\$ (213,638)	\$ 260,937	\$ -

Project Number	3750-100-07-1000
Grant Date	N/A
Bonds Authorization Date	July 15, 2007
Bonds Authorized	7,600,000
Bonds Issued	7,600,000
Original Authorized Cost	7,600,000
Change Orders	-
Revised Authorized Cost	7,600,000
Change Order Percentage	
Percentage Completion	97%
Original Target Completion Date	September 1, 2009
Revised Target Completion Date	September 1, 2011

## SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

## VARIOUS RENOVATIONS AND IMPROVEMENTS - LINCOLN ELEMENTARY SCHOOL FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Prior <u>Periods</u>	Adjustment	Current <u>Year</u>	<u>Totals</u>	Project <u>Authorization</u>
Revenues and Other Financing Sources					
Bond Proceeds and Transfers	\$ 5,530,000		-	\$ 5,530,000	\$ 5,530,000
Total Revenues	5,530,000			5,530,000	5,530,000
Expenditures and Other Financing Uses					
Purchased Professional and Technical Services	848,993	\$ (105,876)	\$ 58,512	801,629	765,610
Legal Fees	12,086	(4,050)		8,036	
Land and Improvements				-	
Construction Services	3,569,160	177,493	1,007,802	4,754,455	4,724,708
Other Purchased Services	2,798	4,837		7,635	39,682
Supplies	1,505			1,505	
Equipment Purchases	129,093	(20,655)	-	108,438	_
Total Expenditures	4,563,635	. 51,749	1,066,314	\$ 5,681,698	5,530,000
Excess (Deficiency) of Revenues					
over (under) Expenditures	\$ 966,365	\$ (51,749)	\$ (1,066,314)	\$ (151,698)	<u> </u>

Additional Froject Information,	
Project Number	3750-070-07-1000
Grant Date	N/A
Bonds Authorization Date	July 15, 2007
Bonds Authorized	5,530,000
Bonds Issued	5,530,000
Original Authorized Cost	5,530,000
Change Orders	
Revised Authorized Cost	5,530,000
Change Order Percentage	
Percentage Completion	103%
Original Target Completion Date	September 1, 2009
Revised Target Completion Date	September 1, 2011

## SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

## VARIOUS RENOVATIONS AND IMPROVEMENTS - RADCLIFFE ELEMENTARY SCHOOL FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Prior <u>Periods</u>	Adjustment	Current <u>Year</u>	<u>Totals</u> .	Project <u>Authorization</u>
Revenues and Other Financing Sources	•				
Bond Proceeds and Transfers	\$ 3,400,000			\$ 3,400,000	\$ 3,400,000
Total Revenues	3,400,000	-		3,400,000	3,400,000
Expenditures and Other Financing Uses					
Purchased Professional and Technical Services	740,296	\$ (314,179)	\$ 40,591	466,708	471,333
Legal Fees	12,086	(11,645)	,	441	*
Land and Improvements	•	` , ,	•	_	
Construction Services	1,033,511	22,934	1,132,488	2,188,933	2,905,210
Other Purchased Services	2,798	(3,713)	-,,	(915)	
Supplies	1,505	(, ,		1,505	,
Equipment Purchases	129,093	(59,383)		69,710	
Total Expenditures	1,919,289	(365,986)	1,173,079	\$ 2,726,382	3,400,000
Excess (Deficiency) of Revenues					
over (under) Expenditures	\$ 1,480,711	\$ 365,986	\$ (1,173,079)	\$ 673,618	<u> </u>

Additional i roject into mation;	
Project Number	3750-080-07-1000
Grant Date	N/A
Bonds Authorization Date	July 15, 2007
Bonds Authorized	3,400,000
Bonds Issued	3,400,000
Original Authorized Cost	3,400,000
Change Orders	-
Revised Authorized Cost	3,400,000
Change Order Percentage	
Percentage Completion	80%
Original Target Completion Date	September 1, 2009
Revised Target Completion Date	September 1, 2011

### SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

## ADDITION AND RENOVATIONS - SPRING GARDEN ELEMENTARY SCHOOL FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Prior <u>Periods</u>	Adjustment	Current <u>Year</u>	Totals	Project Authorization
Revenues and Other Financing Sources	·		<del></del>		
Bond Proceeds and Transfers	\$ 7,700,000			\$ 7,700,00	0 \$ 7,700,000
Total Revenues	7,700,000	-		7,700,00	0 7,700,000
Expenditures and Other Financing Uses		ė.			•
Purchased Professional and Technical Services	809,171	\$ 134,612	\$ 98,752	1,042,53	5 1,062,087
Legal Fees	12,086	5,063	y 76,732	17,14	, ,
Land and Improvements	12,080	3,003		17,14	7
Construction Services	4,193,891	22,934	1,688,996	5,905,82	1 6,596,117
Other Purchased Services	2,798	414	. ,	3,21	
Supplies	1,505			1,50	•
Equipment Purchases	129,093	25,819		154,91	
Total Expenditures	5,148,544	188,842	1,787,748	\$ 7,125,13	4 7,700,000
Excess (Deficiency) of Revenues					
over (under) Expenditures	\$ 2,551,456	\$ (188,842)	<u>\$ (1,787,748)</u>	\$ 574,86	6 \$ -

. zada za	
Project Number	3750-090-07-1000
Grant Date	N/A
Bonds Authorization Date	July 15, 2007
Bonds Authorized	7,700,000
Bonds Issued	7,700,000
Original Authorized Cost	7,700,000
Change Orders	-
Revised Authorized Cost	7,700,000
Change Order Percentage	
Percentage Completion	93%
Original Target Completion Date	September 1, 2009
Revised Target Completion Date	September 1, 2011

PROPRIETARY FUND

## NUTLEY BOARD OF EDUCATION PROPRIETARY FUND COMBINING STATEMENT OF NET ASSETS AS OF JUNE 30, 2011

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-4

**EXHIBIT G-2** 

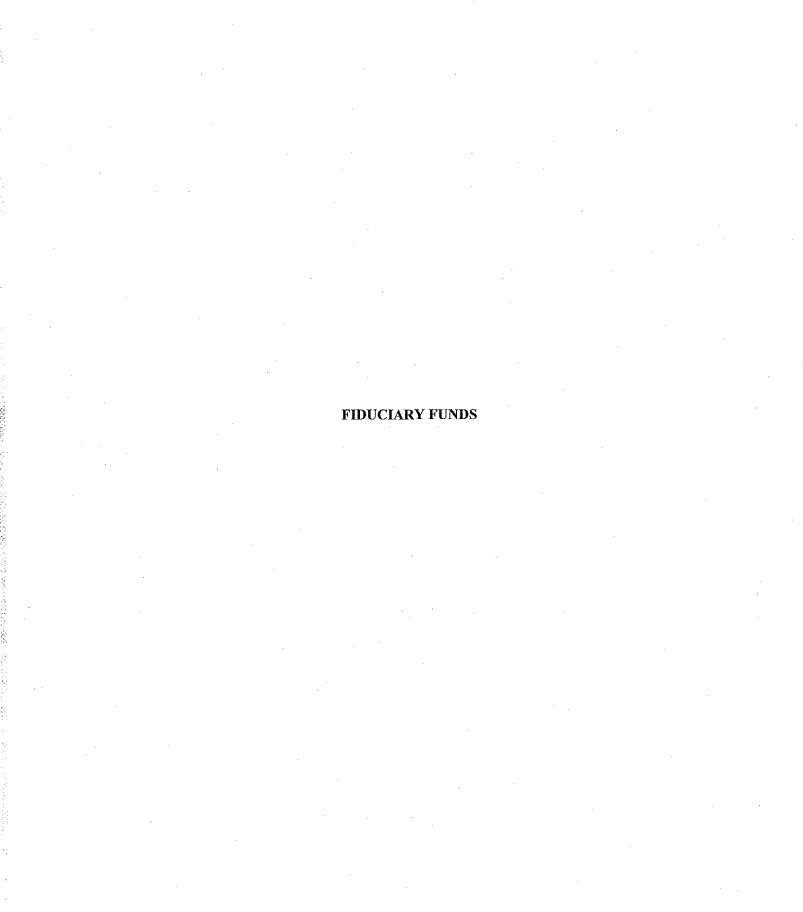
COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-5

**EXHIBIT G-3** 

COMBINING STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-6



#### NUTLEY BOARD OF EDUCATION FIDUCIARY FUNDS COMBINING STATEMENT OF NET ASSETS AS OF JUNE 30, 2011

	Student <u>Activity</u>	<u>Payroll</u>	Total <u>Agency Funds</u>
ASSETS			:
Cash	\$ 197,6	62	\$ 197,662
Total Assets	\$ 197,6	62 \$ -	\$ 197,662
LIABILITIES			
Due to Student Groups	\$ 197,6	62 -	\$ 197,662
Total Liabilities	\$ 197,6	62 \$ -	\$ 197,662

# NUTLEY BOARD OF EDUCATION FIDUCIARY FUNDS COMBINING STATEMENT OF CHANGES IN NET ASSETS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-8

#### NUTLEY BOARD OF EDUCATION STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

			Cash					
·	E	Balance		Cash		Disburse-		Balance
	<u>Jul</u>	y 1, 2010		Receipts		ments	June 30, 2011	
ELEMENTARY SCHOOLS								
Lincoln	\$	2,165	\$	17,869	\$	17,857	\$	2,177
Radcliffe	•	4,858	•	5,093	~	5,087	*	4,864
Spring Garden		5,454		7,529		7,551		5,432
Washington		1,700		6,864		8,114		450
Yantacaw	***************************************	8,501		7,226		7,971		7,756
		22,678		44,581		46,580		20,679
MIDDLE SCHOOL					********			
Franklin		12,201		39,159		39,543		11,817
WAY CANOO								
HIGH SCHOOL								
Nutley High School		169,193		285,199	_	289,226		165,166
TOTAL ALL SCHOOLS	<u>\$</u>	204,072	\$	368,939	\$	375,349	\$	197,662

# NUTLEY BOARD OF EDUCATION PAYROLL AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Balance, July 1, <u>2010</u>	Cash <u>Receipts</u>	Cash <u>Disbursements</u>	Balance, June 30, <u>2011</u>	
Payroll Deductions and Withholdings and Accrued Salaries and Wages Due To Other Funds		\$ 36,594,743 703	\$ 36,594,743 703	-	
Total	\$	\$ 36,595,446	\$ 36,595,446	\$	

LONG-TERM DEBT

## NUTLEY BOARD OF EDUCATION LONG-TERM DEBT SCHEDULE OF SERIAL BONDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

<u>Purpose</u>	Date of <u>Issue</u>	Amount of Original <u>Issue</u>	Annual <u>Date</u>	Maturities Amount	Interest <u>Rate</u>	•	Balance July 1, 2010	<u>Issued</u>	<u>Paid</u>	Balance <u>June 30, 2011</u>
Renovations at Nutley High School,	8/15/2003	\$ 2,923,000	8/15/11	\$ 135,000	4.000	%	•			
telephone intercom system and site work			8/15/12	140,000	4.000	,				
		•	8/15/13	145,000	4.000					
			8/15/14	150,000	4.000					
			8/15/15	155,000	4.100					
			8/15/16	165,000	4.200					
			8/15/17	170,000	4.300					4
	•		8/15/18	175,000	4.400					
			8/15/19	185,000	4.500					
•			8/15/20	190,000	4.600					
A.			8/15/21	200,000	4.625					
			8/15/22	200,000	4.700					
			8/15/23	208,000	4.700	\$	2,348,000		\$ 130,000	\$ 2,218,000
Construction of an addition and renovation	2/1/2005	\$ 14,930,000	2/15/12	\$ 575,000	4.000	%				
and equipment and site work			2/15/13	600,000	4.000					
^ •			2/15/14	625,000	4.000					
			2/15/15-23	650,000	4.000					
			2/15/24	650,000	4.125					•
			2/15/25	650,000	4.200					
			2/15/26	665,000	4.250					
			2/15/27-28	670,000	4.300					
			2/15/29	•	4.375					
				670,000			12 217 222			
			2/15/30	670,000	4.400		12,845,000		550,000	12,295,000

## NUTLEY BOARD OF EDUCATION LONG-TERM DEBT SCHEDULE OF SERIAL BONDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Purpose	Date of <u>Issue</u>	Amount of Original <u>Issue</u>	Annual <u>Date</u>	Maturities <u>Amount</u>	Interest <u>Rate</u>		Balance July 1, 2010	<u>Issued</u>	<u>Paid</u>	Balance June 30, 2011
Construction of an addition and renovation	7/15/07	\$ 38,500,000	7/15/11	\$ 790,000	4.500	%				
			7/15/12	820,000	4.500		•			
			7/15/13	855,000	4.500					
			7/15/14	890,000	4.500					
•			7/15/15	930,000	4.500					
	•		7/15/16	995,000	4.500					
			7/15/17	1,060,000	4.500					
	·		7/15/18	1,135,000	4.500					
			7/15/19	1,210,000	4.500					
			7/15/20	1,290,000	4.500					
			7/15/21	1,375,000	4.500					
			7/15/22	1,460,000	4.500					
			7/15/23	1,555,000	4.500					
			7/15/24	1,650,000	4.500					•
			7/15/25	1,960,000	4.500					
			7/15/26	2,060,000	4.500					
			7/15/27	2,170,000	4.500					
			7/15/28	2,290,000	4.500					
•			7/15/29	2,420,000	4.500					
			7/15/30	2,555,000	4.750		4			
			7/15/31	3,365,000	4.750					
			7/15/32	3,515,000	4.750		\$ 37,110,000		\$ 760,000	\$ 36,350,000
	•			•			\$ 52,303,000	\$ -	\$ 1,440,000	\$ 50,863,000

## NUTLEY BOARD OF EDUCATION LONG-TERM DEBT SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Purpose	Original <u>Issue</u>	Balance, <u>July 1, 2010</u>		<u>Issued</u>	Paid		Balance, <u>June 30, 2011</u>	
School Buses (2)	121,867	\$	121,867		\$	22,263	\$	99,604
School Buses (2)	87,439		-	\$ 87,439		13,000		74,439
		<u>\$</u>	121,867	\$ 87,439	\$	35,263	\$	174,043

## NUTLEY BOARD OF EDUCATION DEBT SERVICE FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	<u>Actual</u>	Variance <u>Final to Actual</u>
REVENUES						
Local Sources						
Local Tax Levy	\$	2,913,940		\$ 2,913,940	\$ 2,913,940	
State Sources						
Debt Service Aid	_	828,388	-	 828,388	 828,388	· _
Total Revenues	_	3,742,328		 3,742,328	 3,742,328	· -
EXPENDITURES						
Regular Debt Service						
Principal		1,440,000		1,440,000	1,440,000	
Interest		2,302,330		 2,302,330	 2,302,330	
Total Expenditures	_	3,742,330		 3,742,330	 3,742,330	
Excess of Revenues						
Over/(Under) Expenditures		(2)	-	(2)	(2)	-
Fund Balance, Beginning of Year		2		 2	 2	
Fund Balance, End of Year	\$	<u>.</u>	\$ -	\$ -	\$ -	\$ -

### STATISTICAL SECTION

This part of the Nutley Board of Education's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents	Exhibits

### **Financial Trends**

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

J-1 to J-5

### **Revenue Capacity**

These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

J-6 to J-9

### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

J-10 to J-13

### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

J-14 and J-15

### **Operating Information**

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

J-16 to J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

Note: With respect to certain exhibits, GASB requires that ten years of statistical data be presented. However, since the District implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only eight years of information are available. Each year thereafter, an additional year's data will be included until ten years of data is present.

### NUTLEY BOARD OF EDUCATION NET ASSETS BY COMPONENT, LAST NINE FISCAL YEARS

### (Unaudited)

(accrual basis of accounting)

				Fiscal	Year Ended June 30,				
	2003	2004	2005	2006	2007	2008	2009	2010	2011
Governmental Activities Invested In Capital Assets, Net Of Related Debt Restricted Unrestricted	\$ 333,818 116,001 (1,513,720)	\$ 1,670,765 123,200 (1,415,465)	\$ 2,845,719 121,878 (1,276,649)	\$ 6,629,772 174,518 (356,159)	\$ 13,609,118 489,609 (1,337,831)	\$ 14,475,397 736,150 (3,193,451)	\$ 15,636,633 126,032 (4,035,534)	\$ 16,312,379 127,084 (2,608,168)	\$ 17,533,190 98,770 (2,166,905)
Total Governmental Activities Net Assets	\$ (1,063,901)	\$ 378,500	\$ 1,690,948	\$ 6,448,131	\$ 12,760,896	\$ 12,018,096	\$ 11,727,131	\$ 13,831,295	\$ 15,465,055
Business-Type Activities Invested In Capital Assets Restricted Unrestricted	\$ 1,677 201,844	\$ . 8,748 223,447	\$ 10,489 203,000	\$ 16,034 283,278	\$ 16,493 266,897	\$ 14,775 298,723	\$ 13,056 166,709	\$ 11,337 128,685	\$ 9,844 
Total Business-Type Activities Net Assets	\$ 203,521	\$ 232,195	\$ 213,489	\$ 299,312	\$ 283,390	\$ 313,498	\$ 179,765	\$ 140,022	\$ 89,368
District-Wide Invested In Capital Assets, Net Of Related Debt Restricted Unrestricted	\$ 335,495 116,001 (1,311,876)	\$ 1,679,513 123,200 (1,192,018)	\$ 2,856,208 121,878 (1,073,649)	\$ 6,645,806 174,518 (72,881)	\$ 13,625,611 489,609 (1,070,934)	\$ 14,490,172 736,150 (2,894,728)	\$ 15,649,689 126,032 (3,868,825)	\$ 16,323,716 127,084 (2,479,483)	\$ 17,543,034 98,770 (2,087,381)
Total District Net Assets	\$ (860,380)	\$ 610,695	\$ 1,904,437	\$ 6,747,443	\$ 13,044,286	\$ 12,331,594	\$ 11,906,896	\$ 13,971,317	\$ 15,554,423

### NUTLEY BOARD OF EDUCATION CHANGES IN NET ASSETS LAST NINE FISCAL YEARS (Uauudited) (accrual basis of accounting)

•					cal Year Ended June				
	2003	2004	2005	2006	2007	2008	2009	2010	2011
Expenses	-								
Governmental Activities									
Instruction Regular	\$ 20,673,488	\$ 21,433,560	\$ 23,414,355	\$ 23,959,344	\$ 25,354,876	\$ 26,888,106	E 26 145 204	¢ 16 612 522	e 27.001.240
Special Education	5,084,142	5,265,971	5,601,278	6,022,468	7,275,548	8,294,047	\$ 26,145,394 8,975,941	\$ 26,623,533 8,850,271	\$ 27,081,240 8,725,614
Other Instruction	896,684	1,309,562	1,376,348	719,701	926,241	1,265,638	968,273	1,402,851	1,233,574
School Sponsored Activities And Athletics	1,091,990	1,017,263	1,022,645	1,008,341	1,059,524	1,145,844	1,400,875	1,148,210	1,168,815
Community Services	5,472	2,272	6,779	7,376	7,109	16,514	7,627	5,567	- 7,487
Support Services:									
Student And Instruction Related Services	4,629,760	4,771,305	4,112,190	5,610,289	5,455,907	6,146,618	6,143,456	6,990,705	6,565,253
General Administration	990,620	1,018,272	1,234,261	1,050,539	1,176,740	4,065,977	3,784,784	3,970,094	4,213,992
School Administrative Services Plant Operations And Maintenance	2,691,135 4,490,099	2,960,253 4,889,636	3,008,732 5,128,519	3,212,514 5,386,167	3,568,411 5,570,366	1,231,115 5,753,722	1,436,551 6,042,339	1,368,301 5,531,637	1,743,098 5,428,247
Pupil Transportation	1,453,598	1,682,776	1,887,946	1,942,437	1,980,529	2,259,307	2,129,792	2,011,330	2,086,203
Business Services	1,044,051	1,223,793	1,207,607	1,189,966	1,349,793	1,403,132	1,400,267	1,480,215	1,500,226
Special Schools Increase in Deferred Pension Liability	23,778						207.062		
Interest On Long-Term Debt	37,790	123,549	414,810	753,496	728,493	2,378,802	227,063 2,433,786	2,337,249	2,281,324
									<del></del>
Total Governmental Activities Expenses	43,112,607	45,698,212	48,415,470	50,862,638	54,453,537	60,848,822	61,096,148_	61,719,963	62,035,073
Business-Type Activities:									
Food Service	808,696	868,210	934,786	964,209	915,379	912,017	946,090	861,182	1,110,276
Extended Day	. 529,727	578,851	921,460	774,368	804,495	819,850	1,013,512	841,234	613,967
Athletic Camps						17,143	14,384	15,477	17,690
Total Business-Type Activities Expense	1,338,423	1,447,061	1,856,246	1,738,577	1,719,874	1,749,010	1,973,986	1,717,893	1,741,933
••									
Total District Expenses	\$ 44,451,030	\$ 47,145,273	\$ 50,271,716	\$ 52,601,215	\$ 56,173,411	\$ 62,597,832	\$ 63,070,134	\$ 63,437,856	\$ 63,777,006
Program Revenues									
Governmental Activities:									
Charges For Services: Instruction (Tuition)	\$ 30,356	\$ 65,034	\$ 99,750	\$ 90,842	\$ 73,703	\$ 149,591	d 140.040		A 150.071
Pupil Transportation	\$ 30,336 75,146	92,556	113,283	112,160	\$ 73,703 98,884	\$ 149,591 111,952	\$ 149,048 77,995	\$ 145,554 76,215	\$ 158,071 42,300
Operating Grants And Contributions	6,512,610	7,192,163	7,556,423	7,948,034	10,039,612	10,921,349	8,108,728	10,285,697	8,482,649
Capital Grants And Contributions	31,018	1,374,894	1,054,715	3,351,456	4,472,504	613,873	13,595	29,167	65,814
Total Governmental Activities Program Revenues	6,649,130	8,724,647	8,824,171	11,502,492	14,684,703	11,796,765	8,349,366	10,536,633	8,748,834
					1,450,47.55		0,013,000	10,000,000	0,710,051
Business-Type Activities:									
Charges For Services Food Service	540,488	559,363	582,788	596,965	640,493	(50.501	721.200	630,926	736,107
Extended Day	610,301	637,086	861,812	839,583	794,541	650,501 815,868	731,200 857,797	789,565	647,590
Athletic Camps	,		,		,	17,615	14,805	15,485	18,975
Operating Grants And Contributions	83,702	98,902	.117,204	121,372	107,500	119,035	136,231	156,667	188,453
Total Business Type Activities Program Revenues	1,234,491	1,295,351	1,561,804	1,557,920	1,542,534	1,603,019	1,740,033	1,592,643	1,591,125_
Total District Program Revenues	\$ 7,883,621	\$ 10,019,998	\$ 10,385,975	\$ 13,060,412	\$ 16,227,237	\$ 13,399,784	\$ 10,089,399	\$ 12,129,276	\$ 10,339,959
Net (Expense)/Revenue									
Governmental Activities	\$ (36,463,477)	\$ (36,973,565)	\$ (39,591,299)	\$ (39,360,146)	\$ (39,768,834)	\$ (49,052,057)	\$ (52,746,782)	\$ (51,183,330)	\$ (53,286,239)
Business-Type Activities	(103,932)	(151,710)	(294,442)	(180,657)	(177,340)	(145,991)	(233,953)	(125,250)	(150,808)
Total District-Wide Net Expense	\$ (36,567,409)	\$ (37,125,275)	\$ (39,885,741)	\$ (39,540,803)	\$ (39,946,174)	\$ (49,198,048)	\$ (52,980,735)	\$ (51,308,580)	\$ (53,437,047)
Total British Mark to Emperior	4 (21,123,1133)	4 75-11,125,21.57	4 (03,000,712)		w (07)2 (N,177)	Ψ (13,130,010)	ψ (υΣ,νου,νου)	<u>Ψ (51,550,500)</u>	\$ (55,157,017)
General Revenues and Other Changes in Net Assets									
Governmental Activities:	# 22.620.500	4 25 212 710	A 27 22 1 240	# 10.170.000		# 12.220.21¢	6 44 43 304	<b>A</b> 10 3 10 007	* *****
Property Taxes State Aid Unrestricted	\$ 32,938,598 14,878	\$ 35,213,749 13,760	\$ 37,221,009 [3,101	\$ 40,168,989 12,407	\$ 41,346,944 11,714	\$ 43,339,146 11,020	\$ 46,431,396 1,311,714	\$ 48,149,095 3,972,780	\$ 50,112,604 3,119,283
Restricted Grants And Contributions	2,668,776	3,255,094	3,446,325	3,461,681	3,439,053	3,632,148	4,214,887	975,985	828,388
Accrued Interest And Premium On Bonds		6,501	15,255	-		•			
Investment Earnings Miscellancous Income	38,461 69,992	55,087 51,775	231,777	663,207 76,045	382,866 292,070	1,337,719	277,389	10,250	310.434
Donated Capital Assets	69,992	21,773	253,085	70,043	765,718	164,224	320,431	264,384	210,434
Transfers	(185,000)	(180,000)	(276,805)	(265,000)	(156,766)	(175,000)	(100,000)	(85,000)	(100,000)
Total Governmental Activities	25 545 205	19 415 066	40.002.747	44,117,329	46,081,599	. 10 300 357	èn recesa	52 207 MI	51 170 700
Total Government Activities	35,545,705	38,415,966	40,903,747	44,117,329	40,081,399	48,309,257	52,455,817	53,287,494	54,170,709
Business-Type Activities:				4					
Investment Earnings		\$ 384	\$ 2,336	\$ 1,480	\$ 4,652	\$ 1,099	\$ 220	\$ 507	\$ 154
Transfers	\$ 185,000	180,000	273,400	265,000	156,766	175,000	100,000	85,000	100,000
Total Business-Type Activities	185,000	180,384	275,736	266,480	161,418	176,099	100,220	85,507	100,154
		•						***************************************	
Total District-Wide	\$ 35,730,705	\$ 38,596,350	\$ 41,179,483	\$ 44,383,809	\$ 46,243,017	\$ 48,485,356	\$ 52,556,037	\$ 53,373,001	\$ 54,270,863
Change in Net Assets									
Governmental Activities	\$ (917,772)	\$ 1,442,401	\$ 1,312,448	\$ 4,757,183	\$ 6,312,765	\$ (742,800)	\$ (290,965)	\$ 2,104,164	\$ 884,470
Business-Type Activities	81,068	28,674	(18,706)	85,823	(15,922)	30,108	(133,733)	(39,743)	(50,654)
Total District	\$ (836,704)	\$ 1,471,075	\$ 1,293,742	\$ 4,843,006	\$ 6,296,843	\$ (712,692)	\$ (424,698)	\$ 2,064,421	\$ 833,816
	<u>ψ (σ.Μ., το4)</u>	w 1,471,07J	u 1,223,172	<u> </u>	Ψ V,220,043	ψ (112,092)	Ψ (-12-1,020)	# 2,504,421	033,010

### NUTLEY BOARD OF EDUCATION FUND BALANCES - GOVERNMENTAL FUNDS LAST NINE FISCAL YEARS

(Unaudited)

(modified accrual basis of accounting)

	Fiscal Year Ended June 30,																
		2003		2004		2005		2006		2007		2008		2009	 2010		2011
General Fund																	
Reserved	\$	217,488	\$	509,136	\$	575,786	\$	1,508,438	\$	1,459,108	\$	979,517	\$	181,364	\$ 973,343		
Unreserved		767,919		696,292		886,742		782,259		197,126		798,154		(251,591)	213,705		
Restricted																\$	876,583
Assigned										•							142,244
Unassigned								<del></del>		<del>_</del>					 		440,335
Total General Fund	\$	985,407	\$	1,205,428	\$	1,462,528	<u>\$</u>	2,290,697	<u>\$</u>	1,656,234	\$	1,777,671	<u>\$</u>	(70,227)	\$ 1,187,048	\$_	1,459,162
All Other Governmental Funds						•											
Reserved			\$	1,300,519	\$	666,809	\$	13,568,681	\$	6,399,493	\$	10,187,357	\$	14,149,281	\$ 11,156,675		
Unreserved	\$	(117,919)		(357,591)		13,415,459		(4,634,894)		(6,054,402)	:	21,439,490		10,770,918	2,969,675		
Restricted								•	—	<del></del>				<del></del>	 	_\$	4,747,642
Total Ali Other Governmental Funds	\$	(117,919)	\$	942,928	_\$_	14,082,268		8,933,787		345,091	\$ :	31,626,847	_\$_	24,920,199	\$ 14,126,350	\$	4,747,642

Beginning with 2010/11 Fiscal Year, the District implemented GASB Statement No. 54, "Fund Balance Reporting and Governmental Type Definitions." The Statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balance more transparent. This Statement established fund balance classifications that comprise a heirarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of resources reported in governmental funds. Reclassification of prior year fund balance amounts to comply with Statement No. 54 is not required

### NUTLEY BOARD OF EDUCATION CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS LAST NINE FISCAL YEARS (Unaudited) (modified accrual basis of accounting)

	Fiscal Year Ended June 30,								
	2003	2004	2005	2006	2007	2008	2009	2010	2011
Revenues									
Tax Levy	\$32,938,598	\$ 35,213,749	\$ 37,221,009	\$ 40,168,989	\$ 41,346,944	\$ 43,339,146	\$ 46,431,396	\$ 48,149,095	\$ 50,112,604
Tuition Charges	30,356	65,034	99,750	90,842	73,703	149,591	149,048	145,554	158,071
Transportation Fees	75,146	92,556	113,283	112,160	98,884	111,952	77,995	76,215	42,300
Miscellaneous	109,953	109,610	484,862	742,044	688,559	1,519,187	673,236	336,983	220,231
State Sources	8,337,946	10,753,639	10,913,026	13,686,119	16,663,301	13,883,304	12,411,474	12,285,868	10,770,909
Federal Sources	872,074	1,031,124	1,157,538	979,667	1,285,959	1,277,842	1,162,034	2,915,412	1,715,428
County Sources				105,000					
Total Revenues	42,364,073	47,265,712	49,989,468	55,884,821	60,157,350	60,281,022	60,905,183	63,909,127	63,019,543
Expenditures									
Instruction									
Regular Instruction	20,668,232	21,322,336	23,417,459	23,875,216	25,240,736	26,535,273	25,689,846	26,397,254	27,042,139
Special Education Instruction	5,068,683	5,248,930	5,599,902	6,027,973	7,261,192	8,250,847	8,917,403	8,827,396	8,734,423
Other Instruction	896,684	1,309,562	1,376,348	719,701	926,241	1,265,638	968,273	1,402,851	1,233,574
School Sponsored Activities And Athletics	1,086,124	1,008,977	1,004,949	996,633	1,044,070	1,087,272	1,345,077	1,092,413	1,168,815
Community Services	5,469	2,269	6,776	7,371	7,085	16,442	7,552	5,492	7,487
Support Services:	4 600 061	1 550 500	4 4 00 00 6	£ £00 001	E 400 (00	6040 444	C 00 C 00 I	( 004 001	6 060 204
Student & Inst. Related Services	4,629,961	4,758,589	4,109,036	5,600,901	5,420,690	6,040,444	6,026,731	6,894,921	6,250,234
School Administration	2,666,740	2,939,464	3,003,895	3,212,463	3,552,671	4,021,619	3,720,492	3,969,974	4,218,808
General Administration	921,792	991,275	1,237,401	1,062,993	1,168,098	1,215,791	1,410,723	1,360,877	1,258,021
Plant Operations And Maintenance	4,460,888	4,903,623	5,111,664	5,375,082	5,483,907	5,632,810	5,909,053	5,447,737	5,371,825
Pupil Transportation	1,376,794	1,654,566	1,828,446	1,885,159	1,916,150	2,063,100	1,948,256	1,844,421	1,913,148
Other Support Services	1,076,199	1,196,096	1,206,096	1,199,898	1,342,790	1,384,060	1,365,114	1,484,826	1,510,049
Special Schools	23,778	G 100 001	2 262 726	0.000.301	11.401.001	F 407 652	G 404 155	10.000.010	0.601.030
Capital Outlay	279,983	3,429,821	3,068,306	8,700,301	14,484,261	8,307,853	7,424,175	10,989,910	9,621,939
Debt Service:			111010	50.5.601	(60.100	100 000	1 000 017	) to 1.050	1 400 202
Principal	115,000	110,000	164,210	635,671	659,469	693,032	1,328,318	1,401,850	1,475,263
Interest And Other Charges	38,341	31,818	209,560	779,567	733,483	705,413	3,298,716	2,362,646	2,307,851
Total Expenditures	43,314,668	48,907,326	51,344,048	60,078,929	69,240,843	67,219,594	69,359,729	73,482,568	72,113,576
Excess (Deficiency) Of Revenues Over (Under) Expenditures	(950,595)	(1,641,614)	(1,354,580)	(4,194,108)	(9,083,493)	(6,938,572)	(8,454,546)	(9,573,441)	(9,094,033)
Other Financing Sources (Uses)									
Serial Bonds Issued		2,923,000	14,930,000			38,500,000			
Capital Leases (Non-Budgeted)		172,981	79,165	138,796	17,100	16,765		121,867	87,439
Premium On Bonds		8	15,255						
Accrued Interest On Bonds		6,493							
Transfers In		8,227	37,914		179,742	1,314,038	871,526	13,151	17,720
Transfers Out	\$ (185,000)	(188,227)	(311,314)	(265,000)	(336,508)	(1,489,038)	(971,526)	(98,151)	(117,720)
Total Other Financing Sources (Uses)	(185,000)	2,922,482	14,751,020	(126,204)	(139,666)	38,341,765	(100,000)	36,867	(12,561)
Net Change In Fund Balances	\$ (1,135,595)	\$ 1,280,868	\$ 13,396,440	\$ {4,320,312}	\$ (9,223,159)	\$ 31,403,193	\$ (8,554,546)	\$ (9,536,574)	\$ (9,106,594)
Debt Service As A Percentage Of Noncapital Expenditures	0,36%	0.31%	0.77%	2.75%	2.54%	2,37%	7.47%	6,02%	6.05%

<sup>\*</sup> Noncapital expenditures are total expenditures less capital outlay.

### NUTLEY BOARD OF EDUCATION GENERAL FUND OTHER LOCAL REVENUES BY SOURCE LAST TEN YEARS (Unaudited).

Fiscal Year Ended June 30 **Tuition Transportation** Rentals **Admissions Miscellaneous Total** Interest 15,082 2002 \$ 87,745 \$ 95,572 \$ 63,571 43,430 \$ \$ 205,038 \$ 510,438 2003 38,461 30,356 75,146 13,229 13,410 43,353 213,955 2004 53,361 65,034 92,556 13,283 17,713 20,779 262,726 2005 231,777 99,750 113,283 169,667 16,938 64,978 696,393 2006 663,207 90,842 112,160 10,698 13,029 52,318 942,254 2007 382,866 73,703 98,884 15,803 11,995 264,272 847,523 2008 97,482 149,591 111,952 19,337 14,224 130,663 523,249 2009 19,136 149,048 77,995 11,776 10,284 298,371 566,610 2010 12,965 14,765 223,503 483,252 10,250 145,554 76,215 42,300 8,724 112,667 393,085 2011 4,742 158,071 66,581

### NUTLEY BOARD OF EDUCATION ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN YEARS (Unaudited)

Fiscal Year Ended June 30,	Vacant Land	Residential	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate <sup>2</sup>
2002	\$ 1,389,500	\$ 375,228,200	\$ 40,699,400	\$ 70,640,600	\$ 19,807,400	\$ 507,765,100	\$ -	\$ 507,765,100	\$2,118,335,836	\$ 6.31
2003	1,413,600	379,295,500	40,500,500	70,514,100	19,757,400	511,481,100	<b>-</b> .	511,481,100	2,411,509,194	6.67
2004	1,647,600	385,167,800	40,873,300	70,412,200	19,652,100	517,753,000	-	517,753,000	2,860,513,812	6.98
2005	1,674,300	386,726,300	40,693,900	68,394,900	19,652,100	517,141,500	862,200	518,003,700	3,506,748,212	7.46
2006	29,733,900	3,313,319,200	622,048,000	21,881,600	162,432,800	4,149,415,500	5,526,600	4,154,942,100	3,877,304,526	0.98
2007	27,407,900	3,320,422,800	624,338,700	22,841,600	162,549,200	4,157,560,200	5,503,300	4,163,063,500	4,278,081,024	1.02
2008	29,946,400	3,336,628,400	625,622,300	22,841,600	156,053,000	4,171,091,700	6,432,300	4,177,524,000	4,426,428,051	1.075
2009	28,640,900	3,297,532,600	627,915,900	22,718,200	154,256,000	4,131,063,600	8,295,500	4,139,359,100	4,332,449,559	1.142
2010	26,073,300	2,900,930,800	629,682,000	19,997,000	154,924,400	3,731,607,500	6,781,700	3,738,389,200	4,348,470,726	1.314
2011	25,612,700	2,825,485,200	628,463,200	19,955,100	156,726,800	3,656,243,000	5,941,300	3,662,184,300	4,026,699,339	1.381

Source: County Abstract of Ratables

a Tax rates are per \$100

N/A Information Not Available

# NUTLEY BOARD OF EDUCATION PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS PER \$100 OF ASSESSED VALUATION LAST TEN FISCAL YEARS (Unaudited)

Assessment <u>Year</u>	School <u>District</u>	Township	County	County Open <u>Space</u>	<u>Total</u>
	•				
2002	6.310	4.010	2.590	.040	12.950
2003	6.670	4.300	2.730	.050	13.750
2004	6.980	4.280	2.850	.060	14.170
2005	7.460	4.950	3.180	.070	15.660
2006	0.980	.660	.400	.010	2.050
2007	1.020	.750	.400	.010	2.180
2008	1.075	0.795	0.398	.016	2.284
2009	1.142	.830	.395	.016	2.383
2010	1.314	0.987	0.458	0.018	2.777
2011	1.381	1.040	0.471	0.017	2.909

N/A - Information Not Available

Source: Township of Nutley, Tax Assessor

## NUTLEY BOARD OF EDUCATION PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO (Unaudited)

	20	2011			)2
- ·	Taxable Assessed	% of Total District Net	Asse	able essed	% of Total District Net
Taxpayer	Value	Assessed Value	Va	lue	Assessed Value
Hoffman-LaRoche, Inc.	\$ 306,597,196	8.39%			
432 Owners Inc.	28,028,700	0.77%			
492 River Road LLC-Reckson Assoc.	22,532,000	0.62%		NOT AVA	AILABLE
Public Service Electric & Gas	18,678,600	0.51%			
Nutley Properties	18,616,000	0.51%			
Village Manor Associates	17,324,300	0.47%			
East Coast Apartments	14,912,300	0.41%			
Nutley Shop-Rite	11,293,600	0.31%			•
Jerc Partners III	8,006,800	0.22%			
NSP Management Co.	7,777,500	0.21%			
Total	\$ 453,766,996	12.41%	\$	-	0.00%

Source: Municipal Tax Assessor

# NUTLEY BOARD OF EDUCATION PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS (Unaudited)

Fiscal Year	Т	axes Levied		Collected within the Fiscal Year of the Levy				
Ended	fo	or the Fiscal		Percentage	Subsequent			
June 30,		Year	Amount	of Levy	Years			
			· · · · · · · · · · · · · · · · · · ·					
2002	\$	31,225,682	\$ 31,225,682	100.00%	N/A			
2003		32,938,598	32,938,598	100.00%	N/A			
2004		35,213,749	35,213,749	100.00%	N/A			
2005		37,221,009	37,221,009	100.00%	N/A			
2006		40,168,989	40,168,989	100.00%	N/A			
2007		41,346,944	41,346,944	100.00%	N/A			
2008		43,339,146	43,339,146	100.00%	N/A			
2009		46,431,396	46,431,396	100.00%	N/A			
2010		48,149,095	48,149,095	100.00%	N/A			
2011		50,112,604	50,112,604	100.00%	N/A			

## NUTLEY BOARD OF EDUCATION RATIOS OF OUTSTANDING DEBT BY TYPE LAST NINE FISCAL YEARS (Unaudited)

Governmental Activities Fiscal Year Ended General Capital June 30, **Obligation Bonds** Leases **Total District** Population Per Capita 2003 \$ \$ 550,000 550,000 27,864 \$ 20 2004 3,363,000 \$ 135,964 3,498,964 27,469 127 2005 18,183,000 160,919 18,343,919 27,022 679 2006 17,633,000 218,804 17,851,804 26,519 673 2007 17,063,000 146,435 17,209,435 26,188 657 2008 54,968,000 65,168 55,033,168 26,064 2,111 2009 53,683,000 21,850 53,704,850 26,111 2,057 52,303,000 121,867 2010 52,424,867 28,370 1,848 2011 50,863,000 174,043 51,037,043 28,370 1,799

Source: District records

### NUTLEY BOARD OF EDUCATION RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST NINE FISCAL YEARS (Unaudited)

General Bonded Debt Outstanding

Fiscal Year Ended June 30,	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value of Property	Per	Capita
2003	\$ 550,000		\$ 550,000	0.1%	\$	20
2004	3,363,000		3,363,000	0.6%		122
2005	18,183,000		18,183,000	3.5%		673
2006	17,633,000		17,633,000	0.4%		665
2007	17,063,000		17,063,000	0.4%		652
2008	54,968,000		54,968,000	1.3%		2,109
2009	53,683,000		53,683,000	1.3%		2,056
2010	52,303,000		52,303,000	1.4%		1,844
2011	50,863,000		50,863,000	1.4%		1,793

Source: District records

N/A - Information Not Available

### NUTLEY BOARD OF EDUCATION COMPUTATION OF DIRECT AND OVERLAPPING DEBT AS OF JUNE 30, 2011 (Unaudited)

Net Direct Debt of School District as of June 30, 2011

\$ 50,863,987

Net Over	lapping I	Debt of	School	District
Townsh	in of Nut	lev		

Township of Nutley	\$ 10,723,837
Essex County	14,770,502
Essex County Utilities Authority (A)	3,619,709
Passaic Valley Sewerage Commission (B)	7,800,244
North Jersey District Water Supply Commission (B)	3,056,448

39,970,740

Total Direct and Overlapping Debt as of June 30, 2011

\$ 90,834,727

- (A) The debt for this entity was apportioned by dividing the Municipality's 2011 equalized value by the total 2011 equalized value for Essex County.
- (B) Overlapping debt was computed based upon usage

### Sources:

- (1) Township of Nutley 2010 Annual Debt Statement
- (2) Essex County 2010 Annual Debt Statement
- (3) Essex County Utilities Authority
- (4) North Jersey District Water Supply Commission
- (5) Passaic Valley Sewerage Commission

### NUTLEY BOARD OF EDUCATION LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

	2002	2003		2004	 2005	2006	_	2007	_	2008	2009	2010	2011
Debt Limit	\$ 79,588,532	\$ 85,855,936	\$	97,185,344	\$ 116,085,384	\$ 118,610,242	\$	155,061,050	\$	166,956,137	\$ 172,705,021	\$173,514,287	\$ 169,927,836
Total Net Debt Applicable To Limit	665,000	5,422,673		5,302,928	 18,183,987	17,633,987		55,563,987		54,968,987	53,683,987	52,303,987	50,863,987
Legal Debt Margin	\$ 78,923,532	\$ 80,433,263	<u>\$</u>	91,882,416	\$ 97,901,397	\$100,976,255	\$	99,497,063	_\$_	111,987,150	\$ 119,021,034	\$121,210,300	\$ 119,063,849
Total net debt applicable to the limit as a percentage of debt limit	0.84%	6,32%	. •	5.46%	15,66%	14,87%		35.83%		32.92%	31.08%	30.14%	29.93%

### Legal Debt Margin Calculation for Fiscal Year 2011

Equalized	Valuation	Roose

2010	\$ 4,109,699,890
2009	4,297,818,976
2008	4,337,068,851
	\$ 12,744,587,717

Average Equalized Valuation of Taxable Property

\$ 4,248,195,906

Debt Limit (4 % of Average Equalization Value) Total Net Debt Applicable to Limit Legal Debt Margin

169,927,836 50,863,987 \$ 119,063,849

Source: Equalized valuation basis were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

## NUTLEY BOARD OF EDUCATION DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS (Unaudited)

		Cou Capita	Unemployment	
Year	Population	<u> In</u>	come	Rate
2002	27,962	\$	37,988	4.2%
2003	27,864		38,980	4.2%
2004	27,469		41,737	3.4%
2005	27,022		43,649	3.6%
2006	26,519		47,837	3.9%
2007	26,188		50,146	3.6%
2008	26,064		51,924	4.7%
2009	26,111		50,349	8.1%
2010	28,370		N/A	9.0%
2011	28,370		N/A	N/A
,				

Source: New Jersey State Department of Education

N/A - Information Not Available

### NUTLEY BOARD OF EDUCATION PRINCIPAL EMPLOYERS, CURRENT YEAR AND NINE YEARS AGO (Unaudited)

		2011	2002				
•		Percentage of		Percentage of Total			
		Total Municipal		Municipal			
Employer	Employees	Employment	Employees	Employment			

INFORMATION NOT AVAILABLE

### NUTLEY BOARD OF EDUCATION FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM LAST SIX FISCAL YEARS (Unaudited)

	2006	2007	2008	2009	2010	2011
<u>Function/Program</u>						
Instruction						
Regular	231	251	303	303	271	271
Special Education	31	35	40	40	43	43
Support Services						
Student and Instruction Related Services	47	51	62	62	85	86
General Administration		3	3	3	3	3
School Administrative Services	10 -	10	10	11	10	10
Other Administrative Services	12	9	11	11	7	7
Central Services	19	19	19	19	13	13
Administrative Information Technology	3	3	4	. 4	4	4
Plant Operations and Maintenance	42	42	42	42	42	40
Pupil Transportation	31	31	31	32	32	31
Other Support Services	65	71	69	69	66	58
Food Service	16	14	12	12	11	11
Total	507	539	606	606	587	577

Source: District Personnel Records

### NUTLEY BOARD OF EDUCATION OPERATING STATISTICS LAST TEN FISCAL YEARS (Unaudited)

Teacher/Pupil Ratio

Fiscal Year	<u>Enrollment</u>	Operating Expenditures	_(A) _	Cost Per Pupil	Percentage Change	Teaching Staff <sup>b</sup>	Elementary	Middle School	Senior High School	Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Eurollment	Student Attendance Percentage
2002	4,112	\$ 40,416,504	ļ.	\$ 9,829	2.58%	N/A	N/A	N/A	N/A	4,112	3,908	1.98%	95.04%
2003	4,204	43,196,748	3	10,275	4.54%	N/A	N/A	N/A	N/A	4,204	3,981	2.24%	94.70%
2004	4,199	45,714,302	2	10,887	5.95%	N/A	N/A	N/A	N/A	4,199	3,984	-0.12%	94.88%
2005	4,235	48,460,759	)	11,443	5.11%	N/A	N/A	N/A	N/A	4,235	4,022	0.86%	94.97%
2006	4,180	51,585,485	;	12,341	7.85%	308.3	11	22	14	4,180	3,978	-1.30%	95.17%
2007	4,104	53,363,630	)	13,003	5.36%	336.0	11	13	14	4,065	3,854	-2.75%	94.81%
2008	4,082	57,513,296	<b>.</b>	14,089	8.36%	406,0	8	10	11	4,015	3,814	-1.23%	94.99%
2009	4,091	57,458,946	5	14,045	-0.31%	407.0	8	10	10	4,046	3,846	0.77%	95.06%
2010	4,080	58,728,162	2	14,394	2.48%	396.0	10	12	12	4,036	3,841	-0.25%	95.17%
2011	3,946	58,708,523	3	14,878	3.36%	358.0	11	12	14	3,903	3,710	-3.30%	95.06%

Sources: District records

(A) Includes General and Special Revenue Funds

N/A - Not Available

### NUTLEY BOARD OF EDUCATION SCHOOL BUILDING INFORMATION LAST SEVEN FISCAL YEARS (Unaudited)

•	2005	2006	2007	2008	2009	2010	2011
District Building							
Nutley High School							
Square Feet	192,260.00	192,260.00	192,260.00	192,260.00	192,260,00	192,260.00	192,260.00
Capacity (students)	909.62	909.62	909.62	909,62	909,62	909.62	906.62
Enrollment	1,366,50	1,357.50	1,355.00	1,338.50	1,276.00	1,296.00	1,296.00
Franklin Middle School					•	•	
Square Feet	92,010.00	92,010.00	128,036.00	128,036.00	128,036.00	128,036.00	128,036.00
Capacity (students)	412.99	412.99	412.99	412.99	412.99	412.99	412.99
Enrollment <sup>a</sup>	683,00	665.00	581,00	638.00	674,00	642,00	642.00
Radcliffe Elementary School		•	•				÷
Square Feet	45,305.00	45,305.00	45,305.00	45,305,00	45,305.00	45,305.00	45,305.00
Capacity (students)	412.69	412,69	412.69	412.69	412,69	412.69	412.69
Enrollment	363.00	366,00	349.00	346,00	345,00	372.00	372.00
Yantacaw Elementary School			•	•			
Square Feet	49,512.00	49,512.00	49,512.00	49,512.00	49,512.00	49,512.00	49,512.00
Capacity (students)	439.76	439.76	439.76	439.76	439.76	439.76	439.76
Enrollment	504,00	507.00	492.00	476,00	487,00	469.00	469,00
Washington Elementary School							
Square Feet	49,097.00	49,097.00	49,097.00	49,067.00	49,067.00	49,067.00	49,067.00
Capacity (students)	351.65	351.65	351.65	351.65	351.65	351.65	351.65
Enrollment	399.00	387.00	396,00	363,00	377.00	394.00	394.00
Spring Garden Elementary School					•		
Square Feet	43,955.00	43,955.00	43,955.00	43,955.00	43,955.00	43,955.00	43,955.00
Capacity (students)	378,62	378.62	378.62	378.62	378,62	378.62	378.62
Enrollment	421,00	394.00	391.00	380.00	397,00	381,00	381,00
Lincoln Elementary School							÷
Square Feet	56,342.00	56,342.00	56,342.00	56,342.00	56,342,00	56,342.00	56,342.00
Capacity (students)	462,62	462.62	462.62	462.62	462.62	462.62	462.62
Enrollment	510.00	503.00	492.00	497.00	473.00	495.00	495.00
		-	. •				
<u>Other</u>							
Maintenance Warehouse							
Square Feet	5,386.00	5,386.00	5,386.00	5,386.00	5,386.00	5,386.00	5,386.00
Demuro Park Field House							
Square Feet	4,848.00	4,848.00	4,848.00	4,848.00	4,848.00	4,848.00	4,848.00
Oval Refreshment Stand		1 000 05	1 200 02	1 200 00	4.000.00		1 400 60
Square Feet	1,309.00	1,309.00	1,309.00	1,309.00	1,309.00	1,309.00	1,309.00
Storage Shed	912.00	912,00	912.00	912,00	912,00	912,00	912.00
Square Feet	912.00	912,00	712.00	912,00	712,00	712,00	912.00

Number of Schools at June 30; 2011 Elementary = 5 Middle School = 1 High School = 1 Other = 4

Source; District Records

## NUTLEY BOARD OF EDUCATION GENERAL FUND SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES LAST TEN YEARS (Unaudited)

	<u>2002</u>	<u>2003</u>	2004	<u>2005</u>	2006	<u>2007</u>	2008	2009	<u>2010</u>	2011
School Facilities							-			
Nutley High School \$	189,012 \$	205,791	196,304 \$	290,851 \$	349,696 \$	301,115 \$	267,526 \$	321,106 \$	250,152 \$	261,637
Franklin Middle School	90,455	95,956	101,344	109,741	83,399	95,214	196,710	190,734	202,379	165,035
Lincoln Elementary School	55,359	61,793	34,291	32,516	119,064	50,957	62,993	80,561	67,766	83,263
Radcliffe Elementary School	44,540	40,903	61,179	100,198	46,072	106,810	63,389	70,247	58,309	74,111
Spring Garden Elementary School	45,375	37,953	85,534	70,098	71,788	56,796	52,385	65,985	54,025	69,175
Washington Elementary School	49,367	52,187	117,257	116,780	81,374	64,067	65,176	77,750	64,824	98,554
Yantacaw Elementary School	48,974	44,765	90,101	84,551	74,337	123,260	57,382	74,153	58,396	63,486
Grand Total \$	523,082 \$	539.348	686.010 \$	804.735 \$	825,730 \$	798.219 \$	765.561 \$	880,536 \$	755,851 <b>\$</b>	815.261

### NUTLEY BOARD OF EDUCATION SCHEDULE OF INSURANCE JUNE 30, 2011 (Unaudited)

	Insurance Company	Coverage	<u>Deductible</u>
All Real and Personal Property and Theft of Contents	Suburban Essex JIF Selective Insurance	\$ 100,000 149,799,500	\$ 500 200,500
Money and Security Loss	Suburban Essex JIF Selective Insurance	100,000 299,500	500 200,500
General Liability (BI and PD)	Suburban Essex JIF Selective Insurance Co.	150,000 9,850,000	N/A 150,000
Automobile Liability	Suburban Essex JIF Selective Insurance Co.	150,000 9,850,000	N/A 150,000
Excess School Liability (GL and AL)	Suburban Essex JIF Selective Insurance Co.	150,000 9,750,000	500 250,000
School Board Legal Liability	Suburban Essex JIF ACE American Service Company	100,000 · 10,000,000	N/A 100,000
Athletic Accident Insurance	People's Benefit Life	5,000,000	N/A
Interscholastic Sports Disability	People's Benefit Life	550,000	N/A
Voluntary Student Coverage - Excluding Athletes	People's Benefit Life	500,000	N/A
Worker's Compensation	Suburban Essex JIF Selective Reinsurance Corp	250,000 Statutory Cov A 9,750,000 Cov B	N/A 250,000 250,000
Public Official Bonds Dave Wilson Karen A. Yeamans	Selective RLI Insurance Company	325,000 3,000	N/A N/A

Source: School District's records

SINGLE AUDIT SECTION

### LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

17 - 17 ROUTE 208
FAIR LAWN, NJ 07410
TELEPHONE (201) 791-7100
FACSIMILE (201) 791-3035
WWW.LVHCPA.COM

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA DONNA L. JAPHET, CPA, PSA JULIUS B. CONSONI, CPA, PSA ELIZABETH A. SHICK, CPA, RMA, PSA
ANDREW PARENTE, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
DEBORAH K. LERCH, CPA, PSA
DEBRA GOLLE, CPA
CINDY JANACEK, CPA, RMA
RALPH M. PICONE, CPA, RMA, PSA
EDWARD N. KERE, CPA

### REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable President and Members of the Board of Trustees Nutley Board of Education Nutley, New Jersey

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Nutley Board of Education as of and for the fiscal year ended June 30, 2011, which collectively comprise the Nutley Board of Education's basic financial statements and have issued our report thereon dated November 29, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey.

### **Internal Control Over Financial Reporting**

Management of the Nutley Board of Education is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Nutley Board of Education's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Nutley Board of Education's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Nutley Board of Education's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Nutley Board of Education's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Nutley Board of Education's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under <u>Government Auditing Standards</u> and audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey.

We noted certain matters that we have reported to management of the Nutley Board of Education in a separate report entitled, "Auditors' Management Report on Administrative Findings – Financial, Compliance and Performance" dated November 29, 2011.

This report is intended solely for the information and use of management, the Board of Trustees, others within the District, the New Jersey State Department of Education and other federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants

Public School Accountants

Gary J/Vinci

Public School Accountant PSA Number CS00829

Fair Lawn, New Jersey November 29, 2011

### LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

17 - 17 ROUTE 208

FAIR LAWN, NJ 07410

TELEPHONE (201) 791-7100

FACSIMILE (201) 791-3035

WWW.LVHCPA.COM

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA DONNA L. JAPHET, CPA, PSA JULIUS B. CONSONI, CPA, PSA

ELIZABETH A. SHICK, CPA, RMA, PSA
ANDREW PARENTE, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
DEBORAH K. LERCH, CPA, PSA
DEBRA GOLLE, CPA
CINDY JANACEK, CPA, RMA
RALPH M. PICONE, CPA, RMA, PSA
EDWARD N. KERE, CPA

REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND NEW JERSEY OMB CIRCULAR 04-04

### **Independent Auditor's Report**

Honorable President and Members of the Board of Trustees Nutley Board of Education Nutley, New Jersey

### Compliance

We have audited the Nutley Board of Education's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement and the New Jersey OMB Circular 04-04 State Aid/Grant Compliance Supplement that could have a direct and material effect on each of Nutley Board of Education's major federal and state programs for the fiscal year ended June 30, 2011. Nutley Board of Education's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirement of laws, regulations, contracts and grants applicable to each of its major federal and state programs is the responsibility of the Nutley Board of Education's management. Our responsibility is to express an opinion on Nutley Board of Education's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey; OMB Circular A-133, <u>Audits of States</u>, <u>Local Governments</u>, <u>and Non-Profit Organizations</u> and New Jersey OMB Circular 04-04, Single <u>Audit Policy for Recipients of Federal Grants</u>, <u>State Grants and State Aid</u>. Those standards and circulars require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about Nutley Board of Education's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Nutley Board of Education's compliance with those requirements.

In our opinion, Nutley Board of Education complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2011.

### **Internal Control Over Compliance**

Management of Nutley Board of Education is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal and state programs. In planning and performing our audit, we considered Nutley Board of Education's internal control over compliance with requirements that could have a direct and material effect on a major federal or state program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133 and New Jersey OMB Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of management, the Board of Trustees, others within the District, the New Jersey State Department of Education and other federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

LERCH, VINCI & GGINS, LLP
Certified Public Accountants

Certified Public Accountants
Public School Accountants

Gary J. Winci

Public School Accountant PSA Number CS00829

Fair Lawn, New Jersey November 29, 2011

### NUTLEY BOARD OF EDUCATION SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Federal			3	Balance July 1, 2010					Balance June 30, 2011			Memo
Federal Grantor/Pass-Through <u>Grantor Program Title</u>	CFDA <u>Number</u>	Grant Period	Award Amount	(Accounts Receivable)	Deferred Revenue	Due to Granter	Adjustment	Cash Received	Budgetary Expenditures	(Accounts Receivable)	Deferred Revenue	Due to Grantor	GAAP Receivable
U.S. Department of Education Passed Through State Department of Education													
General Fund	84.410	TO ITS TOOMS							6 2/1.7/2				E (243)
Education Jobs Fund	84,410	7/1/10-6/30/11	\$ 261,742	*				-	\$ 261,742	\$ (261,742)		<del>-</del>	\$ (261,742)
					-	-	-	- '	261,742	(261,742)	-	-	(261,742)
· ·													
		•											
Special Revenue Fund:		0.7								(1.55 = 5.1)			(101.000)
Title I Title I	84.010 84.010	9/1/10-8/31/11 9/1/09-8/31/10	124,017 157,655	\$ (45,588)	S 14,943		\$ (86,192) \$ (5,055)	78,881 41,812	113,718 6,112	(152,701)	\$ 31,672		(121,029)
Title I	84.010	9/1/08-8/31/09	293,774	(146,336)	55,089		91,247	41,612	0,112	_			
Title III Part A	84.365	9/1/10-8/31/11	22,785	(1.10,000)	22,555		(61,806)	16,804	34,732	(43,596)	12,600		(30,996)
Title III Part A	84,365	9/1/09-8/31/10	20,976	(4,544)	196		46,980	6,178	72				
Title III Part A	84.365	9/1/08-8/31/09	32,921	(14,808)	281		14,527	-	-				
Title III Immigrant	84.365	9/1/10-8/31/11	15,468				299			(15,468)	15,767		
Title III Immigrant	84,365	9/1/09-8/31/10	24,639				-			-			
Title V Part A IDEA Part B	84.298 84.027	9/1/07-8/31/08 9/1/10-8/31/11	5,390 838,333		417		(76.497)	624,828	793,847	(276 171)	417 130,665		(245,506)
IDEA Part B	84,027	9/1/09-8/31/10	846,033	(177,043)	76,979		(76,487) (6,432)	197,290	90,794	(376,171)	130,003		(245,500)
IDEA Part B	84.027	9/1/08-8/31/09	838,757	(106,426)	23,507		82,919	151,250	20,724				
IDEA Part B - ARRA	84.391	9/1/09-8/31/10	975,928	(258,633)	167,491			197,588	167,491	(61,045)	-		(61,045)
IDEA Part B Carryover	84,027	9/1/03-8/31/04	630,732	-		\$ 5	-					\$ 5	]
IDEA Part B, Carryover	84.027	9/1/02-8/31/03	519,276	-		125	-					125	
IDEA Part B Preschool	84.173	9/1/10-8/31/11	40,514				-	40,514	70,132	(29,618)	-		(29,618)
IDEA Part B Preschool Carl D. Perkins- Secondary	84.173 84.048	9/1/09-8/31/10 9/1/10-8/31/11	39,323 21,209	(29,618)	29,618		•	•	21,209	(21,209)			(21,209)
Carl D. Perkins- Secondary  Carl D. Perkins- Secondary	84.048	7/1/09-6/30/10	23,154	(23,154)	2,213		-	20,941	21,209	(21,209)			(21,207)
Title IV (Drug Education)	84.188	9/1/10-8/31/11	20,25 7	(22,154)	2,210		(3,191)	20,711	3,009	(7,836)	1,636		(6,200)
Title IV (Drug Education)	84,188	9/1/09-8/31/10	7,966	(2,608)	2,432		-	176	-				
Title IV (Drug Education)	84.188	9/1/08-8/31/09	10,330	(5,982)	2,791		3,191	-	-				
Title IV (Drug Education), Carryover	84.188	9/1/06-8/31/07	11,218		570		-				570		
Title IV (Drug Education), Carryover	84.188 84.367	9/1/04-8/31/05 9/1/10-8/31/11	13,963 97,952			8	33,462	21,176	90,401	((2,672)	27,110	8	(25.762)
Title II Part A Title II Part A	84.367 84.367	9/1/09-8/31/10	102,383	(28,268)	10,213		(38,554)	61,274	4,665	(62,873)	27,110		(35,763)
Title II Part A	84,367	9/1/08-8/31/09	104,868	(14,438)	8,932		5,506	01,214	4,003				
Title II Part A, Carryover	84,367	9/1/06-8/31/07	100,013	(14,450)	414		(414)						j
Title II Part A, Carryover	84,367	9/1/04-8/31/05	65,644			20						20	
Title II Part D	84.367	9/1/10-8/31/11	281				(158)	99	99	(1,825)	1,667		(158)
Title II Part D	84,367	9/1/09-8/31/10	1,592	(1,592)	1,485		100	107	100				
Title II Part D Title II Part D	84,367 84,367	9/1/08-8/31/09 9/1/07-8/31/08	2,441 1,027	(2,441)	2,441		58						
School To Career	84.367 N/A	9/1/07-8/31/08 N/A	805	(58)		258	38		-			258	
Technology Literacy Challenge	84,318	4/1/99-3/31/00	95,000	(441)	-	-	-	-	-	(441)	-	2.50	(441)
			ŕ										
Total Special Revenue Fund		1.00		(861,978)	400,012	416		1,307,668	1,396,381	(772,783)	222,104	416	(551,965)
U.S.D.A. Department of Agriculture Passed Through State Department of Education Enterprise Fund:		•											
National School Lunch Program	10.555												
Non-Cash Assistance (Food Distribution)		9/1/09-6/30/10	26,681	982					982				
Non-Cash Assistance (Food Distribution)		9/1/10-6/30/11	28,405	-				28,405	27,789		616		
Cash Assistance Cash Assistance		9/1/10-6/30/11 9/1/09-6/30/10	151,902 119,846	(8,600)				141,714 8,600	151,902	(10,188)	_		
Cash rissistance		27 17 02 - 07 3 07 1 0	119,640	(8,000)				8,000					
Total Enterprise Fund				(7,618)				178,719	180,673	(10,188)	616		
U.S.D.A. Department of Housing and Urban Development Passed Through State Department of Education Capital Projects Fund													
Community Development Block Grant U.S. Department of Energy		7/1/05-6/30/06 09/30/08-9/29/09	40,000 479,000	(40,000) 479,000	-					(40,000)	479,000	-	(40,000)
Total Federal Financial Awards			-	\$ (430,596)	\$ 400,012	<u>\$ 416</u>	<u>s - s</u>	1,486,387	\$ 1,838,796	\$ (1,084,713)	\$ 701,720	\$ 416	\$ (853,707)

### NUTLEY BOARD OF EDUCATION SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2011

								Repayment of		Balance June 30, 2011		Memor	andum
State Department of Education	Grant or State Project Number	Grant	Award Amount	Balance June 30, 2010	Carryover Amount	Cash Received	Budgetary Expenditures	Prior Year Balances	(Accts. Receivable)	Deferred Revenue	Due to Grantor	GAAP Receivable	Budgetary Expenditures
General Fund									6 (651.004)				
Equalization Aid	11-495-034-5120-078		2,960,216	n (401.062)			\$ 2,960,216		\$ (271,996)			*	\$ 2,960,216
Equalization Aid	10-495-034-5120-078		3,986,350			431,063 32,288						*	-
Transportation Aid	10-495-034-5120-014 11-495-034-5120-089		298,592 2.243,967	(32,288)		2,037,783	2,243,967		(206,184)			*	2,243,967
Special Education Categorical Aid	10-495-034-5120-089		2,243,967	(243,497)		243,497	2,243,967		(200,184)			*	2,243,907
Special Education Categorical Aid				(32,677)		32,677						*	-
Security Aid	10-495-034-5120-084 11-495-034-5120-044		302,191 360,555	(32,611)		32,677	360,555		(360,555)			*	360,555
Extraordinary Aid	10-495-034-5120-044		361,125	(361,125)		361,125	300,333		(300,333)			*	200,000
Extraordinary Aid			1,999,070	(301,123)		1,899,149	1,999,070		(99,921)			* \$ (99,921)	1,999,070
TPAF Social Security Contribution	11-495-034-5095-002 10-495-034-5095-002		2,031,484	(102,373)		1,899,149	1,555,010		(99,921)			*	1,222,070
TPAF Social Security Contribution TPAF Pension Contribution-NCGI			2,031,484 83,115	(102,373)		83,115	83,115						83,115
TPAF Pension Contribution-NCGI TPAF Pension Contribution-	11-495-034-5095-007	//1/10-6/30/11	83,113			83,113	65,115					*	63,113
Post Retirement	11-100-034-5095-001	7/1/10-6/30/11	1,765,373			1,765,373	1,765,373			<u> </u>	<u> </u>	*	1,765,373
Total General Fund				(1,203,023)		9,676,663	9,412,296		(938,656)			* (99,921)	9,412,296
Special Revenue Fund:												*	
New Jersey Nonpublic Aid:												*	
Textbooks	11-100-034-5120-064	7/1/10-6/30/11	32,797			32,797	30,949			9	\$ 1,848	*	30,949
Textbooks	10-100-034-5120-064		38,865	418		,.,,		\$ 418			-	*	
Auxiliary Services	10 100 00 / 0120 00 /		,									*	_
Compensatory Education	11-100-034-5120-067	7/1/10-6/30/11	147,359			147,359	104,156				43,203	*	104,156
Compensatory Education	10-100-034-5120-067		154,991	30,134		2.11,4	*,	30,134			-	*	*
Compensatory Education	00-100-034-5120-067		90,611	(340)					(340)			* (340)	_
English as a Second Language	11-100-034-5120-067		11,100	ζ /		11,100	6,062		,		5,038	*	6,062
English as a Second Language	10-100-034-5120-067		17,616	6,850		,	-,	6,850			-	*	, <u>.</u>
Transportation	11-100-034-5120-067		26,581	.,		26,581	26,581	•				*	26,581
Home Instruction	08-100-034-5120-067		1,858	(1,858)		,	•		(1,858)			* (1,858)	· -
Home Instruction	09-100-034-5120-067		5,176	(107)					(107)			* (107)	_
Home Instruction	10-100-034-5120-067		1,180	(1,180)		1,180			`- ′			*	-
Home Instruction	11-100-034-5120-067		4,477	<b>\</b>			4,477		(4,477)			(4,477)	4,477
Handicapped Services			,,				,		` ' '			*	-
Supplemental Instruction	11-100-034-5120-066	7/1/10-6/30/11	26,404			26,404	13,549				12,855	*	13,549
Supplemental Instruction	10-100-034-5120-066	7/1/09-6/30/10	29,468	8,443		,	•	8,443			-	*	
Examination and Classification	11-100-034-5120-066	7/1/10-6/30/11	29,351			29,351	21,209				8,142	*	21,209
Examination and Classification	10-100-034-5120-066		38,749	12,061		,		12,061				*	
Corrective Speech	11-100-034-5120-066	7/1/10-6/30/11	25,504	•		25,504	21,044				4,460	*	21,044
Corrective Speech	10-100-034-5120-066		31,833	5,291		,	•	5,291			· -	*	-
Nonpublic Nursing	11-100-034-5120-070		38,794	.,		38,794	38,794				-	*	38,794
Nonpublic Technology Initiative	00-100-034-5120-373		27,000	(354)		,	,		(354)			* (354)	
Character Education	02-100-034-5120-053		11,346	3,488					` ,		3,488	*	-
Other	N/A	7/1/01-6/30/02	4,000	115								*	-
Teacher Mentoring	N/A	7/1/06-6/30/07	6,384	108						\$ 108		*	-
		•	• • •					-				*	
Total Special Revenue Fund				63,069	-	339,070	266,821	63,197	(7,136)	108	79,149	* (7,136)	266,821

### NUTLEY BOARD OF EDUCATION SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Grant or State		Award	Balance	Carryover	Cash	Budgetary	Repayment of Prior Year	(Acets.	Balance June 30, 2011 Deferred	Due to	Memoi GAAP	randum Budgetary
State Department of Education	Project Number	Grant	Amount	June 30, 2010	Amount	Received	Expenditures	Balances	Receivable)	Revenue	Grantor	Receivable	Expenditures
Capital Projects Fund Educational Facilities Construction and Financing Act	3750-050-03-1027	7/1/03-6/30/07	\$ 10,718,686	\$ (528,810)		-			\$ (528,810)		·	* \$ (528,810)	
Debt Service Fund: Debt Service Aid	11-495-034-5120-075	7/1/10-6/30/11	828,388		_	\$ 828,388	<b>\$</b> 828,388			<del></del>		*	\$ 828,388
State Department of Agriculture Enterprise Fund: National School Lunch Program National School Lunch Program	11-100-034-5120-122 10-100-034-5120-122		7,664 8,210	(573)		. 7,093 573	7,664		(571)			*	7,664
				(573)		7,666	7,664		(571)		-	(571)	7,664
Total State Financial Assistance				(1,669,337)		10,851,787	10,515,169	63,197	(1,475,173)	108	79,149	* (636,438)	10,515,169
Less On-Behalf TPAF Pension and Annuit T.P.A.F Pension- Post Ret. Medical T.P.A.F. Pension & Annuity Fund	y Aid 11-495-034-5095-001 11-495-034-5095-006		83,115 1,765,373			83,115 1,765,373	83,115 1,765,373					•	*
Subject to Single Audit						1,848,488	1,848,488				_		
Total for State Financial Assistance Determ (A) Encumbrances Cancelled	nination			\$ (1,669,337)	<u>\$</u> -	\$ 9,003,299	\$ 8,666,681	\$ 63,197	\$ (1,475,173)	\$ 108 5	\$ 79,149	\$ (636,438)	<u>S 10,515,169</u>

NUTLEY BOARD OF EDUCATION NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2011

### NOTE 1 GENERAL

The accompanying schedules present the activity of all federal and state financial assistance programs of the Nutley Board of Education. The Board of Education is defined in Note 1(A) to the Board's basic financial statements. All federal financial assistance received directly from federal agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

### NOTE 2 BASIS OF ACCOUNTING

The accompanying schedules are presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 1(C) to the Board's basic financial statements.

### NOTE 3 RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on a modified accrual basis with the exception of the revenue recognition of the delayed state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2.. For GAAP purposes, those payments are not recognized until the subsequent year due to the state deferral and recording of certain state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, which may include the delayed state aid payments, whereas the GAAP basis does not. The special revenue fund also recognizes the delayed state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is an increase of \$261,915 for the general fund and an increase of \$50,920 for the special revenue fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented as follows:

		<u>Federal</u>	<u>State</u>		<u>Total</u>
General Fund	\$	261,742	\$ 9,674,211	\$	9,935,953
Special Revenue Fund		1,453,686	268,310		1,721,996
Debt Service Fund			828,388		828,388
Food Service Fund	<del></del> ,	180,789	 7,664	-	188,453
Total Financial Assistance	\$	1,896,217	\$ 10,778,573	\$	12,674,790

NUTLEY BOARD OF EDUCATION NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2011

### NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules may not necessarily agree with the amounts reported in the related federal and state financial reports due to timing differences between the District's fiscal year and grant program years.

### NOTE 5 OTHER INFORMATION

Revenues and expenditures reported under the National School Lunch Program as non-cash assistance represent current year value received and current year distributions, respectively of the Federal Food Distribution Program. TPAF Social Security contributions in the amount of \$1,999,070 represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2011. The amount reported as TPAF Pension System Contributions in the amount of \$83,115 and TPAF Post-Retirement Medical Benefits Contributions in the amount of \$1,765,373 represents the amount paid by the State on behalf of the District for the year ended June 30, 2011.

### NOTE 6 ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State Programs for TPAF Pension and Post-Retirement Medical Benefits Contributions are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's basic financial statements and the amount subject to State single audit and major program determination.

### NUTLEY BOARD OF EDUCATION SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

### Part I - Summary of Auditor's Results

### **Financial Statement Section**

Type of auditors' report issued on financial statements	Unqualified
Internal control over financial reporting:	
1) Material weakness(es) identified:	yes X no
2) Significant deficiencies identified that are not considered to be material weaknesses?	yes X_ none reporte
Noncompliance material to the basic financial statements noted?	yes X_no
Federal Awards Section	
Internal Control over major programs:	
1) Material weakness(es) identified:	yes X_no
2) Significant deficiencies identified that are not considered to be material weaknesses?	yes X none reporte
Type of auditor's report issued on compliance for major programs	Unqualified
Any audit findings disclosed that are required to be reported in accordance with section .510(a) of Circular A-133?	yes X_no
Identification of major federal programs:	
CFDA Number(s)	Name of Federal Program or Cluster
84.027	IDEIA Basic
84.391	IDEIA Basic, ARRA
84.173	IDEIA Preschool
· · · · · · · · · · · · · · · · · · ·	
Dollar threshold used to distinguish between Type A and Type B programs:	\$300,000
Auditee qualified as low-risk auditee?	yes X no

### NUTLEY BOARD OF EDUCATION SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONT'D) FOR THE FISCAL YEAR ENDED JUNE 30, 2011

### Part I - Summary of Auditor's Results

### **State Awards Section**

Internal Control over major programs:	
(1) Material weakness(es) identified	yesX_no
(2) Significant deficiencies identified that are not considered to be material weakness(es)	yes X none reported
Type of auditor's report issued on compliance for major programs	Unqualified
Any audit findings disclosed that are required to be reported in accordance with N.J. Circular Letter 04-04?	yesXno
Identification of major state programs:	
GMIS Number(s)	Name of State Program
11-495-034-5120-044	Extraordinary Aid
11-495-034-5120-078	Equalization Aid
11-495-034-5120-089	Special Education Categorical Aid
11-495-034-5095-002	TPAF Social Security Contributions
11-495-034-5120-075	Debt Service Aid
Dollar threshold used to distinguish between Type A and Type B programs:	\$300,000
Auditee qualified as low-risk auditee?	yes X no

### NUTLEY BOARD OF EDUCATION SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONT'D) FOR THE FISCAL YEAR ENDED JUNE 30, 2011

### Part 2 - Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements in accordance with Government Auditing Standards.

There are none.

### NUTLEY BOARD OF EDUCATION SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONT'D) FOR THE FISCAL YEAR ENDED JUNE 30, 2011

### Part 3 - Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by OMB Circular A-133and New Jersey OMB's Circular 04-04.

### **CURRENT YEAR FEDERAL AWARDS**

THERE ARE NONE.

### **CURRENT YEAR STATE AWARDS**

THERE ARE NONE.

## NUTLEY BOARD OF EDUCATION SUMMARY SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. OMB Circular A-135 (section .315(a)(b)) and New Jersey OMB's Circular 04-04.

### STATUS OF PRIOR YEAR FINDINGS

NOT APPLICABLE